





Planning Viacom Where software is still king



Curse and cure Radiation in the war on cancer

Mr Mandela refused to say why his wife had been dismissed as

deputy minister of arts, culture

and science. "I appointed the cab-

inet and it is my right and pre-

rogative to reshuffle the govern-ment if I consider it necessary for

the effective functioning of the

government, and I have exercised the right," said Mr Mandela.

reasons for the dismissal, Mr Mandela responded: "You must

accept my assurance that I have

When pressed on more precise



greener future



**Poland** Making up for lost time

### war, UN warns after Serb attack



Bosnia risks all-out war. the United Nations warned after Serb forces responded to a Bosnian government offensive by shelling four UNprotected safe areas. Bosnian Serb leader Radovan Karadzic (left) ordered a general mobilisation and called on the five-nation contact group

France, Germany and Russia, which met in London yesterday, to halt the Bosnian offensive. Page 16

Germany to open telecoms industry: Competition in the German telecommunications market, the third largest in the world after the US and Japan, is to be opened to small and medium sized companies as well as large operators after 1998. Page 16 and Lex; Thai cabinet poised to ring telecoms changes, Page 10

GM plans \$182m expansion in Hungary: General Motors of the US, the world's biggest vehicle maker, is to invest DM257m (\$182m) in Hungary to double the capacity of its engine plant to 460,000 units a year. Page 7

UK offered arms procurement place: France and Germany offered the UK a place in the proposed Franco-German arms procurement agency and Britain said it would put weapons contracts under the agency's control. Page 16

USAir clinches deal with pilots: Lossmaking US airline USAir is believed to have persuaded its pilots to accept a pay cut of 20 per cent in exchange for seats on the board and profit-sharing. Page 17

first of Germany's big commercial banks to report 1994 results, said group net income rose by 80 per cent to DM1.06bn (\$736m) because of the sale of shareholdings in other companies, Page 20

Commerzbank 80% ahead: Commerzbank,

Bank of New York in \$140m deal: Bank of New York is to acquire Putnam Trust of Greenwich in a deal valued at about \$140m. Page 20

Climatic change talks attract 130 Nations: Up to 1,000 delegates from almost 130 countries gathered in Berlin for a 10-day United Nations conference on the effects of global warming. Reports,

Société Générale threatens court action: French bank Société Générale threatened to take Crédit Lyonnais to the European Court of Justice as it intensified efforts to oppose its rival's rescue plan. Page 17

10 3 Tr 44 A

**EU jobs talks deadlocked:** Talks to agree new European Union rules for companies employing workers from another member state collapsed after ployment ministers failed to narrow their diffe ences. Page 9

Pearson profits up 43%: Pearson, UK-based media, information and entertainment group, raised annual pre-tax profits by 43 per cent to £297.8m (\$488.4m) for 1994, but admitted a setback over its move into video game and computer software.

Clinton to cut 5,000 government lobs: US president Bill Clinton announced cuts designed to save \$13bn (£8.2bn) and lose nearly 5,000 federal jobs over the next five years. Page 5

MasterCard seeks Pacific expansion: Credit card company MasterCard hopes to double the number of its cards in the Asia-Pacific region by 2000. It had 53m in the area last year. Page 8

Pirelli back in the black: Italian cables and tyre maker Pirelli, which has undergone drastic restructuring, reported annual net profits of L146bn (\$85m), its first since 1990. Page 17

France faces transport strikes: Transport in France faces disruption this week as unions representing domestic airline Air Inter, the national railway system and the Paris urban transit authority called for strikes. Page 2

**Argentina plans banking safety net:** Argentina is expected to release plans for a \$3bn-\$40m banking safety net aimed at stabilising the financial system and reversing the capital flight that began in reaction to Mexico's recent devalua-

Canada's rail employees return to work: Canada's two freight railways resumed full services after 30,000 employees who are demanding increased job security were forced back to work by federal legislation.

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Changing climate In search of a



Survey, Section III

TUESDAY MARCH 28 1995

# Bosnia risks all-out | Nelson Mandela sacks his wife from government

By Roger Matthews and Michael Holman in Johannesburg

Mrs Winnie Mandela, the estranged wife of President Nelson Mandela, became the first person to be sacked from South Africa's government of national unity yesterday after months of controversy over her behaviour. A sombre Mr Mandela said the decision had been taken only

after much reflection because of her important role in the long struggle against apartheid. A spokesman for Mrs Mandela said she was shocked.

exercised my right very, very carefully.' The sacking of Mrs Mandela. December's voting for the executive committee of the dominant African National Congress, will test the party's unity. As the government approaches its second year in office, pressure is growing for it to demonstrate real eco-nomic and political progress for the majority of the population.

The government and senior ANC members have been angered by Mrs Mandela's attacks on policy and refusal to moderate her statements despite indications that dismissal was under consideration

She continued her assault over the weekend, hitting out at the cabinet's failure to deliver on promises to impoverished South Africans made before last April's general election, while it spent lavishly on last week's official visit by Britain's Queen Elizabeth II.

Her outbursts came against a background of allegations that she had misappropriated funds entrusted to her and used her official position to influence housing contracts.

None of the allegations has heen proved and a police search of her home was ruled illegal by a supreme court judge last week who ordered that seized documents be returned to her.

Mrs Mandela said the raid reminded her of life under apart-beid, and claimed popular support would again be her defence gainst official harassment,

The ANC gave full backing to Mr Mandela's action. "When the ANC-led movement is calling on ordinary people to participate with discipline in the process of transformation, it is unacceptable for leadership personalities to behave in a manner not befit

ting their status as elected repre

sentatives," it said. But the ANC is also aware that Mrs Mandela, as one of the party's most effective campaigners, will be needed for local government elections in November.

Mr Mandela added yesterday that he hoped his decision would encourage Mrs Mandela to review her situation and behave in a way that would enable her to make a more positive contribution to society.

Fighter Winnie Mandela down but not out. Page 4

Maurizio

shot dead

in Milan

By Robert Graham in Rome

Mr Maurizio Gucci, formes

chairman of the Italian luxury goods company, was gunned down outside his Milan office

yesterday in an attack that bore

many of the hallmarks of a con-

Mr Gucci, 46, grandson of the founder of the Florence-based

leather goods and fashion com-

pany, was entering the building of his office yesterday morning when he was hit by three bullets

fired by an unidentified gunman.

He fell slumped on the stair-

way while the building's porter

gave chase. The gunman fired

two shots at the porter, wound-

ing him in the arm, before escap-

Police said last night that they

\$170m to Investoor, a Bahrain-

based merchant bank, Mr Gucci

has had no direct direct links

with the business. Although he

was believed to have run-up size-

able debts before his sell-out. Mr

Investigators were yesterday

looking at the activities of Vier-

see Italia, a small tourism and

leisure company that Mr Gucci

set up last year. It was outside

the Viersee office that he was

Mr Gucci, who was married

Continued on Page 16

were baffled by the murder.

ing in a waiting car.

a wealthy man.

tract killing.

Gucci

# E Merck share sale aims to raise \$1.8bn

By Andrew Fisher in Frankfurt and Daniel Green in London

E. Merck, the family-owned German pharmaceuticals company, plans to float on the stock market later this year in what will be the biggest share issue by a privately controlled German

The group hopes to raise up to DM2.5bn (\$1.8bn) by selling 25 per cent of its stock to the public in a move that reflects the growing desire of German companies to cut their traditional dependence on bank loans and to tap cheaper sources of finance.

The flotation would also force E. Merck to open its accounts to closer scrutiny by outside investors - a discipline which expansion-minded family companies in Germany seem increasingly ready to accept.

"It is a good thing to have some outside watch over the fate of a company," said Mr Patrick Schwarz-Schütte, head of Schwarz Pharma, another drugs company that plans a smaller issue this year. "This helps to ensure that the company is run in the most professionally effective way."

With the offering set to raise between DM2bn and DM2.5bn, depending on the state of the stock market, E. Merck will be the largest new issue in Germany since the DM1.99bn Feldmühle Nobel sale in 1986. But its record will be short-lived, since Deutsche Telekom comes to the market next year with an issue of around DM15bn E. Merck, Germany's fifth big-

gest drugs company, has no current links with Merck, its US namesake, which is the world's second biggest drugs company. But New Jersey's Merck was an affiliate of the German business until the first world war when it was confiscated by the US.

E. Merck, which is owned by descendants of the founding Merck family, plans to go the market in September. It is raising capital to help pay for a series of acquisitions. Those purchases helped to lift its turnover 16.3 per cent to DM5.8hn and to raise pretax profits by 40 per cent to DM560m last year. Like its much larger German

rivals - Bayer, BASF and Hoechst - E. Merck makes both per cent of sales are in pharmaceuticals, notably heart drugs. It also produces specialist chemicals including liquid crystal for digital displays, high-purity materials for the electronics industry, and laboratory prod-

A 53 per cent-owned Swiss subsidiary, Merck AG, which was floated in Switzerland in 1986. handles foreign activities. Separately, E. Merck also controls Lipha, a French pharmaceuticals company, having bought out its partner, Rhone-Poulenc, the French chemicals company

Continued on Page 16 Lex, Page 16 Notice issued to rivals, Page 18 | election campaign



Boris Yeltsin waves goodbye a the train leaves the industrial town of Ryazan at the start of the Russian president's two-week working holiday to sound out ordinary people about their problems. Mr Yeltsin denied his tour marked the start of a re-

# Since September 1993 when his 50 per cent stake was sold for

# Marks and Spencer plans three stores in Germany

By Roderick Oram, Consumer Industries Editor, in London

Marks and Spencer, the UK group, is to open up to three stores in Germany.

It already has stores in 10 countries and franchised shops in 18 others, from Hungary to Singa-

China will feature in a subsequent phase of its international expansion strategy but it has ruled out the difficult Japanese market for the moment - despite having 51 branches of Brooks Brothers, its US-based clothing chain, in the country.

Problems there range from different regulations on toiletries and cosmetics to high property

M&S's foreign growth has brought opportunities for its predominantly British suppliers, with which it has close links. Even in a market as entrepreneurial as Hong Kong, some 80 per cent of the goods in M&S's seven shops are UK-made.

Mr Keith Oates, deputy chair-

man, said M&S had not turned its attention overseas because of shrinking opportunities for expansion in the UK.

"We are finding as many oppor-tunities in the UK as outside. It is the best of both worlds. We can be an international companyand still serve our UK custom-

About two-thirds of M&S capital spending, budgeted at some £1.2bn over the three years 1994-97 would be in the UK, he said. It was, for example, building its biggest ever food section at a site in Newcastle. At 30,000 square feet it will rival large supermarkets.

UK operating profits and sales

in the year ending this month will account for about 88 per cent

Mr (

we will not be out of place there." Expansion would follow "the step-by-step formula which has been so successful for us in other countries".

As a first step in China, M&S is to open an office in Shanghai from which to make more detailed studies of the market. With a population of 1,2bn

and an emerging middle class, the opportunities for Marks and Spencer are potentially huge," Mr Oates said. But the first store would be "some years down the

While UK suppliers are ship-ping goods to M&S's Hong Kong stores, the group's buying office there is already purchasing just under £100m of goods a year from mainland China. Much of this, Texinese

group total, forecast Richards of NatWest S Oates said that in Ger group was looking at in the Ruhr and Hamb le style of stores in	ts Mr lecuri- many loca- ourg. major	nies such tiles whi operations. The gro	up is continetailed assess	lds Tex- Chinese nuing to ment" of
is very similar to o				, Page 16
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LONDON - PARIS - FRANKFURT - STOCKHOLM - NEW YORK - TOKYO

# Dini seeks fresh drive on sell-offs

By Andrew Hill in Milan

Mr Lamberto Dini, Italy's prime minister, yesterday sought to give fresh impetus to the country's privatisation programme and urged banks to speed up efforts to move into the private sector.

However, his speech, the most comprehensive outline of privatisation policy since Mr Dini took office in January, may not satisfy investors who bave now waited nearly a year since the last wave of privati-

For example, parliament has

still not given final approval for setting up an electricity regulator, one prerequisite for the privatisation of Enel, the state electricity company.

He laid out a balanced vision for future Italian privatisations, in which ownership is shared by a hard core of shareholders and small inves-

He said the government was planning incentives for companies to convert savings set aside for retirement payments to employees into genuine funds, and underlined the importance of

establishing strong regulatory authorities Addressing an audience of

top Italian industrialists, financiers and politicians in Milan, Mr Dini urged the foundations which control many Italian banks to sell off a majority stake in parallel with the main privatisation programme.

Mr Lucio Rondelli, chairman of Credito Italiano, one of the state-owned banks privatised at the end of 1993, said he favoured the idea of allowing the banks to act as active intermediaries for the sale of state holdings. Credito Italiano is

one of a group of banks which has proposed buying the government's stake in Stet, an Italian state holding company, and then selling it on to a nocciolo dury or hard core of stable

Mr Rondelli said it was too soon for banks themselves to act as the principal shareholders in industrial companies and pension funds and mutual funds did not yet exist in sufficient strength.

But Mr Dini trod a careful path between the nocciolo dum approach and the so-called "public company" route, which would distribute shares more widely. He said the government "should not try to impose certain models of ownership, be it that of a large company with a diffuse shareholder register, or a company controlled by a group of stable shareholders, or intermediate solutions".

Mr Dini said the government hoped to encourage wider share ownership by improving the involvement of small shareholders in companies for example, through the listvoting mechanism which reserves seats on the boards

He said the government was seeking more information on hanks' proposals on Stet which would be fully privatised "in the autumn". Separately, banks are jockeying for position to become the reference shareholders in Imi, the banking group, and Ina, the insurer. The government hopes to sell its remaining stake in those

companies by the summer. Mr Dini added yesterday that a first tranche of shares in Eni, the energy and chemicals group, could be sold before the end of the end of the year.

Russia in

to west on

Chechnya

Russian efforts to mend fences

with western Europe received a hoost yesterday when a senior diplomat voiced confi-

dence that international media-

long-term presence in the war zone of Chechnya.

tors would soon establish a

The establishment of such a

mission is one of the main con-

ditions set by European Union

governments for the reactiva-

By Bruce Clark in Moscow

overture

EUROPEAN NEWS DIGEST

# Grand prix fuel appeal

Front-running Formula One grand prix motor racing teams Benetton-Renault and Williams-Renault said yesterday they would appeal against a ruling by the Fédération Internationale de l'Automobile, the sports governing body, that "irregular" fuel was used in their cars during the weekend's Brazilian grand prix.

Elf, the French oil major, was maintaining a discreet silence last night over the alleged fuel irregularities. Eff, which supplies fuel to both Michael Schumacher's Benetton-Renault and the Williams Renaults grand prix team led by Damon Hill, is waiting to hear from its technical representatives on their return from Brazil, and to test further the fuel samples they are bringing back with them, before making any comment.

The ruling saw reigning world champion Michael Schumacher of Germany and Williams Renault driver David Coulthard disqualified from their respective first and second place finishes, promoting the Ferrari of the Austrian Gerhard Berger and McLaren-Mercedes of Mika Hakkinen in their stead. John Griffiths, Landon

#### French patrol boat order

The French defence ministry yesterday formally signed a FF12.5bn (\$503m) contract to supply the Kuwaiti government with eight missile-carrying patrol hoats. The contract, won against international competition, was initialled in September last year but subject to negotiations finished over the last few days. Mr François Léotard, the defence minister, who has just returned from Kuwait, also announced yesterday that France had won a FFr270m air defence radar contract with the Gulf country. Construction of the patrol boats, which replace naval vessels destroyed during the Gulf War, will involve 1.5m hours of work for French industry. They will be built by Constructions Mécaniques de Normandie, Thomson and Compagnie des Signaux. The boats are 42m long, weigh 250 tonnes and have a crew of 30. Delivery will start over the next two and a half years. Andrew Jack, Paris

#### Spain gets phone message

European Competition Commissioner Mr Karel Van Miert said vesterday the Spanish government should eliminate the unequal treatment granted to Telefonica de España on recent mobile phone licences. Last December, the government granted a consortium led by Airtouch a second licence to operate digital mobile phones at a cost of Pta85bn (\$654m). It had already granted Telefonica a licence without charging a fee. When the commissioner questioned the decision, Spain's transport and public works ministry said that Telefonica incurred heavy infrastructure costs that the Airtel consortium, headed by Airtouch, would avoid.

Mr Van Miert, in Madrid for a seminar on market deregulation, said he did not accept that explanation, adding that measures must be taken to ensure equal conditions for both operators. He said he was open to any proposals from the Spanish government and indicated that an agreement could be achieved either by obliging Telefonica to pay a similar amount to Airtel or by waiving the fee.

Transport and public works minister Mr José Borrell said after a meeting earlier this month with Mr Van Miert in Brussels that he would consider delaying Telefonica's entry to the GSM digital network service until October, when Airtel plans to start.

Mr Borrell also agreed Telefonica could not reduce tariffs on its analogue service and said Airtel had the right to lease lines from companies other than Telefonica, like Retevision or the Spanish postal service, Reuter, Machid

#### Ministerial posts for Greens

The Greens, swept back into coalition last month with the Social Democrats (SPD) in the German state of Hesse, yesterday secured two posts in the new and smaller cabinet. Mr Hans Eichel, SPD premier, reduced the number of cabinet posts from 10 to eight, allocating six of the ministries to his party. The Greens will hold the justice portfolio as well as the tion of the new cabinet confirms the Greens' election success and its bid to play a greater role on state level, with a possible eye on federal level.

The Greens, led by Ms Iris Blaul, made big gains in Hesse, increasing the party's share of the vote from 8.8 per cent in 1991 to over 11 per cent. Its success stemmed from disaffection by Free Democrats, the junior partner in Chancellor Helmot Kohl's governing coalition. The Greens are now confident they can make similar inroads next May when North Rhine/Westphalia, governed by the SPD, holds elections. Judy Dempsey,

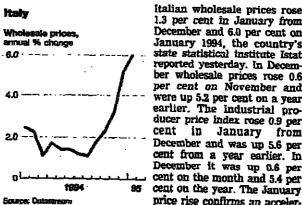
#### Georgia launches voucher drive The government of Georgia launched its privatisation voucher

programme yesterday, distributing \$30 vouchers to residents in two regions of the poverty-stricken former Soviet republic. Residents in several areas of the capital, Thilisi, and in the city of Kutaisi lined up to receive the vouchers, which Georgians can use to bid for shares in companies being privatised. Owners of the new vouchers can also invest their \$30 in one of the country's 20 recently opened investment funds. The vouchers will be distributed to all of Georgia's 5.5m residents including children - except for those in the breakaway regions of Abkhazia and South Ossetia. The distribution is scheduled to continue for around three months, said Mr Avtandil Silagadze, head of the Georgian state property com-

Georgia's voucher programme was approved by President Edouard Shevardnadze in early 1994, but bloody ethnic conflicts, political turmoil and economic instability delayed its implementation, AP, Tbilisi

**ECONOMIC WATCH** 

#### Italian wholesale prices up 1.3%



1.3 per cent in January from December and 6.0 per cent on January 1994, the country's state statistical institute Istat reported yesterday. In December wholesale prices rose 0.6 per cent on November and were up 5.2 per cent on a year earlier. The industrial producer price index rose 0.9 per cent in January from December and was up 5.6 per cent from a year earlier. In December it was up 0.6 per cent on the month and 5.4 per 85 cent on the year. The January price rise confirms an acceleration of increases seen beginning in the second half of 1994. Istat said. AP-DJ. Rome

■ Sweden's balance of trade showed a larger than expected SKr9.7bn (£841m) surplus in the month of February, according to preliminary figures. The country's trade surplus rose from SKr6.5bn in January and was up from a SKr6.0bn surplus in Pebruary 1994.

■ French industrial production declined slightly in the first months of 1995, according to a March survey of French chief executives by the national statistics institute insee. While the manufacturing sector continued to grow, the decline was mostly due to the energy sector. There was also clear growth in consumer goods production, the survey says. While overall order books declined somewhat, overseas demand continued to grow, particularly for intermediate goods.

### Serious disruption likely as unions call for action on pay rises

# Strikes set to hit French transport

By John Ridding in Parks

The French transport system faces serious disruption this week as unions representing the domestic airline, the national railway system and the Paris urban transit authority have called for strikes to support pay increases and to oppose changes in working practices and organisation.

Air Inter, the domestic airline, is due to start a three-day strike today, while SNCF, the national railway network, and RATP, the Paris buses and metro authority, have called for a 24-hour

stoppage on Thursday.
The disputes are part of a series of strikes which has escalated with the approach of the April/May presidential elections. They reflect grievances in the public sector, but have also been encouraged by

several candidates' support for

pay increases. Mr Lionel Jospin, the Socialist candidate, claims salaries should be allowed to increase to strengthen consumption and support economic recovery. Mr Jacques Chirac, the Gaullist mayor of Paris and front runner in opinion polls, has adopted a similar position.

troika to rein

nism, a senior Russian

government official flies to

Vienna to chair a conference -

organised by the Adam Smith

Institute - on the development

He is Mr Dmitry Vasiliev, the

tive director of Russia's Fed-

eral Commission on Securities

and Capital Markets, which was set up last year as the

Mr Vasiliev, a research econ-

omist by background. has

emerged as one of Russia's

leading capitalist commissars

working to re-create the insti-

Alongside Mr Anatoly Chu

hais, now first deputy prime

minister, Mr Vasiliev helped

spearhead Russia's mass priva

tisation drive which tipped

15,000 companies into the pri-

vate sector in the past two

That programme has already

transformed large swathes of

Russian industry. But its chief

fault was that it cut off compa-

nies from state credits without

providing any alternative

sources of funding. Capitalism without capital was the result.

But in one of the bursts of

creative energy, which have

characterised Russian history,

the reform team is now deter-

mined to help fund the growth

of these privatised companies

by creating effective primary

capital markets. In so doing, it is trying to

compress into a few revolution-

ary months a process which in

other circumstances has

Mr Vasiliev's vision is of fair

and fully functioning capital

markets which will enable Rus-

sian cash-starved companies to

raise finance, entrench a share-

holder culture, soak up much

of Russia's estimated \$10bn

held in cash by ordinary people and enrich millions of citizens

The commission's role will

be to create a regulatory

framework: develop the mar-

ket's infrastructure; and

encourage self-regulation

among its participants.

Critics argue this may be a

lofty an ambition for this stage

evolved over decades.

in the process.

tutions of a market econom

industry regulator.

uming 32-year-old execu

of Russia's capital markets.

had eased disputes by Corsican civil servants and workers at Renault, the vehicle group, Mr Edouard Balladur, the prime minister, last week shifted his position on the issue. He said there was room for raising wages, adding, however, that increases must be assessed

While work has returned to normal at most Renault plants, two unions, the communist-led Confédération Générale du Travail and the CFDT, have called for "massive stoppages" today to express continued opposition to the pay offer of

cent. The company's original offer of a 1 per cent rise compares with an annualised inflation rate of about 1.7 per cent. Unions at SNCF and RATP are also pressing for increased pay. But the various disputes extend to broader issues. SNCF unions are also warning against any move toward pri-vatisation, while workers at Air Inter, the domestic airline, are opposed to a restructuring

programme which includes 600 job losses. They are also

opposed to plans to merge Air

Inter with the European

The strikes and stoppages have been mainly confined to the public sector, although some private companies, such GEC-Alsthom, the Anglo-French engineering group, have also been affected. There is no explosion in wage demands in the private sector. said a spokesman for the Patro-

nat employers' federation. However, Mr Jean Gandois, president of the Patronat,

accepted the situation's sensitivity. He said yesterday that refusal of pay rises in companies with profits growth could operations of Air France, the act as a provocation to unions.

#### Germany holds back aid to Turkey

By Judy Dempsey in Berlin

Germany yesterday gave the strongest signal to date of its opposition to the Turkish incursion into northern Iraq in pursuit of Kurdish militants by withholding a DM150m (\$106m) grant to Ankara.

Mr Klaus Kinkel, German foreign minister, said the assis-tance which would have been used to build Turkey two frigates had been "put on ice". He did not say for how long. The decision was taken after

a meeting of the parliamentary faction of the governing coalition and days after Mr Kinkel had held talks in Ankara with Mrs Tansu Çiller, the Turkish ime minister, and Mr Suley man Demirel, the country's

"I am shocked at comments attributed to President Suleyman Demirel that Turkish forces intend to remain in north Iraq for a year after he personally told me last week they would pull out quickly," Mr Kinkel sald.

He repeated his warnings to Turkey to withdraw its troops as quickly as possible, saying the actions would have considerable international consequences and damage.

In particular, Mr Kinkel indicated that the signing of a customs union between Ankara and the European Union was now becoming more compli-cated as a result of Turkey's actions. He said Bonn was still investigating whether German weapons sold to Turkey had been used in Ankara's offen-

 Turkey yesterday promised to relax its tight controls on foreign media in southeast Turkey and northern Iraq. John Barham writes from Istanhol

Mr Ferhat Ataman, foreign ministry spokesman, said the government has "sent instructions to the military to ease controls and we will make sure there will be regular service across the border from now

At the weekend, security forces detained two western reporters for up to 18 hours without giving any reason. The government also closed the border with Iraq to foreign correspondents, apparently aimed at halting reports by foreign ties from Turkish attacks.

# Russian reformers tackle capital markets with revolutionary fire

John Thornhill on a grand vision behind efforts to the month after Mr Mikcreate a workable framework for funding business hail Gorbachev launched peres-



Vasiliev: 'government must play a more active role'

opment on Germany or Japan. which chiefly relied on bank debt to rebuild their economies shattered in the second world

But Mr Vasiliev argues that unlike Germany, where a financial culture was well entrenched, Russia's banking system is not yet professional enough to analyse businesses and make long-term investment commitments. "I would be greatly con-

cerned about a situation in which Russian banks moved towards a German model of buying enterprises, developing trading activities and taking deposits and so on. I fear that a situation could develop in which there were numerous possibilities for conflicts of interest and that conditions for corruption would emerge," he said in an interview.

wonderful vision but is too In a country where the cyniof Russia's development. Percal saying runs that criminals haps it would be better to do not need to raid banks model Russia's financial devel- when they can open them, Mr its banks.

founded.

Mr Vasiliev's additional hope

be to ensure that the capital markets become conspicuously fairer and more transparent than the banking sector. And, on this score, some financial experts fear too much emphasis is being placed on self-regulation. After all, the maturity of Russia's stockbroking culture is no greater than that of

Vasiliev's fears appear well Moreover, the majority of

is that external shareholders can impose an external discipline on management breaking up the cosy relationships that are likely to develop between banks and industry.

Russia's many respectable banks, which have grown rich on short-term speculation in areas such as currency trading. do not yet appear to have developed the mentality for backing long-term capital

Mr Vasiliev's challenge will

infrastructure sufficiently to win the trust of domestic and foreign investors. The government must play a stronger role in the developing market than it does at present," he says.

To this end, the commission

The commission's director

accepts the charge - up to a point - and says the govern-

ment must play a more active role in developing the market

has already helped launch an independent share registry service to be run by the Bank of New York, Oneximbank and Nikoil. Other projects are being developed to create a Nasdaq-style trading network (an automated share price quoting system similar to the US one) and depository and custodial systems.

But beyond creating an appropriate market framework, Mr Vasiliev fears the regulatory danger comes from the other extreme Given Russia's history, he suggests there is a threat of excessive bureaucracy stifling the entrepreneurial spirit. Again, pragmatism is stressed as much as free-market ideology. But Mr Vasiliev's grand

design may work only if other pieces of Russia's reform jigsaw fall into place. Private savings are only likely to be channelled into the

market via mutual or pension funds once Russia's tax regime and investment legislation have been remodelled investment will also depend on the government's economic stabilisation plans bearing fruit this year. The scale of investment will depend upon

the pace of inflation," Mr Vasiliev concedes. But the greatest battle may be to transform the mentality of Russia's industrial managers to convince them that creating growth is more important than maintaining control. Mr Vasiliev hopes the mar-

As soon as managers realise that their competitors are raising money on the capital markets, becoming more efficient, and stealing market share, then competitive self-preservation instincts will prevail. Only if that occurs is Rus-

ket will again provide the

sia's capitalist perestroika likely to prove more durable than the communist version.

#### tion of an EU-Russian trade agreement which has been put on ice because of Moscow's behaviour in the breakaway Russian region.

In a separate effort to break a diplomatic deadlock over European security issues, Russia signalled yesterday that it was about to make a fresh set of proposals for an "an area of stability" involving all countries from Vancouver to Vladi-Mr Yuri Ushakov, a senior

Russian diplomat, said the suggestions would be tabled at a meeting in Prague of the Organisation for Security and Co-operation in Europe (OSCE), starting on Thursday.

Without giving details, he described the proposals as a "set of ideas, intended to help find answers to the main problems which threaten the unity and security of Europe". He told Interfax news agenc

that the proposals would touch on the "division of labour" between various security organisations. In the past, Russian ideas on this subject have included upgrading the OSCE and making the Commonwealth of Independent States grouping 12 former Soviet republics - into a fully-fledged security club on a par with

The upbeat prognosis for mediation efforts in Chechnya was given by Mr Istvan Gyarmati, the OSCE envoy to the region, who said he expected an OSCE mission could be set up by mid-April at the latest. EU foreign ministers are due to consider ties with Russia at a meeting on April 10. Diplomats said the mission's mandate was expected to include mediation between the warring parties and assistance in the preparation of elections.

Eyewitnesses say artillery exchanges and aerial bombing raids are continuing in the war zone, but official Russian reports have been at pains recently to suggest that a semblance of normal life is being restored to a steadily widening, government-controlled area. Russian military spokesmen

claimed yesterday that that they had nearly sealed off the rebel-controlled of Gudermes, leaving the separatist forces Shali, where they were still in firm control. A spokesman said the sol-

diers were "trying to avoid bloodshed" and did not intend to storm Gudermes, about 45km east of the capital Grozny. Chechen military sources,

quoted by Interfax, said Rus-sian forces had killed 60 people and injured 40 yesterday bombing raids on civilian areas, including refugee A Russian air force spokes

man said civilian targets had not been attacked.

# Spain's conservatives unveil economic platform

By David White in Madrid

Spain's conservative opposition Popular party yesterday lifted the covers on the economic platform on which it would fight a general election, outlining plans for lowering income tax, cutting government spending by Pta500bn (\$3.9bn) a year and selling state shareholdings worth between Pta2,000bn and Pta3,000bn. The measures set out by Mr José

María Aznar, the PP leader, in an

interview with the opposition daily El Mundo follow widesprend criticism

of the party's lack of an explicit pro-

gramme to accompany its calls for early elections. The PP enjoys a clear lead in opinion polls over the Socialists, in power since 1982.

The secrecy which has up to now surrounded the PP's plans appears to have been a deliberate tactic, aimed at depriving the Socialists of a target for their attacks. The PP and the Communist-led United Left have meanwhile been making the most of public controversy over corruption affairs and other allegations of illegal

to reduce current government spending, the PP would axe 5,000 senior administration posts, and set up a new budget office under the prim minister. However, he gave no hint of where other cuts would be made. In an effort to win the confidence of pensioners - a stronghold of

Socialist support - he promised to maintain the value of state pensions in real terms. Mr Aznar also took a soft line on labour market reforms. He favoured activity by senior officials.

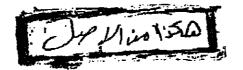
Mr Aznar said Spain needed a fiveyear "austerity" period. In the drive jobs and said that "for the moment" he would not reduce the level of redundancy payments. The PP aimed to simplify income

tax and reduce the top marginal rate in stages from 56 per cent to 40 per cent, he said. Social security contributions would also be cut gradually. Corporation tax, on the other other hand, would be progressively raised from 35 to 40 per cent.

While proposing to speed up privatisations, including one of the two state television channels. Mr Aznar said there might be "strategic reasons" for keeping some companies in government hands. Mechanisms

would be set up to favour control of privatised companies by Spanish rather than foreign investors. Speculation about early general

elections has been dampened by remarks by Mr Jordi Pujol, the Catalan leader whose support the Socialists need for a working majority in parliament. He indicated that regional elections in Catalonia would not be held before March next year. Since he intends that these should precede general elections, this would point to a general election date in autumn 1996. less than a year short of the maximum term,



#### **NEWS:** EUROPE

#### Canada's claim over seized trawler 'without foundation', says Commission

# Brussels rebuts fishing accusation

By Lional Sarber in Brussels, David White in Madrid, and Bernard Simon in Toronto

The fishing dispute between the European Union and Canada flared up again yesterday after Brussels dismissed as "without foundation" Canadian charges that the Spanish trawler Estai which it selzed earlier this month had been hiding fish in a secret second hold.

The denial followed a second incident in the contested Grand Banks area off the coast of Newfoundland in which a Canadian vessel cut a fishing net from a Spanish trawler. In New York, Mr Brian Tobin, Can-

ada's minister of fisheries and oceans, said, in response to the Commission's remarks: "Both the substance and the tone of these comments will do nothing to resolve these problems."

Tensions remained high in the dis-

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THE FINANCIAL TIMES

puted waters yesterday. Canada has sent another two armed patrol boats to the "nose" of the Grand Banks. bringing the total to six. About 14 Spanish trawlers are in the vicinity, which is just outside Canada's 200mile fishing zone. In response to calls from Spanish fishermen, Madrid has stepped up its naval presence in the area to two patrol ships.

Yesterday, Mr Javier Solana, Spain's foreign minister, said he had protested "in a very energetic fashion" about the latest incidents to Mr David Wright, the Canadian ambassador in Madrid.

Spain would "not tolerate" any fur-ther seizures, Mr Solana added. He ruled out breaking off diplomatic relations for the time being.

Meanwhile, he said that Spain

would this week present its case against Canada to the International Court of Justice in the The Hague

over the seizure of the trawler Estai Diplomats and fishing experts from both the EU and Canada are trying to

contain the dispute which centres on Canada's efforts to assert its author ity to protect young fish stocks outside its 200-mile territorial limit, or fish which "straddle the area". The European Commission said

British fisheries inspectors acting for the EU had failed to find the double hold when they boarded the Estai at its home port in Vigo, Spain, last Friday. It rebutted allegations that the bulk of the Spanish catch had been

"The results of the inspection render null and void the accusations made by Canada," the Commission said.

Charges that the Estai was operating a second hold as well as a double

case for seizing the trawler which was fishing for black turbot in international waters off the coast of Newfoundland.

The Commission produced figures showing that 82 per cent of the catch were longer than 40cm, 15 per cent were 36cm and only 3 per cent less than 30cm. The total "by-catch" - fish caught by mistake - was less than 5 per cent. "That is a normal figure," said a Brussels spokesman. Mr Tobin, in New York attending

yesterday's opening of a new round of negotiations aimed at concluding a United Nations-sponsored treaty to protect straddling and migratory fishing stocks, denounced the "ecological madness" of unrestricted fishing by foreign fleets.

Spanish fleets were "out of control, threatening vulnerable straddling stocks with commercial destruction,"



# Canadian minister Brian Tobin:

# Estai's boarding tantamount to piracy

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past year, culminating in Canada's seizure of a Span-PERSONAL trawler earlier ish fishing

VIEW this month, is the story of Ottawa's strategy for keeping international fishing stocks to itself - at any price.

The events were:

On May 10 1994 Canada ceases to recognise the International Court of Justice's authority on fishery issues;
• On May 12 1994 Canadian legislation permits the seizure of flag-of-convenience fishing vessels in international waters On March 3 1995 Spanish

and Portuguese vessels also become liable to capture: On March 5 Canada issues a radio warning - EU vessels have fished enough and may

On March 9 a four-hour chase begins 220 miles offshore, shots are fired, and Canada boards the trawler Estai. By definition, the boarding was an act of piracy. Canada's justification that it is safeguarding stocks is a fabrication to cover up bad manage-

ment of its own fishing

A personal view by Mr Luis Atienza, Spanish minister of agriculture, fisheries and food

The Greenland halibut is a flatfish species. Deep-water fishing, at depths of 800-1,500 metres, was developed by Spanish fisherman with help from oceanographic institutes, following pressure on other fish species.

This is the first year that limits have been put on Greenland halibut catches. Although scientific studies recommended a 40,000-tonne ceiling, the Northwest Atlantic Fisheries Organisation fixed a total allowable catch of 27,000 tonnes, less than half the previous vear's.

The problem arose when Canada assigned itself a quota increasing its potential catch by 300 per cent, while the EU's allowance meant a 90 per cent reduction.

The share-out was decided by six votes to five, with two abstentions, breaking with Nafo's tradition of consensus. The EU has just one vote, the same as Estonia, Cuba, Poland or any of the other contracting parties. It hardly seems right to overrule the opinion of 15 countries which, although they have only one vote, outnumber

the rest of the contracting paring town. It continued to be used by Spanish fishermen until they were excluded from

the zone.

a beart attack.

not admissible.

stances.

It seems a bit much, 18 years

later, to accuse them of finish-

ing off the fishing grounds. EU

vessels cannot now enter port even for humanitarian reasons.

Some months ago the Estai

was unable to disembark a

crew member who had suffered

As for the supposed inspec-

tions and the nets the captors

say were found aboard the

Estai, Canada's procedures are

There are Nafo rules for

inspections, and Canada could

legitimately have examined the

ferred to board the vessel in

international waters, using

armed intimidation, and then

confiscate it. Neither interna-

tional law nor public opinion

can recognise an inspection

carried out in these circum-

nine Nafo, Canadian and EU

inspections in 1994, with only

one minor infringement. There is no established minimum Size

This same vessel underwent

olds and the nets. But it pre-

As for Canada's conservationist claims, its 200-mile zone, containing 90 per cent of this fishing ground, has been under its exclusive management for 18 years but this does not appear to have done much good to the fish.

That a country which has exhausted its resources should set itself up as guardian of the 10 per cent outside its control is an absurdity. Spanish fishermen realise that good management means preserving fishing grounds, the only guarantee for the future.

The Canadian fishing industry has lost about 40,000 jobs in recent years and is now threatened by budget cuts. Canada's answer is to place the blame somewhere else, to find a foreign enemy it can hold responsible for all its problems, even though that country has nothing to do with them.

St John's, Newfoundland, where the Estai was impounded, was founded by Spanish fishermen almost 400 years ago and named San Juan de Pasajes after a Basque fish-

hardly be accused of breaking a nonexistent rule. Canada now appears uninterested in resolving the problem

within Nafo. Meanwhile its patrol vessels continue to harass EU trawlers and endanger fishermen's

lives. Its attitude is hard to understand. We certainly have a problem, and we have to solve it. Spain is ready to discuss

reducing its catch, if necessary, to conserve stocks, and stepping up inspections if Nafo But first, international legal-

ity has to be restored. Canada must formally announce that it will not apply its domestic law in international waters and to ships of another country's flag. It must return the bond money illegally demanded for the Estai's release. And it must compensate the EU fleet for damage

caused. In that way, calm will return to the fishing waters. We are willing. Does anyone else want

A personal view of the issue by Mr Brian Tobin, Canada's minister of fisheries and oceans, was published in the Financial Times of March 17

# measures fail to connect

Bonn telecoms

The announcement yesterday by Mr Wolfgang Bötsch, German post and telecommunications minister, that the German telecommunications market would be open to all qualified competitors after liberalisation in 1998, fell short of addressing the most vexed uestion facing the industry the interconnection regime after liberalisation.

Interconnection is the single most important issue involved in liberalising any telecoms monopoly. Interconnection defines the charges that competitors must pay the former monopolist - in this case, Deutsche Telekom - for the carriage of calls across any part of its network. Interconnection charges represent a high percentage of an operator's costs.

Until the interconnection regime has been defined, it will be difficult to predict how competitive the German market will be after 1998.

Mr Steven Pettit, managing director of the UK's Cable & Wireless Europe, and potentially an important competitor in the German market said: "The number of licences to be awarded is not the issue. It is the establishment of fair competition through a fair inter-connection regime."

Yesterday, the German ministry said that Deutsche Telekom - and its potential competitors such as the utilities Veba and RWE, which also plan to operate telecommunications networks - would have to make prices submissions for access to their networks; these would have to approved by a new regulatory body to supervise the telecoms industry.

The ministry said it was likely to insist on a price cap-ping approach, similar to that it used to force Deutsche Telekom to reduce the cost of its calls over the next two years, so making access to the various German networks gradually cheaper.

There was some surprise among analysts at the extent of the liberalisation measures announced yesterday. Mr Stefan Stanislawski, a princi-

pal consultant with Analysys a UK-based consultancy working with potential competitors to Deutsche Telekom in Germany said it was inevitable: "It would have been neither desirable nor politically possible to stop local initiatives like the Frankfurt development." Two weeks ago, Frankfurt city signed a deal with Metropolitan Fiber Systems of the US to provide an alternative network that in effect breached Deutsche Telekom's monopoly. Some analysts questioned

whether companies such as

British Telecom, which has an

Most vexed issue is left unresolved writes Alan Cane

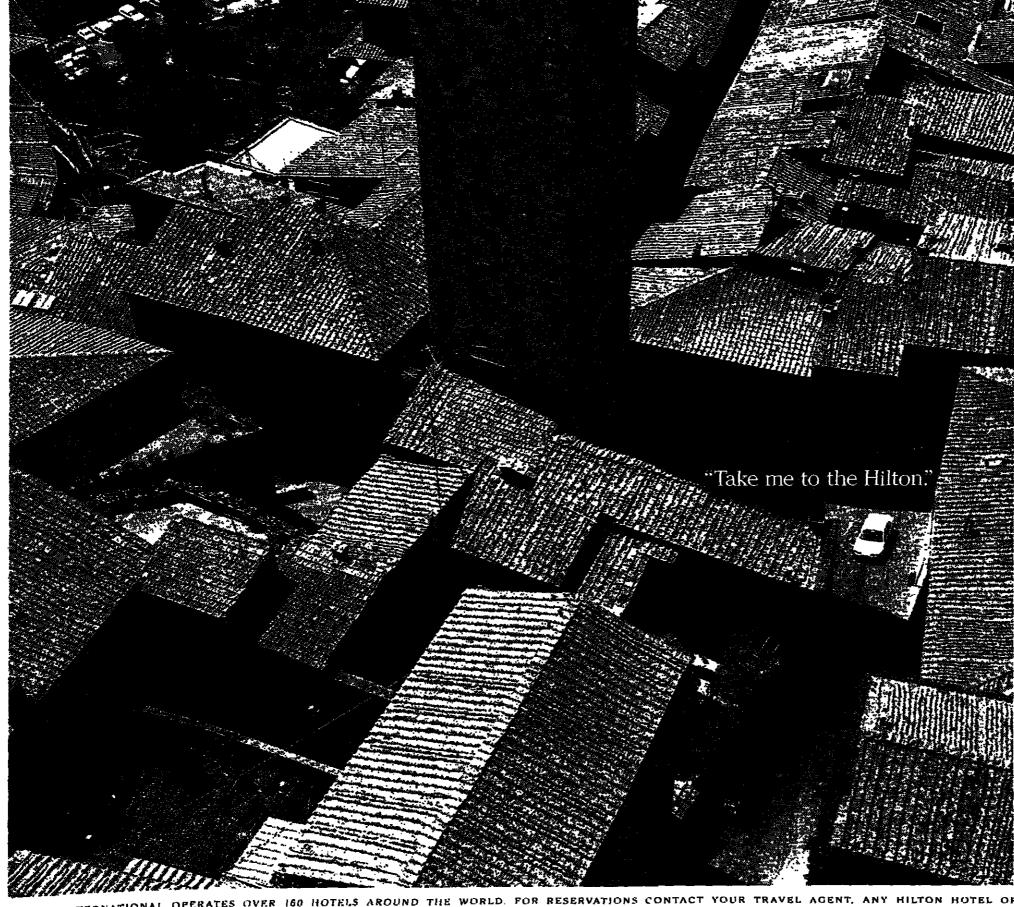
alliance with the utility Viag and Cable & Wireless, which has linked up with Veba, would feel their efforts to secure a high place at the top table had been wasted.

Both companies, however, welcomed the German government initiative pointing out the importance of a local ally in a large and complex market Mr Bötsch, normally the

focus of outspoken attacks from a handful of German companies itching for a chance to compete with Deutsche Telekom, received some unexpected support as he unveiled the liberalisation plans.

Veba, the energy-based conglomerate which is potentially one of Telekom's biggest competitors "welcomed the competitive approach of the guidelines which are meant as a first step in the debate about the laws to be drawn up over the next 18 months".

Veba pointed out however there could be trouble over Mr Bötsch's proposals for regional networks within Germany. He said that such networks would allow a larger number of smaller players to compete.



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#### **NEWS: INTERNATIONAL**

INTERNATIONAL NEWS DIGEST

# Israel shipyards sale rejected

Israel's parliamentary finance committee yesterday voted against the sale of Israel Shipyards to a private group of investors, throwing doubts over the government's privatisation efforts.

Mr Yossi Nitzani, chairman of the government authority charged with carring out the sale of state-owned companies, met Prime Minister Yitzhak Rabin and said he would recom-mend the immediate liquidation of the company which is already under temporary receivership.

The Knesset finance committee voted 6 to 4 against the privatisation amid violent opposition of workers at Israel Shipyards against the sale of the company to SKO Car, an

Israell investment company, for \$13.5m (£8.5m).

Analysts said the parliamentary decision marked the continuing power of organised labour to block privatisation and the growing sensitivity to workers' demands ahead of next

They said the move could derail the Labour-led government's planned privatisation this year of El Al, the stateowned airline, and Zim, a large shipping company, in the face of workers' opposition. Julian Ozume, Jerusalem

#### Child labour 'underestimated'

Estimates of 100-200m child workers worldwide represent only a fraction of child labour, excluding millions engaged in exploitative rural and domestic work in developing countries according to Actionaid, the UK-based charity.

In a report\* published today, it claims that children working in rural and domestic environments probably constitute an "invisible majority" of child labourers, neglected by statistical research and current aid policy.

However Actionaid warns against blanket bans on child labour. It argues that aid organisations and governments should treat the child workers not as victims but rather as vital agents in household and local economies

"It is no good just hanning child labour with the immediate effect of plunging children and their families into worse poverty. We need to listen to children and come up with development models designed to alleviate poverty for the whole fam-

ily," Ms Victoria Johnson, co-author of the report, said. The problem is most severe in Africa, which accounts for more than 50 per cent of child labourers, according to the International Labour Organisation. However, Actionald believes at least 15-20 per cent of children in Latin America and Asia are engaged in child labour. Krishna Guha, London \* Listening to Smaller Voices: Children in an Environment of Change. Published by Actionaid, Hamlyn House, Archway, Lon-

#### Jordan oil company formed

Jordan said yesterday it had approved the creation of a \$29m (£18m) national oil company to intensify gas exploration and join foreign companies in renewed oil drilling across the

"The company's strategy will be to concentrate on raising our present output of natural gas for electricity generation," said Mr Samih Darwazah, energy and mineral resources minis ter. He said Jordan aimed to "double the capacity of current daily production of nearly 30m cubic feet of natural gas" from the north eastern Reishah area near the Iraqi border, the new company's main working site.

Reishah provides 18 per cent of total electricity generated in Jordan. Amman hopes raised output, helped by future gas imports from Egypt by 1999, will replace more costly fuel oil in power plants. Reuter, Amman

# Fighter Winnie Mandela down but not out \*

Veteran populist will remain a force to be reckoned with, write Michael Holman and Roger Matthews

rs Winnie Mandela's vantaged and the dispossessed sacking from the South African government yesterday contained all the elements of a successful soap opera - a combination of blighted romance, drama, and tragedy, which has been com-

pulsive fare for the nation. Few believe, however, that President Nelson Mandela's decision to remove his estranged wife from her post as a deputy minister of arts, culture and science will bring the saga to an end. The same characteristics of fierce indepen

Irrespective of her personal standing, there is little doubt the causes she has skilfully espoused are real enough

dence, a sense of righteousness of her cause, and an inner con-viction that she is destined to be centre stage, ensure that Mrs Mandela will remain a force to be reckoned with.

Assessing popular support for her has always been difficult. On the face of it, someone who has been convicted of assault and kidnapping, who is alleged to have misused public funds, and who earned a reputation for a Gucci lifestyle, would have a hard time win-

let alone challenging the authority of a government. Irrespective of Mrs Mandela's personal standing, however, there is little doubt that the causes she has skilfully esponsed are real enough. These include everything from the provision of better healthcare to housing, and are accompanied by a simplistic

and populist rhetoric which lays the blame for the slow pace of change on a weak government which is doing more to assuage white fears than meet black expectations. Over the past few weeks barely a day has passed with-out the authority of the government being tested, from unruly black university stu-

dents confronting what they

see as a white male dominated

élite, to trade unionists press-

ing for higher wages, conceiv-

ably at the expense of more jobs, and undermining South Africa's competitiveness abroad. Were Mrs Mandela a less resilient figure she would have been forced to retire from public life in 1991 when a court found her guilty of kidnapping. Yet she was allowed to contest the parliamentary elections last April and also won back the presidency of the African National Congress's Women's League, either by dint of vigorous campaigning, as her sup-porters maintain, or by effec-

tively intimidating or coercing delegates.
This helped to secure for her



The Mandelas the day after his release from more than 27 years in apartheid's prisons

the same time becoming even

more forthright in her espousal

Mr Mandela's unstinting admiration for her devotion during his 27 years in jail, and ANC hopes that her political energies could be better harnessed within the government rather than being allowed uninhibited

expression on the outside. It was a vain hope. Neither the conventions of senior office

a deputy ministerial post, an nor concern for her husband's about substantial gifts of propappointment that also reflected sensibilities checked Mrs erty from a business partner, and allegations about the mis-Mandela's flamboyant style. Emboldened by her success in claiming fifth place in elections to the 65-strong ANC executive last December, Mrs Mandela has become increasingly dismissive of her critics, while at

use of public funds, in no way dampened Mrs Mandela's The most public display of what sometimes appears to

border on open contempt for the government came last

travel on an official trip to west Africa. And when Mrs Mandela returned she took her time before agreeing to meet Mr Thabo Mbeki, the deputy president, who was waiting to hear her explanation.

For one senior ANC official. who has a sneaking respect for Mrs Mandela and who himself often shares her populist line, these acts of defiance and her subsequent letter of apology, which she let everyone know had been dictated by the government, was nevertheless the last straw.

"It undermined the authority of the government," he said. "And once a government loses the respect of the electorate it can get into serious trouble." It may well be that it was this, above all, that in the end obliged a clearly reluctant Mr

Mandela to dismiss his wife. For in the months to come, unless he demonstrates the smack of firm government, the combination of fractious students, militant trade unionists and the homeless, increasingly impatient about government's failure to deliver the million houses a year it has promised, Mr Mandela will find confidence in the ANC seriously undermined.

No one is more aware of this than Mrs Mandela herself, and as the soap opera rolls on. those expecting a further instalment in the confrontation between the headstrong wife are unlikely to be disap-

Y.53

# Africa's co-operation sought on natural resources

By Mark Suzman in Johannesburg

President Nelson Mandela yesterday called on African countries to work together to gain the greatest benefits from the continent's oil and raw materials and promised South Africa's assistance for regional initiatives that would encourage this.

Speaking in Johannesburg at the opening of a conference on oil and minerals in sub-Saharan Africa, Mr Mandela said that the new political climate, particularly the advent of democratic government in South Africa, provided an unprecedented opportunity for regional and pan-African co-operation in the

exploitation and processing of natural

"Africa provides the bulk of the world's chrome, manganese, diamond platinum, vanadium and gold, but it uses only a fraction of those commodities itself," he told 700

delegates from across the continent. "Africa needs to reclaim its minerals by way of indigenisation, by developing our own institutions, by enabling the African entrepreneur to come to the fore."

Specifically, Mr Mandela called on African countries to embark on the mining and production of everyday commodities such as clay for bricks and ceramics and, more importantly, to build capacity for materials that could be used for infrastructure development such as steel, aluminium

"Instead of importing these value-added products at a massive cost, using scarce foreign exchange, why not turn to our own indigenous ources, enormous but still largely underdeveloped?" he asked.

To help pursue this goal Mr Mandela promised that South Africa would be prepared to overlook short-term national interests that might arise from its comparative economic strength and share the country's considerable scientific expertise.

"History has conferred on South Africa some substantial advantages in mineral affairs and the associated scientific and technological fields," he

"We are committed to sharing these advantages with our neighbours and our continent on the basis of

Also speaking at the conference, the managers of South Africa's two largest state-owned enterprises, transport company Transpet and electricity utility Eskom, both promised that their companies were prepared to embark on wide-ranging plans to develop regional infrastructure.

Mr John Maree, chairman of Eskom, said that his company had already started to export electricity to South Africa's neighbours and had developed plans for an electricity grid that would combine coal, gas, and hydro-electric schemes throughout

Mr Anton Moolman, managing director of Transnet, said that even though South Africa currently benefited from the dilapidated state of its neighbours' transport networks by being the primary conduit for exports and imports to the region, he felt it was in the country's longer-term economic interest to help rebuild port and rail infrastructure elsewhere.

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18 ANOS

# abroad 'disappointing'

White House officials yesterday outlined a voluntary code of conduct which they hope will stop US companies operating abroad from condoning human rights abuses such as the use of prisoner or child

Negotiations have been under way for months between the administration, business groups and human rights organisations. The final code is deliberately vague on many

It encourages companies to adopt fair employment prac-tices, including the avoidance of child and forced labour, but it does not mention fair wages and has only a tangential reference to reasonable working

Most large US businesses already try to avoid using child ing groups said that, after the or forced labour in their manu-

facturing abroad, but they opposed tougher language on issues such as the right to organise trade unions or the obligation to pay a fair wage. The effort to draft a model of

behaviour for US companies sprang from President Bill Clinton's decision last year to abandon the yearly US review of China's most favoured nation trading privileges, with the associated assessment of whether China had improved its human rights record.

secretary of state, said the administration wanted to create a "worldwide standard for the conduct of American busipess", but the focus of the code has been very much on China and other fast-developing nations with poor human rights records in east Asia, such as Indonesia.

But human rights monitor-

its human rights policy, the end result was disappointing. "What is positive is that it

highlights the role and potential contribution of the corporate community. There is just not much clarity or specificity," said Mr Richard Dicker of man Rights Watch, a New York-based monitor.

US business groups have insisted, however, that any code should remain very general and leave them a much flexibility. They warn, for example, that the use of prison labour is so widespread in China that it is hard for even the best intentioned companies to avoid it entirely when dealing with sub-contrac

Even at this level of generality, human rights activists hope that the code could have an effect if local government pension funds exert pressure on the companies they invest administration's promises to in to abide by its terms.

> ures and suspensions. Since December, at least \$5bn, more than 10 per cent of total denosits, has left the banking sector. The outflow stems from public concern that Argentina has no lender of last resort, nor a deposit guarantee system.

safety

By David Pilling

net near

Argentina's central bank is

this week expected to release plans for a \$3bn-\$4bn (£1.9bn-

£2.5bn) banking safety net.

aimed to stabilise the financial system and reverse the capital

flight that began in reaction to

Mr Roque Fernández, central

bank president, said his team

was "working against the

clock" on draft proposals

which "within a short time"

would be discussed with

domestic and foreign banking

The safety net, to be funded

largely by loans from the

World Bank and Inter-American Development Bank,

is meant to restore public con-

fidence in a financial system

shaken this year by bank fail-

Mexico's recent devaluation.

The safety net, to be divided into a fund for private banks and another for public institu-tions, is to address such concerns. The central bank also wants to encourage the contraction of a system overloaded with banks and the privatisation of loss-making state

Mr Fernández said he wanted to have the new system in place before the disbursement of the first multilateral loans, expected in the first half of next month.

He said the banking system, bolstered by this month's announcement of an IMF accord, was gradually returning to normal, but said recuperation would be uneven.

#### US code for business Argentine Disappeared but not forgotten banking

David Pilling finds Argentina's dirty past stirring present politics

EN CAUTIVE HID &

he flights took place every Wednesday. Prisnoners were drugged by military doctors and carried, sleeping, on to a naval aircraft. After take-off, doctors would administer a stronger sedative and - constrained by the letter, if not the spirit, of their cockpit while the executions

took place. Prisoners were stripped naked and carried towards the rear door. They were then Ocean. More than 2,000 of the 10.000 people who were "disap peared" by the military government during the 1976-83 civil conflict in Argentina, known as the Dirty War, were disposed of in this way.

Details of these macabre perations were published by the Pagina/12 newspaper recently, in a confession by a former naval officer. He was the first member of the Argentine armed forces to break in public nearly 20 years of silence on the matter.

Retired Lt-Cdr Adolfo Scilingo has re-opened a gruesome chapter in Argentine history and his confession has caused severe discomfort to the Peronist government, which in 1990 pardoned military officers for Dirty War activities.

The government of President Carlos Menem, who has gone so far as to praise the military government for its defeat of "subversion", has been caught flat-footed by the revelations. A call by a federal court to publish microfilmed lists of the "disappeared" have produced disarray in government ranks. Mr Eduardo Duhalde, gover-

nor of Buenos Aires province and one of Peronism's most powerful voices, personified such confusion when he reacted angrily to what he saw as a dredging-up of long forgotten events. With an unfortunate choice of words, Mr Duhalde said he wished the issue "would disappear for

The government's unease cutions, believes "the Republic

**Buben Dinor** 

Argentines demonstrate against lack of information about the conflict in the 1970s

was sharpened at the end of should know what was done last week when mothers of the 'disappeared", protesting in Buenos Aires outside what used to be one of the most notorious torture centres, were beaten by police and had water-cannons turned on them. This was captured by cameras of foreign media, whose interest has been awoken by Lt Cdr Scilingo's horrific revelations.

Mr Menem has reacted by promising to publish this week the names of more than 500 victims of military repression. Members of his administration have denied, however, the existence of more extensive lists, saving those were destroyed by the armed forces before the

return to civilian rule in 1983. The perception of many Argentines, encouraged by some opposition politicians such as the presidential candidate Mr José Octavio Bordón, is that Mr Menem has done too

little, too late. Even Lt Cdr Scilingo, who has shown scant remorse for the part he played in the exeand the lists of those killed should be published,... so that, once and for all, we put an end to this strange situation of the disappeared".

Mrs Hebe de Bonafini, president of the Mothers of the Plaza de Mayo, a human rights group, wants to push the issue list of the dead, but the list of the assassins - and not only so that we know who they are. but so that we can punish

Mrs Bonafini has also vowed to begin legal action against Mr Carlos Corach, interior minister, for injuries sustained monstration last week.

Editorial pages have begun to draw parallels between the government's reaction to the retired officer's confession and its response to another military scandal, an alleged sale of arms to Ecuador at the height of the Ecuadorean-Peruvian border conflict this year. Argentina, which is one of four guarantors of peace in the

Andean dispute, is accused of having sold arms to Ecuador via Venezuela - though it is acknowledged that Argentina may have done so unwittingly. In spite of tough words from Mr Menem, no one has resigned over any arms sale.

which is being investigated by a joint US-Argentine commission. The US and Peruvian goveroments have both strongly criticised the apparent lack of control that may have allowed \$35m (£22m) of Argentine arms to be deployed in a conflict where Buenos Aires was supposed to be a peace broker.

An opinion piece in the newspaper Clarin linked the arms matter with the government's attitude towards the "disappeared" and said both reflected a common theme of Mr Menem's administration: "Political negligence, hardly ever punished, and a lack of

transparency. Such commentary is far from reassuring for a government that, in mid-May, must contest presidential and congressional

# Clinton offers more cuts

By Jurek Martin in Washington

President Bill Clinton yesterday unveiled another stage in his plan to cut the size of government by announcing reforms designed to save \$13bn (£8.2bn) and lose nearly 5,000 federal jobs over the next five

He also took the opportunity to attack some of the more draconian Republican anti-government plans embodied in the welfare reform bill passed by the House of Representatives last Friday.

"There are plenty of ways," he said, "to reduce the size and cost of the federal government without cutting off lunch for school kids or vital nutrition for infants and their mothers."

The latest rationalisation package is part of the effort to

"re-invent "re-invent government", directed by Vice-President Al Gore. In December, the administration said it would achieve \$24bn savings over five years, partly to finance the president's proposed \$60bn middle class tax cut.

The announcement yesterday principally covered the National Aeronautics and Space Administration, the Interior Department, the Small **Business Administration and** the Federal Emergency Management Agency which deals with natural disasters.

Mr Clinton also accepted a cheque for more than \$7bn from the Federal Communications Commission - the proceeds of the recent auction of wireless frequency licences. The savines at Nasa, which

employs about 21,000 directly

de Paille since 1908.

and has an annual budget of \$14.26bn, are to be achieved mostly by reform of contract and procurement procedures. About 215,000 people work on the US space programme, mostly as private sector con-

tractors and suppliers. Nasa

has estimated this total could

fall by 55,000, by the end of the

century, without sacrificing The administration is proposing that the National Parks Service, part of the interior department, turn over to the states management and

upkeep of some highways.

The interior department would also abolish its Minerals Management Service as a separate entity, turning some functions over to the states and vesting others in the Bureau of Land Management.

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# Opposing theorists go into battle for the world



For some of the 1,000 delegates from almost 130 countries to the most important meeting on climate change since the 1992 Rio

de Janeiro earth summit, it is a last-ditch chance to save the world from further degradation – and perhaps worse - at human hands. For others, the conference that begins today in Berlin's starship-like International Congress Centre and continues over the next week and a half is the final barricade behind which to defend economic development, and even national livelihood. from the threat of new international commitments based on uncertain

The meeting, officially called the first Conference of the Parties to the UN Framework Convention on Climate Change, could be a stormy affair against such a background. It has been called to assess, and possibly build on, the agreement reached in Rio between industrialised countries to take action to reduce the risk of climate change.

The Rio wording was deliberately vague to allow the maximum consensus, notably among sceptics such as the US. But for most observers, the Rio accord contained

dioxide, to 1990 levels by 2000. Such gases form a vital blanket around the earth, causing heat to be retained. But increasing emissions have raised the danger that the blanket could grow thicker, having a severe impact on climate.

Hence the understanding in Rio that western industrialised countries and the former Communist states of eastern Europe and the Soviet Union (collectively called Annex 1 countries in the jargon), would try to cut their rising greenhouse gas emissions.

For environmentalists and some green-minded governments, that was just a preliminary step. The Berlin conference, by contrast, represents the chance to assess progress, examine new scientific evidence and go further.

That involves extending the commitment to more countries - especially the rapidly industrialising states of south-east Asia and South America. Moreover, some deal should be reached for the period after 2000, ideally in the form of a protocol, which will set out targets and a timetable for implementation. Not everyone shares that enthusiasm. Many newly industrialising nations are loath to accept ceilings on emissions when national growth

is booming. And for members of the

Organisation of Petroleum Exporting Countries, which depend on exports of fossil fuels for their revenues, cuts in emissions of CO, - the main by-product of burning oil and gas – are anathema.

Bridging such a yawning gap is the task before negotiators over the next 10 days. Given the intractability of the problem, many expect the hardest bargaining to be postponed until next week, when civil servants give way to ministers for the final three days until the conference winds up on April 7.

But the drama could begin today. One of the first points on the agenda involves the "rules of procedure" to be followed. Although normally a diplomatic formality, recent environmental gatherings on touchy issues such as whaling have shown that bargaining over procedure can be as significant as the issue itself and an indicator of how matters will end. If delegates demand unanimity

for decision-making, that will leave the door open for hostile, or even sceptical, states to block progress. "All it will take is one veto and the whole thing will grind to a halt." says one prominent environmentalist. Some fear big oil producers such as Kuwait and Saudi Arabia will insist on just that.

tional pressure is enough to avoid blocking tactics, the conference is still strewn with booby traps. Most lie within the divisions between even apparently homogenous international positions.

The Annex 1 countries are broadly agreed that the world's climate is changing and action is needed. But scratch a little further and divisions emerge. Within the industrialised countries of the Organisation for Economic Co-operation and Development there is a rift between the European Union, which has made a collective commitment to cut CO, by 2000, and the views of the US, Canada and



The US position is crucial. The country's huge oil and gas industry, combined with the political weight of Detroit, the car-making capital, has made Washing-

ton reluctant to endorse strict commitments on cutting emissions. The language adopted in Rio was a masterpiece of diplomatic double-talk to allow President George Bush to sign document without fearing a domestic political backlash. Although President Bill Clinton's political agenda is appreciably more

interventionist on the environment, the domestic environmental bandwagon has slowed and Mr Clinton faces a Republican-controlled Con-

So the US will remain extremely wary of putting its name to anything containing specific targets or

The EU, meanwhile, betrays a patchwork of national positions. Spain, Portugal, Greece and Ireland have resisted individual commitments to cut greenhouse gases because that would stifle economic

By contrast, the Germans are particularly exposed in Berlin. As host nation, Germany is expected to take a leading position, reinforced by the strength of its domestic ecological

But the government is acutely aware of the obstacles to progress. Mrs Angela Merkel, the environ-ment minister, has tried to steer between the evangelical environmentalism of Mr Klaus Töpfer, her high-profile predecessor, and a practical sense of the possible in Berlin. Of all the participants, the Germans have most to lose from a flop on their home ground.

The developing world is also split. While the oil producers oppose further action, some big developing countries are more agnostic - albeit

with a slant towards inaction. China and India, for example, are loath to accept commitments which might impede their rapid industrial

But both are urging the industrialised countries to do more.

Meanwhile, a small group of developing countries is out on a limb. The Alliance of Small Island States, a group of 30 Caribbean and Pacific islands, has tabled a formal protocal for a radical cut in CO.

Their position is influenced by fears that rising sea levels could threaten their livelihoods - and in case of some low-lying atolls, their very existence.

Not surprisingly, the industrialised and developing countries are also at loggerheads. The main hone of contention is "joint implementation" - (JI in the jargon).

JI means swapping greenhouse gas reductions. Some eco-minded industrialised countries are so advanced in cutting emissions that any marginal increase would be hugely expensive compared with the benefit gained. By contrast, deploying the same financial resources in the developing world would achieve a much bigger greenhouse gas cut, which the developed sponsor could count against its own

field. Some developing nations argue it threatens their sovereignty. Others ask why their growth should be constrained to let the developed

world off the hook. Most say that, rather than paying for reduced emissions in the developing world, industrialised states should concentrate on transferring the latest technology and knowhow, as well as the financial

resources required, to their poorer



With such a formidable range of difficulties, it is no wonder many are cynical about what Berlin will achieve. Most observers

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have long discounted the possibility of agreeing a new protocol or on extending cuts in greenhouse gases beyond 2000. Rather, the measure of success will be whether Mrs Merkel manages to secure accord on a process of further negotiations aimed at reaching agreement on a new protocol by the next big international climate change conference in 1997. And even that is not a foregone conclusion.

Haig Simonian

# Case for action strengthens as signs point to global warming

against global warming has puted theoretical foundation – that fossil fuels are being con-verted into carbon dioxide, a "greenhouse gas" that traps solar heat in the atmosphere supported by a controversial body of evidence about the extent to which the world is heating up.

No one has yet been able to prove that human activities are making the world warmer. because the climate is subject to so many natural fluctuations. However, the weight of evidence supporting such a link grows stronger every year. Few climatologists have any

sympathy with "greenlash' commentators, who they say make too much of the scientific uncertainties and suggest that environmentalists have exaggerated the dangers of the greenhouse effect.

The average global temperature has risen by about 0.5 degrees C this century. (The increase has not been steady; it took place in two main bursts, first between 1920 and 1940 and then between 1975 and 1990.)

Scientists at the Hadley Cenre, a climate research institute run by the UK Meteorological Office, say the observed trend in global temperatures since 1860 matches what they would expect from the greenhouse

The warming, caused by an increase in atmospheric CO, concentration from 280 parts per million to 360 ppm, has been partly counteracted by a cooling effect of industrial pollution. The latter is caused by sulphate particles which reflect some of the sun's heat back into space. (Large volcanic eruptions such as that of Mount Pinatubo in 1991 can cause temporary cooling in the

Computer models of the

Blowing hot and cold

tons at Yostok, Antartica Atmospheric carbon dioxide concentr



atmosphere and oceans, run at the Hadley Centre and other climate research institutes. suggest that global temperatures will rise between 1.5C and 4.5C over the next century unless the world agrees on drastic action to curb CO, out-

rise in sea level. According to the recent measurements by satellite, average sea level is creeping up by 3 millimetres a year. Within a century this could submerge some low-lying odic flooding in population centres such as Bangladesh,

spotting a good opportunity

change

Warming on that scale would have a devastating effect on the natural biological balance and on human life in some parts of the world.

Most dramatic would be the the Nile delta and the Nether-

Global warming is expected to have a very uneven meteorological impact around the world, as circulation patterns in the atmosphere and oceans

Some places may even become cooler, at least temporarily, while others become much hotter. Some will become wetter and more stormy, others drier. But climatologists do not yet have a clear idea of the likely regional changes.

The pattern over the past century has been for the polar and sub-polar regions to warm up most rapidly. The great belt of northern coniferous forests across Siberia, Alaska and Canada is 2C warmer than 100 years ago - and the spruce and pine trees are beginning to suffer stress through increased infestation by pests and loss of

The coastal regions of Antarctica warmed up by 25C over the past 50 years, according to the British Antarctic Survey. Three large ice shelves have year, for the first time in recorded history, James Ross Island is not connected by ice to the Antarctic peninsular.

"Looking out of the aircraft window I was utterly amazed to see the dramatic and very recent changes to the Larsen ice shelf," said Dr Mike Thomson, BAS chief geologist. "In 25 years of Antarctic field work I have seen nothing like it."

Many scientists are hoping that governments will take action to restrain CO2 output before such dramatic changes are seen in more populated parts of the world.

### Haig Simonian talks to three environment ministers

# Caught in the green spotlight

Berlin than Mrs Angela Merkel, Germany's new environment minister. Hosting the conference, she has to steer extremely difficult negotiations to a successful conclusion.

Moreover, her every move will be analysed by Germany's vociferous green lobby. And Mrs Merkel, the daughter of an evangelical minister who was brought up in the former East Germany, knows she is constantly being measured against Mr Klaus Töpfer, her highly

achieving a "clear negotiating mandate and a timetable" for a new protocol, along with some accord on what additional measures may be necessary to cut greenhouse gases. She also hopes to gain some understanding on how joint implementation should work. "If we as industrialised countries pin ourselves down, the developing world might be more prepared

to go along," she says.

Mrs Merkel's pragmatism has disappointed many environmentalists, who would like her to adopt a much more ence in perspective. "The European Union's wish

to stabilise or reduce emissions beyond 2000 is a coherent position," she says. Although it is "below the minimum" of what is necessary, even achieving

that would be "a success".

She says: "I hate the idea that one person knows what's good for the world, but I think Germany has a role as an industrialised country which already has a relatively strong position in environmental technology. We should go a bit fas-



# Paving the ground for 1997

For a country in the throes of political upheaval and ruled by a government composed of non-elected technocrats, Italy seems surprisingly willing to raise its head above the para-

pet in Berlin. Mr Paolo Baratta, the erudite ex-banker who is now environment and public works minister, stresses the importance of at least agreeing to prepare a protocol for further mhouse gas reductions by the next international climate

The new arrangement could have to take common deci- CO, fall has

ately after the year 2000," he

Italy's main influence may be in helping to persuade developing countries that they must share the burden of reducing greenhouse gas emissions. "If nothing changes, global CO, emissions will be twice as much as they are now, although the developed countries will have stabilised their own outputs," he says. "Obviously, we don't want

to prevent economic growth in loping countries. But we

OECD members.

Mr Baratta is fairly confident Italy will be able to meet its own CO, reduction target. According to the country's for-mal submission to the UN in January, Italy had already achieved almost 85 per cent of its CO, reduction goal. He also notes that Italy's rate of 7.2 tonnes of CO, emissions per head compares with an OECD average of 12.1 tonnes a head and is the lowest of all the

for our common future."

As in the UK, the bulk of the



# Determined to force the pace

Mr John Gummer, Britain's of the problem. The latest evi its deadline to cut CO, emisenvironment minister, astonished European colleagues earlier this month by going further than the Rio targets for reducing greenhouse gases and calling for a cut of 5-10 per cent

Mr Gummer denies the move was a publicity stunt to claim the moral high ground. "We Clive Cookson have to restate the seriousness

below 1990 levels by 2010.

global warming," he says. He denies his stand has left Britain out on a limb. "The European Union position is not closed, and I thought it right to stake a position rather more forcefully than that. I do think the UK should force the pace,

dence makes even more immi-

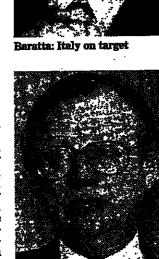
nent the damage done by

especially given the high-powered research we have." Cynics would say his approach stems largely from the knowledge that Britain will be one of the few countries in Berlin showing it should meet

Although he admits the target has been met because of the switch to cleaner natural gas-fired power stations from dirtier coal-burning plant, Mr Gummer tacks on a political message. "That would not have been possible without privatisation. Selling off the generating sector created a much more flexible environment."

sions to 1990 levels by 2000.

Mr Gummer wants the targets extended to all greenhouse gases. He wants developing states to recognise they have a contribution to make.



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# and pedal power

The conference is taking place at Berlin's massive International Conference Centre which resembles a space ship and flanks an urban motorway alongside Berlin's big trade fair. The first seven days will involve civil servants; their political

masters take over the baton for the final three days, with Germany's Chancellor Helmut Kohl opening the ministerial level proceedings on April 5. About 166 nations have signed the UN Framework Convention

on Climate Change. But voting will be restricted to the 117 that have ratified the document (118 including the European Union, which counts as a state in its own right). In addition, another eight delegations will attend as non-voters and a large number of nations will be present as observers. The UN reckons there will be about 1,000 delegates in all, matched by an equal numbe of representatives from non-governmental lobbies such as Greenpeace. And a conference wouldn't be a conference without an estimated 2,000 accredited journalists. Germany's former - and future - capital is infamous for its

atternativen (left-wing radicals). At the World Bank/IMF meetings in 1988, the alternativen were particularly active in demonstrating their antipathy to the leading repre the world's capitalist community. Although not all are in tune with the Green movement, they are expected to be much more accommodating this time. A variety of fringe events are expected, including illuminating

meetings such as "The effects of climate change policy on indigenous peoples" and "The Churches and Climate Probably the most entertaining will be the "car-free Sunday"

planned for April 2, which will feature the world's biggest bicycle gathering with an estimated 100,000 participants. The bulk of the cost will be met by the German government and the Berlin city authorities, although participants will pay most of their own bills. But in a small gesture to save on fossil fuels, the Berlin regional transport authority has decided to let delegates use the city's excellent public transport system free

during the gathering. Veterans of Rio will have to forsake the chance of going to the beach in quiet moments. Berlin may be a cultural paradise, but so far the weather has proved every bit as fickle as is to be expected at a climate change conference, with radiant sunshine on Sunday followed by heavy snow yesterday.

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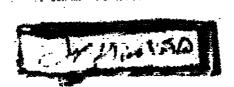
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By Kieran Cooke in Kuala Lumpur

The Malaysian government is unlikely to agree to a claim by a British-led consortium for an additional M\$160m (\$63m) for construction work on the controversial Pergau dam

project According to the government, Kerjaya Balfour Beatty Cementation, the British dominated consortium carrying out the bulk of the work on the M\$1.8bn dam. made the request for extra payment due to "unforseen difficulties" that had arisen in the project, including the construction and reinforcing of multiple underground tunnels at the dam site.

Mr Anwar Ibrahim, the deputy prime minister and finance minister, said that while it was normal for contractors to ask for some additional funds to complete projects, the amount requested by the Balfour Beatty consortium was far in excess of the payment ceiling stipulated in the original contract.

Mr Anwar said agreeing to the consortium's request would set a dangerous orecedent.

"Negotiations may go on but it will be very tough for the Treasury to accede to the

request," said Mr Anwar. The Pergau project has been at the centre of a row concerning British aid and trade policy. Last year the British government was forced to admit that there was a "temporary entanglement" between a £234m soft loan for Pergau and a £1bn sale of British arms for Malaysia. Several senior UK aid officials had been opposed to the Pergau loan, calling it "a waste of taxpayers' money." UK development aid

campaigners successfully fought a legal battle last November to have the aid for Pergau declared illegal. Subsequently the UK government said it would stand by its financial accord with Malaysia and fund the soft loan out of other sources.

# **Investors head for Kazakhstan**

By Frances Williams in Geneva

Energy-rich Kazakhstan and Russia have become the most favoured destinations for long-term foreign investment projects among eastern Euro-pean and former Soviet econo-mies, according to a United Nations study.\*

However Hungary and Poland continue to pull in the largest amounts of near-term

Statistics compiled by the UN Economic Commission for Europe show that, taken over the lifespan of the projects, Kazakhstan accounted for 39 per cent of total foreign investment commitments in the region by the end of 1994.

cent and third was Hungary with just 8 per cent of the

The figures refer to investment projects worth at least \$10m, some of which may have lifespans as long as 25-40 years. At the end of 1994 the total amount of committed foreign investment was \$117.8bn, covering 215 such projects in eastern Europe and the former Soviet Union.

together account for more than\$82bn of this, mainly for oil and gas exploration and

Kazakhstan and Russia

This also helps explain the predominance of US-based companies in long-term investment in the region, accounting for more than half the total funds so far committed.

Hungary, Poland top near-term investment

Turkey is the second biggest foreign investor with 13 per cent, while western Europe has a combined share of about a

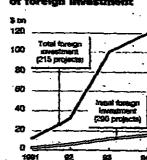
Initial investment, funds to be spent within the first four years of a project's life, shows a different pattern, the ECE Hungary, consistently the

region in attracting foreign direct investment (FDI), accounted for 27 per cent of total initial investment of \$17.2bn at the end of last year.

Poland ranked second with 24 per cent, followed by Russia (15 per cent), Kazakhstan (14 per cent) and the Czech Republic (8 per cent). Western European firms

accounted for 43 per cent of the total funds to be spent in the first four years, with American companies putting up about a Japan's share of investment

funds was less than 1 per cent at the end of 1994. Spring 1995, available from UN



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WORLD TRADE NEWS DIGEST

# US and Japan open car talks

The US and Japan yesterday resumed talks on opening the Japanese market for vehicle and vehicle parts to greater foreign competition. This sector accounts for more than half of the US trade deficit with Japan. US negotiators called a half to earlier rounds of talks last month, citing wide differences. Mr Jeffrey Garten, US undersecretary of commerce for international trade, appeared cautiously optimistic that progress could now be resumed in the 18-month old negotiation. Both sides recognised that "we need to move very quickly to conclude these negotiations," said Mr Garten.

Mr Garten said Japan had accepted the principle of historical objective indicators – but not targets – to monitor the

progress of an accord, but there was no agreement on what statistics to use. It was difficult to conceive of a plan without numbers, he said. William Daukins, Tokyo

#### Philippines telecom venture

Nippon Telegraph and Telephone Corporation, the Japanese Philippine company, Smart Communications. The tie-up, which follows legislation to liberalise the Philippine telecoms sector, would enable Smart to install 700,000 telephone land lines in the company's franchise areas.

Smart Communications, which is partly owned by Metro Pacific, the Philippine subsidiary of First Pacific, is expected to benefit from NTTC's technical manpower skills and fixed wire technology. The first phase of the installation programme will be completed by December. The recent law requires the eight companies which have won licences to install new lines in mixed franchise areas consisting of one lucrative and one economically backward region. The government says this is the best way of ensuring that widespread social benefits will result from the opening up of the telecoms sector. Edward

LA Rumbold, the aircraft lavatory manufacturing subsidiary of BSG International, the UK components and vehicle dealing group, has won a \$75m contract to supply all the lavatory modules for Boeing's next generation of 737 aircraft, scheduled for service in 1997. Paul Cheeseright, Midlands Cor-

GEC Alsthom, the Anglo-French power engineering group is setting up a joint venture, Tianjin GEC Alsthom Hydro-power, to make hydraulic turbines and generators in China. The new company, based at Tianjin, will be 51 per cent owned by GEC Alsthom and 49 per cent by the Tianjin Power Equipment Manufactory. Andrew Baxter, London

■ Eurokraft, a consortium of 22 Norwegian hydroelectric pro ducers, yesterday announced a \$710m deal with RWE Energie a unit of RWE, the German industrial group, and utility Hamburg Elektrizitätswerke to build a power transmission cable between Norway and Germany. RWE Energie and HEW established a 50/50 joint venture called EST Eurostroem which, in turn, formed Eurokabel with Stainett, the Norwegian grid operator. Eurokabel will manage the construction and operation of the 600 MW cable between the two countries and the required converter stations. Karen Fosski, Oslo

■ A Danish-Lithuanian consortium was yesterday awarded a licence to produce oil from a 1,000 sq km area of Lithuania south of the port of Klaipeda. The Lithuanian partner in the consortium is the state oil group Naftos Geologijes Imoné (NGI). The Danish consortium is headed by Dansk Olie og Naturgas, the state oil and gas group, which will be operator for the 50-50 Lithuanian venture. Total reserves in the area are estimated to be about 18m barrels. Hilary Barnes, Copenhagen

# GM to expand activities in Hungary

By Kevin Done in Budapest

General Motors of the US the world's biggest vehicle maker, is to invest DM257m (\$182m) in Hungary to double the capacity of its engine plant to 160,000 units a year.

GM is also planning to build a new facility to manufacture engine cylinder heads at its plant at Szentgotthard in western Hungary, raising its total investment in the country to nearly

GM began production of engines and low-volume car assembly in Hungary in 1992.

It has also built a 150,000-units-a-year car plant at Eisenach in eastern Germany, and late last year began low volume car assembly in Poland in a joint venture with FSO, the Polish stateThe group is considering further it led the market with a share of 22.3 Raba in which the Hungarian engineer-

expansion in Poland.
"If we are going to add assembly capacity, east Europe ranks very high on the list of consideration," said Mr Richard Donnelly, president of General

Motors Europe. Labour costs were still about one eighth of the level of Germany, the highest cost location in Europe, where GM still has the main concentration of its European operations, said Mr Ernst Holmann, managing director of Opel Hungary.

GM was seeking to increase its investment in eastern Europe to develop lower cost sources for the supply of components, to diversify its manufacturing locations and to meet growing local demand, said Mr Donnelly.

GM was the first vehicle maker to produce cars in Hungary and last year ect in Hungary as a joint venture with

per cent. The overall market rose by 22.2 per cent to 91,353 vehicles in 1994. Sales were still well below the 1990 level of 146,000 vehicles, and there are fears that recently announced tax

increases could hit demand this year Last year GM produced 160,000 engines and 12,280 cars (the Opel/Vauxhall Astra small family car) at the Szentgotthard plant

Mr Ernst Hofmann, managing direc-tor of GM Hungary, said that capacity to produce 460,000 engines and cylinder heads a year - with the plant working round-the-clock on three shifts a day should be completed by late 1996. The additional investment will add

220 new jobs raising the total workforce at the Szentgotthard plant to 850. The US vehicle maker began its proj-

Hungary. Mr Donnelly said the Szentgotthard plant had played "a pioneering role" for GM in central and easternEurope and formed the biggest inward investment by a vehicle maker in Hungary. Separately Suzuki, the Japanese car-

maker, is developing a 50,000-units-ayear car assembly plant at Esztergom, while Audi, the executive car division of the Volkswagen group of Germany, has built an engine plant at Györ.

ing group held a 35 per cent stake.

However GM said yesterday that it had

recently acquired the outstanding stake

held by Raba, however, and had taken

over 100 per cent ownership of Opel

Audi is planning to invest DM730m in the Gyor plant by 1998/99 to establish capacity to produce 2,000 engines a day.

# Belize irked by US over banana regime

By Nancy Dunne in Washington

Mr Manuel Esquivel, the prime minister of Belize, yesterday warned of political unrest in the Caribbean and immigration risks for the US as a result of US trade complaints against the EU banana import regime.

He said the turmoil and strikes in St Lucia arose from uncertainty over the EU banana regime.

Mr Esquivel was in Washington yesterday to meet US

that the Caribbean needs to maintain its current 10 per cent share of the EU market.

Prime minister Esquivel warns of political unrest in the Caribbean

The EU banana regime allows the higher priced Caribbean bananas to be competitive in Europe.

Mr Esquivel said he had been assured by Mr Mickey Kantor, US trade representa-tive, at the Summit of the Americas last year, that the US understands the impor-

tance of EU preferences. In December, the US and other members the General Agreement on Tariffs and Trade agreed to extend the waiver for the Lomé Convention, under which the banana regime is established, to the World Trade Organisation.

Rariy this month Common Cause, the citizen lobby group,

released a report showing contributions of \$580,000 from Mr Carl Lindner, the owner of Chiquita which produces bananas in Latin America, and related businesses to both the Democratic and Republican parties and to the political action committee established by Mr Newt Gingrich, the House speaker.

The report says pressure was brought to bear by senators and congressmen of both parties on Mr Kantor to pur-sue Chiquita's complaints of quotas and high tariffs by the

According to the report, Republican and Democratic leaders wrote to the Clinton Administration urging "immediate retaliation hearings against the EU proportionate to the enormous US harm" already caused by the EU banana regime.

The case is unusual because Chiquita has almost no production in the US and retaliation under Section 301 of US trade law, Section 301 is requires the demonstration of injury to US commerce.



Probably the best beer in the world.

# Takemura hints at need for rate cut

By Gerard Baker in Tokyo

Mr Masayoshi Takemura, Japan's finance minister, hinted yesterday that the gov-ernment would like the Bank of Japan to cut interest rates to offset the damaging effects of the soaring yen on the coun-

try's fragile recovery. The minister told journalists that the finance ministry continued to believe in a "flexible" monetary policy, and had conveyed its views to the bank. But, he added, "the central hank is exclusively in charge of what to do with its key

interest rate". Mr Takemura said the government was pursuing fiscal and monetary policies intended to provide a necessary stimulus to the economy.

A supplementary budget for the new financial year beginning next month would be submitted to the Japanese parliament during its current session, which ends in June, he added. The new budget is aimed primarily at increasing spending on construction work in the Kobe area following January's earthquake. The government will max-

imise its efforts to undertake appropriate fiscal and monetary policies to ensure that Japan's economy, now in a recovery phase, will be put smoothly on a growth path." he said.

The minister's remarks will add to the pressure in recent weeks from industry and government ministers for immediate action to halt the yen's rise and bolster business confidence. The Japanese currency has risen by more than 8 per cent against the US dollar in the last month, damaging export prospects for Japan's

already hard-pressed manufac-

A Bank of Japan spokesman said the central bank did not interpret the minister's remarks as a request from the government for a cut in the official discount rate. He added that the bank was continuing to monitor monetary developments closely. In his last pronouncement on the subject two weeks ago, the governor, Mr Yasuo Matsushita, said: "We will not change our basic stance in monetary policy just because of the yen's rise." But analysts suspect that the

growing chorus of demands for sor, Mr Yasuhi Mieno, pursued a cut in rates may prove difficult to resist if the economy shows clear signs of sliding back into recession.

Responsibility for monetary policy in Japan is divided between the ministry and the central bank. Although the ministry sets the basic framework of economic policy, the bank has some flexibility in determining the course of

The extent of that flexibility depends to some extent on the character of the governor himself. Mr Matsushita's predeces-

an aggressively independent track for most of his tenure, suggested consumer confidence might have been damaged by the Kobe earthquake.

tightening monetary policy to crush inflationary pressures in the early 1990s. So far it is unclear whether Mr Matsushita is made of the same mettle. ■ Real household expenditure fell by 4.2 per cent in January from a year earlier, according to the government's household survey published yesterday. Analysts said the decline, the steepest for nearly a year,

Dispute over contractor for new reactors threatens accord

# Pyongyang proposal keeps hopes of nuclear deal alive

By John Burton in Seoul and

North Korea yesterday offered a fresh proposal for resolving the impasse in talks with the US over who should supply the reactors promised as part of last October's agreement to stop its domestic nuclear pro-

gramme.
The proposal came at the end of three days of talks in Berlin which had earlier seemed on the brink of foundering because of Pyongyang's refusal to allow South Korea to supply the new light-water

No details were made public, but the proposal raised hopes that a basis could be found for keeping the nuclear deal alive. A US official said the talks,

which were adjourned two days ahead of schedule, would resume after Washington had considered the North Korean proposal. Contacts were also continuing informally in Berlin

Disagreements on the selec-

the new reactors have proved a serious threat to last year's accord under which Pyongyang promised to freeze its nuclear programme and stop building plutonium-producing graphite reactors in return for

North Korea has threatened to scrap the accord and start reprocessing nuclear fuel for a suspected nuclear weapons programme if a reactor contract is not signed by April 21, a deadline stipulated in the

However, North Korean negotiators in Berlin indicated that Pyongyang might allow the deadline to pass without abandoning the agreement. according to the South Korean news agency Yonhap. Under the agreement North Korea is to receive oil supplies, technology transfer and diplomatic recognition by the west.

The US has insisted that Pyongyang must accept the reactors from South Korea. Seoul has offered to finance more than half the \$4bn (£2.4bn) project, which is being

administered by a US-led international consortium, the Korean Peninsula Energy Develop-

ment Organisation. The October agreement did not specifically name the reactor contractor, although its description of the reactor conformed to the US-designed model being offered by South

US officials have also said it would be impossible to finance the deal unless South Korea provided the reactors as no other country would be willing to give the concessional terms

In an announcement that appeared timed to the Berlin talks, the Seoul government's Korea Heavy Industries and Construction group said yesterday that it had completed manufacturing the first reference model of the light-water reactor being offered to North Korea.

Pyongyang has been resist-ing the South Korean reactors because of prestige. It also fears that South Korea would obtain a stranglehold over its nuclear energy programme since the new reactors use imported uranium fuel.

North Korea is trying to use the reactor issue to drive a wedge between the US and South Korea and isolate the Seoul government. Some additional help to develop its national electricity

North Korea's official objection to the South Korean reactors is that they are operationally untested and potentially unsafe. South Korean President Kim Young-sam warned last week North Korea would be "punished by the world community" with sanctions if the nuclear deal collapsed. But the possibility of the UN imposing sanctions on North Korea appears slim because of implicit Chinese support for Pyongyang in the nuclear dis-

Russia has also expressed reservations about forcing North Korea to accept South Korean reactors instead of Rus-



Kim Young-sam: North Korea will be "punished by the world

# Japanese mission tests diplomatic waters

become closer as a result of today's arrival in Pyongyang of the most senior Japanese political delegation

The three-day mission, led by Mr Michio Watanabe, a forsibly in the name of the three ruling coalition parties, rather than the Japanese government. Yet the mission has the blessing of the foreign ministry, which has sent two senior officials - a deputy director general and a deputy director matic normalisation talks, bro-- plus two interpreters and a ken off in 1992 when Tokyo protocol message which will be demanded news of a Japanese

elations between Japan and North Korea may William Dawkins examines implications of a N Korean tour senior LDP politician, was

read with care in Pyongyang. Mr Watanabe, a senior member of the Liberal Democratic party, will be accompanied by the deputy leaders of his coalition allies, the Social Democratic party and the New Harbinger party. Coalition officials say they hope to meet Mr Kim Jong II, the North Korean leader, and prime minister Kang Song San.

They aim to test the ground for the resumption of diplo-

woman allegedly kidnapped by North Korean agents.
If successful, the trip could also open the prospect of Japan taking an intermediary role between the two Koreas at a time when their relations are

in the balance.

Pyongyang's commitment, last October, to freeze its suspected nuclear arms programme was greeted with relief by all its neighbours. Yet the north's refusal to accept modern nuclear reactors from the south has cast a shadow over the accord.

The Japanese visit comes a few weeks before the April 21 deadline, agreed with the US, under which the north is to conclude a supply contract for new reactors.

Japan has in recent years undertaken an increasing nuclear accord with the US amount of behind-the-scenes diplomacy in Asian trouble for better relations. spots and would seize an opportunity to pursue this approach with North Korea. Contacts between Pyongyang and Tokyo have not been so

But the trip was then delayed by an internal Japanese coalition row, not completely resolved, over how to handle a controversial declaraintense since 1990, when Mr tion, by the Kanemaru mis-Shin Kanemaru, at the time a sion, calling on Japan to give June, take place next month.

post-war compensation to That declaration had now

been "virtually" shelved, said

Mr Tomiichi Murayama, the

meet Mr Kim Il-sung, the late Japanese prime minister. This is an opportune The LDP started making conmoment, in Japanese domestic tact with North Korea last politics, for closer ties with autumn, after North Korea's was taken in Tokvo as a

**UNITED STATES** 

invited to Korth Korea to

Both the LDP's coalition partners have historic ties with the Pyongyang regime and draw support from the 680,000 people of Korean extraction living in Japan.

Local elections, the biggest test of the government's popuASIA-PACIFIC NEWS DIGEST

# Thatcher helps Sino-UK thaw

Mrs Margaret Thatcher, Britain's former prime minister, begins a three-day visit to Beljing today in a sign of gradual improvement in strained Sino-British relations. She will be received by senior officials including Mr Li Peng, the premier, and Mr Qiao Shi, the powerful chairman of the standing committee of the National People's Congress, or parliament. Although Mrs Thatcher's visit is being described as "private" there is no doubt that China will attach diplomatic importance to the event. Britain and China have been working towards what officials describe as the "gradual resumption" of

normal relations since last year. Mrs Thatcher's presence in Bening will be part of this process. Her visit will be the forerumner of other high-level Sino-British exchanges in the next few months, including an expected visit in May by Mr Michael Heseltine, trade and industry secretary, at the head of a business delegation. Mr Heseltine will be the most senior British official to visit China since Mr Douglas Hurd, the foreign secretary, visited Beijing in July 1993. Mr Edward Heath, another former prime minister, is expected in Beijing next month. He has been a regular visitor to China over the past decade. Mrs Thatcher will be a guest of the People's Institute of Foreign Affairs, a government body

which hosts high-level visitors who are not serving members Sino-British relations deteriorated after Governor Chris Patten defied Beijing and pressed ahead in 1993 with plans to broaden democratic institutions in Hong Kong. Protracted negotiations between China and Britain aimed at defusing the row over the Patten reforms faltered last year, but both sides have sought in the past six months to improve working relations. However, contentious subjects, notably the fate of a proposed supreme court in Hong Kong, have still to be resolved. Tony Walker, Beijing

#### Forward trades call for India

Forward trading, with checks and balances, has to be introduced on Indian bourses to improve liquidity of traders, an expert committee has recommended. Badla, a form of forward trading, was scrapped 15 months ago after brokers misused the system. Since then the securities and exchange board of India, Sebi. has been searching for an acceptable and transparent alternative. The committee's report identified lack of liquidity in the stock market as a problem that needed immediate Sebi attention. It suggested that the exchanges adopt the mark-to-market system, with brokers depositing cash on a weekly basis as margin money for the trades they put through. At present the margins are on a fortnightly basis co-terminus with the settlement. The margins should be both on sellers and buyers. The report said strict enforcement should be entrusted to independent certified accountants and the cash margins would have to be on "gross" and not on "net" trades as is vogue at present. The Sebi is expected to accept the recommendations. R C Murthy. Bombay

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#### Labor edges 'nearer to victory'

The Labor party moved a step closer to victory in the fiercely contested New South Wales state elections yesterday, when it claimed to have wrested the Blue Mountains seat from the Liberal party. Voting on Saturday left Labor and the Liberal-National parties with 46 seats each. Two independents have also been returned, one of whom is a conservative who generally votes with the Liberals-Nationals. The Blue Mountains seat takes Labor's tally to 47 - although the Liberals have not conceded defeat with four seats still to be decided by postal votes and the allocation of preferences. Nikki Tait,

#### Khmer Rouge clash with army

Cambodian army units have clashed with Khmer Rouge guerrillas near the north-west rebel stronghold of Phnom Malai but a senior army commander denied yesterday that the army intended to capture the base. Lt-Gen Nhek Bun Chhay said: "Three days ago Khmer Rouge came to an area called Klar Ngap south of Poipet but they were intercepted by the army. We don't have any plan to attack Phnom Malai." However, defence officials said the government was mobilising its forces close to the base and had deployed four new T-55 tanks. One said Thai military commanders on the border told their Cambodian counterparts by telephone earlier in the day that shells which had landed in Thailand could have been fired from Khmer Rouge positions at Phnom Malai. The Thais said the Khmer Rouge might have fired the shells to upset Thai-Cambodian talks scheduled for tomorrow. Reuter. Phnom

# Thai cabinet poised to ring telecoms changes

The Thai cabinet is today expected to approve a plan to free up the country's telecommunications industry, which will ultimately lead to the privatisation of the two stateowned monopolies controlling fixed-line and international communications. The cabinet could also

approve the proposed installa-tion of an additional 1.9m telephone lines, giving the country a telephone penetration of 10 lines for every 100 people by The decision to introduce

more competition in a highly lucrative industry, where Thairegional force, will herald several years of intrigue, haggling and probably outright resis-A proposal by Mr Vichit Sur-

apongchai, the transport and communications minister, to split the country into competing zones has apparently been resistance from powerful private sector players and the state monopolies.

The next big wave of contracts for 6m fixed lines by the year 2001 will probably be divided up between existing franchise holders and the state-

owned operators. However, in an interview, Mr Vichit said the fixed-line telephone network could be privatised soon. "We can really start pushing them...the implementation stage could be as soon

as two years from now." The minister reckoned that with the "very strong" demand current building programme was too feeble, the public was the 21st century."

"quite agreeable to the idea that freedom to compete and freedom to offer services would be in their interest".

Coopers & Lybrand, the British accountancy firm, has advised the Telephone Organi-sation of Thailand – which controls the domestic telephone system - to give an international strategic partner a 25 per cent stake before floating off 21 per cent on the stock market and giving 5 per cent of the equity to employees.

'We need private sector help to develop the appropriate technology for the 21st century'

British Telecom and the German state-owned Deutsche Telekom have offered themselves as potential strategic partners even though full privatisation could be years away.

The TOT's autonomous sister, the Communications Authority of Thailand, which controls the international telephone business, could be easier to overhaul because its management is considered more outward looking and it will be a relatively lean organisation once, as expected, the postal service is stripped from it.

Mr Vichit warned that an economy expanding at about 8 per cent a year could run into big difficulties if it failed to introduce healthy competition. for telecommunications, and a He said: "Not least, we need widespread feeling that the private sector help to develop the appropriate technology for

The minister said the telecoms plan would strip the two monopolies of their regulatory roles, with the creation of a National Telecommunications Committee which would also

co-ordinate the government's communications policy The TOT and the CAT, as pure operators, will then link with private companies either foreign or domestic - for capital, technological knowhow and entrepreneurial spirit. Mr Vichit said that the days

of the "rather outdated" telecommunications franchises were numbered. Current concession holders' contracts were likely to be renegotiated to make them equity partners with the privatised national organisation or competitors in their own right. Investors with contracts fixed for a certain number of years were reluctant to inject too much capital into a project which they knew that one day would be taken away from them.

"It also becomes highly political. Each time you give out a concession you are accused of favouring a certain group and not others. We don't need to go through this very painful pro-cess every time - deregulation should be much more natural,

The main franchise holders

more healthy."

are TelecomAsia, a subsidiary of the CP Group, and TT&T, which have build-operatetransfer contracts for 2m fixedline telephones in Bangkok and 1m lines in the provinces. The Shinawatra and United Communication Industry groups have such a head start in their separate, lucrative cellular phone franchises that it is difficult to imagine a third player making a significant impact on the market now.

#### China takes credit for **MasterCard** growth

By Nikki Tait in Sydney

MasterCard, one of the leading credit card companies, estimated vesterday it could have about 100m-120m cards in circulation in the Asia-Pacific region by the turn of the century. It had 39.5m cards in the region at end-1993, and just over 53m last vear.

Mr Gene Lockbart, chief executive of MasterCard, said the company had seen a terms of the dollar volume of card transactions in the region last year, and 63 per cent in the previous 12 months. He said he would be "disap-pointed" if a target of about 100m cards was not met by the year 2000. "This could easily be our

largest region over 10 years," the New York-based executive Already Asia-Pacific is the second most important region for the credit card company, ahead of Europe, Canada, Latin America and the Middle

East. The US, however,

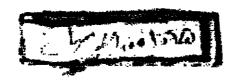
remains MasterCard's biggest market by a large margin at present, with 116m cards in circulation at end-1993. Mr Lockhart said the fastest growth within Asia-Pacific had come in China, although Korea had also notched up rapid expansion.

He acknowledged that the company needed to understand the Chinese market better: "It's such a complex beast it's not one country at all. I think how we approach that massive subcontinent is going only scratched the surface."

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INTERNATIONAL	ECONOMIC	INDICATORS:	PRICES AN	D COMPETITIVE	NESS

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1986	101.9	98.6	102.1	99.4	85.0	100.9	95.3	101.4	103.4	118.4	99.9	97.5	103.6	103.8	107.4
19 <del>8</del> 7	105.6	100.7	103.9	96.7	75.1	101.3	92.5	103.1	100.6	122.9	100.1	95.0	107.9	107.1	110.9
1988	109.9	103.2	106.8	99.1	71.0	102.4	92.3	107.8	98.2	131.0	101.4	95.2	112.6	106.9	110.0
1989	115.2	108.5	109.9	101.1	74.9	105.1	94.2	114.0	96.1	123.5	104.2	99.3	117.1	108.0	107.8
1990	121.5	113.9	113.5	104.3	73.3	108.4	95.7	120.1	98.3	108.3	107.0	101.0	123.5	110.3	110.7
1991	126.5	116.3	117.3	107.8	74,3	111.9	96.B	124.3	101.8	114.8	110.7	103.4	131.3	115.0	106.2
1992	130.4	117.7	120.1	108.4	74.1	114.0	95.9	125.6	111.0	116.3	115,1	104,9	138.2	121.5	106.7
1993	134.3	119.2	123.1	107.7	76.5	115.4	94.3	125.8	115.9	134.0	119.8	104.8	145.6	125.9	110.2
1994	137.8	119.9	126.5	105.1	74.4	116.2	92.6	128.3	116.4	139.7	123.5	105.5	17555	118.1	108.7
1st gtr.1994	2.5	0.2	3.2	~1.0	77.0										
2nd qtr.1994	2.4	-0.2	27	-2.3	75.7	1.4 0.6	-22 -21	2.9 5.0	3.7	137.8	3.3	0.2	n.a.	-2.6	107.2
3rd gtr.1994	29	1.3	2.6	-3.4	73.2				0.0	139.9	3.0	0.3	n.a.	-6.7	107.8
4th ctr.1994	2.7	1.3	2.4	-2.8	71.8	-0.1	-1.7	-1.9	-1.1	140.8	3.0	0.6	n.a.	-7.4	109.7
						0.8	-1.1	2.4	4.1	140.0	2.8	1.3	n.a.	-7.9	110.2
March 1994	25	0.2	3.1	~1.3	76.3	1.3	-22	2.4	2.6	139.4	3.2	0.3		-2.6	107.5
April	2.4	-0.4	2.7	~1.7	76.4	0.8	-2.2	1.9	0.9	147.2	3.1	0.1	2.9	-2.0 -6.5	107.0
May	2.3	-0.4	2.6	~2.7	75.8	0.6	-2.0	1.0	0.0	139.2	3.0	0.4	-	-6.1	107.8
June	2.5	0.1	2.8	~2.6	75.1	0.5	-1.9	9.1	-0.9	139.3	3.0	0.4		-7.6	108.3
July	2.8	0.6	2.8	~2.9	73.4	-0.3	-1.8	-5.2	0.8	142.4	2.9	8.4		-10.6	109.7
August	2.9	1.9	2.7	B.8~	73.7	-0.2	-1.7	-0.9	-3.3	139.9	3.0	0.7			
September	3.0	1.5	2.5	-3.7	72.5	0.2	-1.5	3.3	-0.8	140.3	3.0	0.7		-5.3	109.9
October	2.6	1.0	2.5	-2.2	71.2	0.8	-12	3.9	-3 <i>2</i>	139.8	2.8	1.0		-6.0	109.6
November	2.7	1.3	2.6	-3.2	71.6	1.1	-1.2	3.7	-5.0	140.8	2.7	1.4		-7.2 -10.0	110.1
December	2.7	1.7	2.2	-3.0	72.8	0.5	-0.9	1.4	-4.1	139.2	2.8	1.5			110.3 110.3
January 1995	2.8	1.6	2.4	-29	72.1	0.5	-0.9	3.8		138.2	2.3	1.7		-6.4	
February	2.9	1.7			71.0					139.5	2.4	1.8			112.1 113.1
	-					=====									110.1
	ii frai	TCE.				E ITALY	r				<b>E</b> UNIT	ED VD	<b>IGDON</b>		
					_						- 441	SV NI	TUUUN		
	·	-		Unit	Ped	<b>~</b>	<b>D</b>		UeR	Real	- 0411	ed Kir	<b>TUDUM</b>	_	-
	Consumer prices	Producer prices	Elmino	Unit labour costs	Pear exchange rate	Congress	Producer	Earthon	عصواها	eschange	Consumer	Producer		Unit Septem	And Carlesge
1005	prices	prices	_ <u> </u>	istos tosta	Pelio	prices	prices	Eardogs	costs.	esciunge	Consumer prices				Tool (100000) (10000)
1985	100.0	100.0	100.0	tests 100.0	100.0	100.0	prices 100.0	100.0	costs 100.0	100.0	Commer prices 100.0	Producer		Unit Sepour qualit	- 440
1986	100.0 102.5	100.0 97.2	100.0 104.5	100.0 101.6	100.0 103.4	100.0 106.1	100.0 100.2	100.0 104.8	100.0 102.7	100.0 101.3	Consumer prices	Producer prices	Semblings	Unit Septem	100.0
1986 1987	100.0 102.5 105.9	100.0 97.2 97.8	100.0 104.5 107.8	100.0 101.6 103.0	100.0 103.4 104.8	100.0 106.1 111.0	100.0 100.2 103.2	100.0 104.8 111.6	100.0 102.7 105.5	100.0 101.3 102.0	Commer prices 100.0	Producer prices 100.0	Earnahga 100.0	100.0 104.1	100.0 94,2
1986 1987 1988	100.0 102.5 105.9 108.8	100.0 97.2 97.8 102.8	100.0 104.5 107.8 111,1	100.0 101.6 103.0 104.1	100.0 103.4 104.8 102.2	100.0 106.1 111.0 116.5	100.0 100.2 103.2 106.8	100.0 104.8 111.6 118.4	100.0 102.7 105.5 109.7	100.0 101.3 102.0 100.2	700.0 103.4 107.7 113.0	Producer prices 100.0 101.4	Emiliga 100.0 107.7	100.0 104.1 106.6	100.0 94.2 94.6
1986 1987 1988 1989	100.0 102.5 105.9 108.8 112.6	100.0 97.2 97.8 102.8 108.4	100.0 104.5 107.8 111.1 115.4	100.0 101.6 103.0 104.1 105.2	100.0 103.4 104.8 102.2 99.8	100.0 106.1 111.0 116.5 124.2	100.0 100.2 103.2 106.8 113.1	100.0 104.8 111.6 118.4 125.6	100.0 102.7 105.5 109.7 112.3	100.0 101.3 102.0 100.2 103.6	700.0 103.4 107.7 113.0 121.8	Producer prices 100.0 101.4 104.9	100.0 107.7 110.3	100.0 104.1 106.6 109.5	100.0 94,2
1986 1987 1988 1989 1950	100.0 102.5 105.9 108.8 112.6 118.5	100.0 97.2 97.8 102.8 108.4 107.1	100.0 104.5 107.8 111.1 115.4 120.6	100.0 101.6 103.0 104.1 105.2 109.6	100.0 103.4 104.8 102.2 99.8 103.6	100.0 106.1 111.0 116.5 124.2 131.8	100.0 100.2 103.2 106.8 113.1 117.8	100.0 104.8 111.6 118.4 125.8 134.7	100.0 102.7 105.5 109.7 112.3 118.8	100.0 101.3 102.0 100.2 103.6 106.2	700.0 103.4 107.7 113.0	Producer prices 200.0 101.4 104.9 108.7	100.0 107.7 116.3 126.2 137.2	100.0 104.1 106.6 109.5 114.4	100.0 94.2 94.6 102.3 101.3
1986 1987 1988 1989 1990 1991	100.0 102.5 105.9 108.8 112.6 118.5 120.2	97.2 97.8 102.8 108.4 107.1 105.8	100.0 104.5 107.8 111.1 115.4 120.6 125.8	100.0 101.6 103.0 104.1 105.2 109.6 113.4	100.0 103.4 104.8 102.2 99.8 103.6 102.3	100.0 106.1 111.0 116.5 124.2 131.8 140.3	100.0 100.2 103.2 106.8 113.1 117.8 121.7	100.0 104.8 111.6 118.4 125.6 134.7 147.9	100.0 102.7 105.5 109.7 112.3 116.6 131.2	100.0 101.3 102.0 100.2 103.6 106.2 105.5	700.0 103.4 107.7 113.0 121.8	Producer prices 200.0 101.4 104.9 108.7 113.9 121.0	100.0 107.7 116.3 126.2 137.2 150.1	100.0 104.1 106.6 109.5 114.4 122.7	100.0 94.2 94.6 102.3 101.3 102.8
1986 1987 1988 1989 1989 1984 1984	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1	97.2 97.8 102.8 108.4 107.1 105.8 104.0	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6	100.0 103.4 104.8 102.2 99.8 103.6 102.3 105.8	100.0 106.1 111.0 116.5 124.2 131.8 140.3	100.0 100.2 103.2 106.8 113.1 117.8 121.7	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9	100.0 102.7 105.5 109.7 112.3 118.6 131.2 136.6	100.0 101.3 102.0 100.2 103.6 105.2 105.5 101.9	700.0 103.4 107.7 113.0 121.8 133.3	Producer prices 700.0 101.4 104.9 108.7 113.9 121.0 127.5	100.0 107.7 110.3 126.2 137.2 150.1 162.4	100.0 104.1 106.6 109.5 114.4 122.7 131.3	100.0 94.2 94.6 102.3 101.3 102.8 106.6
1986 1987 1988 1989 1980 1981 1981 1982	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1 125.6	100.0 97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.7	100.0 101.6 103.0 104.1 105.2 109.6 113.4	100.0 103.4 104.8 102.2 99.8 103.6 102.3 105.8 108.5	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9	100.0 100.2 103.2 106.8 113.1 117.8 121.7 124.0 128.7	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 161.3	100.0 102.7 105.5 109.7 112.3 116.6 131.2	100.0 101.3 102.0 102.0 100.2 103.6 106.2 105.5 101.9 87.3	700.0 103.4 107.7 113.0 121.8 133.3 141.2	Producer prices 700.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5	100.0 107.7 110.3 126.2 137.2 150.1 162.4 173.1	100.0 104.1 106.6 109.5 114.4 122.7 131.3 133.9	100.0 94.2 94.6 102.3 101.3 102.8 106.6 103.5
1986 1987 1988 1989 1989 1984 1984	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1	97.2 97.8 102.8 108.4 107.1 105.8 104.0	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6	100.0 103.4 104.8 102.2 99.8 103.6 102.3 105.8	100.0 106.1 111.0 116.5 124.2 131.8 140.3	100.0 100.2 103.2 106.8 113.1 117.8 121.7	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9	100.0 102.7 105.5 109.7 112.3 118.6 131.2 136.6	100.0 101.3 102.0 100.2 103.6 105.2 105.5 101.9	700.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4	Producer prices 700.0 101.4 104.9 108.7 113.9 121.0 127.5	100.0 107.7 110.3 126.2 137.2 150.1 162.4 173.1 180.9	100.0 104.1 106.6 109.5 114.4 122.7 131.3 133.9 134.7	100.0 94.2 94.6 102.3 101.3 102.8 106.6 103.5 95.7
1986 1987 1988 1989 1990 1991 1991 1992 1993 1994	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1 125.6	100.0 97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.7	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1	100.0 103.4 104.8 102.2 99.8 103.6 102.3 105.8 108.5	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9 180.0	100.0 100.2 103.2 106.8 113.1 717.8 121.7 124.0 128.7 133.5	100.0 104.8 111.6 118.4 125.6 134.7 147.9 165.9 161.3 167.0	100.0 102.7 105.5 109.7 112.3 118.6 131.2 136.6	100.0 101.3 102.0 100.2 103.6 106.2 105.5 101.9 87.3 85.5	700.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7	700.0 101.4 104.9 108.7 113.9 127.5 131.5 136.7 140.1	Embgs 100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 188.4	100.0 104.1 109.5 114.4 122.7 131.3 133.9 134.7 134.8	100.0 94.2 94.6 102.3 101.3 102.8 106.6 103.5 95.7
1986 1987 1989 1989 1990 1991 1991 1992 1993 1994	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1 125.6 127.7	97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1 102.5	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.7 136.7	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1	100.0 103.4 104.8 102.2 99.8 103.6 102.3 105.8 108.5 108.0	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9 180.0	100.0 100.2 103.2 106.8 113.1 177.8 121.7 124.0 128.7 133.5	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 161.3 167.0	100.0 102.7 105.5 109.7 112.3 118.6 131.2 136.6	100.0 101.3 102.0 100.2 103.6 106.2 105.5 101.9 87.3 85.5	700.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4	Producer prices 200.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5 136.7 140.1	Emblos 100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 188.4	100.0 104.1 106.6 109.5 114.4 122.7 131.3 133.9 134.7 134.6	100.0 94.2 94.6 102.3 101.3 102.8 106.6 103.5 95.7 97.0
1985 1987 1988 1989 1989 1980 1981 1982 1982 1983 1984 1st qtr.1994 2nd qtr.1994	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1 125.6 127.7	97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -1.5 -0.1	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.7 136.7	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1	100.0 103.4 104.8 102.2 99.8 103.6 102.3 105.8 108.5 108.0	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 158.9 180.0	100.0 100.2 103.2 106.8 113.1 117.8 121.7 124.0 128.7 133.5 3.5 3.1	100.0 104.8 111.6 118.4 125.6 134.7 147.9 165.9 161.3 167.0	100.0 102.7 105.5 109.7 112.3 118.6 131.2 136.6	100.0 101.3 102.0 100.2 103.6 106.2 105.5 101.9 87.3 85.5 85.2 87.4	700.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4	Producer prices 700.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5 136.7 140.1	Embgs 100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 188.4	100.0 104.1 109.5 114.4 122.7 131.3 133.9 134.7 134.8	100.0 94.2 94.6 102.3 101.3 102.8 106.6 103.5 95.7 97.0
1985 1987 1988 1989 1990 1991 1992 1992 1593 1994 1st qtr.1994 2nd qtr.1994 3rd qtr.1994	100.0 102.5 105.9 108.8 112.5 118.5 120.2 123.1 125.6 127.7	97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -1.5 -0.1 2.0	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.7 136.7 n.a. n.a.	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1	100.0 103.4 104.8 102.2 99.8 103.6 102.3 108.5 108.5 108.5 107.4 108.6	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9 180.0	100.0 100.2 103.2 106.8 113.1 717.8 121.7 124.0 128.7 133.5 3.5 3.5	100.0 104.8 111.6 118.4 125.6 134.7 147.9 165.9 161.3 167.0	100.0 102.7 105.5 109.7 112.3 118.6 131.2 136.6	100.0 101.3 102.0 100.2 103.6 106.2 105.5 101.9 87.3 85.5 85.5	700.0 103.4 107.7 113.0 121.8 133.3 141.2 148.4 148.7 152.4 2.4 2.6 2.3	Producer prices 200.0 101.4 104.9 108.7 113.9 127.5 131.5 136.7 140.1 3.3 2.2 2.1	100.0 107.7 1103.2 126.2 137.2 150.1 162.4 173.1 180.9 189.4	100.0 104.1 106.6 109.5 114.4 122.7 131.3 133.9 134.7 134.6	100.0 94.2 94.6 102.3 101.3 102.8 106.6 103.5 95.7 97.0 98.6 97.0 95.9
1985 1987 1989 1989 1990 1991 1992 1983 1994 1st qtr.1994 3rd qtr.1994 4th qtr.1994	100.0 102.5 105.9 108.8 112.5 120.2 123.1 125.6 127.7 1.7 1.6	97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -1.5 -0.1	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.7 136.7 n.a. n.a.	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1	100.0 103.4 104.8 102.2 99.8 203.6 102.3 105.8 108.5 108.5 107.4 108.6 108.3	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9 180.0 4.2 4.0 3.7	100.0 100.2 100.2 103.2 106.8 113.1 117.8 121.7 124.0 128.7 133.5 3.5 3.5 4.8	100.0 104.8 111.6 118.4 125.6 134.7 147.9 165.9 161.3 167.0	100.0 102.7 105.5 109.7 112.3 118.6 131.2 136.6	100.0 101.3 102.0 100.2 103.6 106.2 105.5 101.9 87.3 85.5 85.2 87.4	700.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4	Producer prices 700.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5 136.7 140.1	5mbgs 100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 188.4	Unit Separate Separat	100.0 94.2 94.6 102.3 101.3 102.8 106.6 103.5 95.7 97.0
1985 1987 1989 1989 1990 1991 1992 1993 1994 1st qtr.1994 3rd qtr.1994 3rd qtr.1994 March 1994	100.0 102.5 105.9 108.8 112.6 116.5 120.2 123.1 125.6 127.7 1.7 1.7 1.6 1.6	97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -1.5 -0.1 2.0	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.7 136.7 n.a. n.a.	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1	100.0 103.4 104.8 102.2 99.8 102.3 105.8 108.5 108.5 107.4 108.6 108.3	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9 180.0	100.0 100.2 103.2 106.8 113.1 717.8 121.7 124.0 128.7 133.5 3.5 3.5	100.0 104.8 111.6 118.4 125.6 134.7 147.9 165.9 161.3 167.0	100.0 102.7 105.5 109.7 112.3 118.8 131.2 136.6 139.3	100.0 101.3 102.0 100.2 103.6 106.2 105.5 101.9 87.3 85.5 85.2 87.4 85.4 83.9	700.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4 2.4 2.6 2.3 2.6	Protector prices 100.0 101.4 104.9 108.7 113.9 121.5 136.7 140.1 3.3 2.2 2.1 2.5	100.0 107.7 110.3 126.2 137.2 150.1 162.4 173.1 180.9 188.4 4.4 4.4 5.2	102.0 104.1 106.6 109.5 114.4 122.7 131.3 133.9 134.6 1.9 -0.2 -1.5 -0.7	100.0 94.2 94.8 102.3 101.3 102.8 106.8 106.5 95.7 97.0 98.6 97.0 96.7
1985 1987 1988 1989 1989 1980 1991 1992 1983 1994 1st qtr.1994 2nd qtr.1994 3rd qtr.1994 4d5 qtr.1994 April 1994 April	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1 125.6 127.7 1.7 1.8 1.8	100.0 97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -1.5 -0.1 2.0 5.3	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.7 136.7 n.a. n.a.	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1	100.0 103.4 104.8 102.2 99.8 203.6 102.3 105.8 108.5 108.5 107.4 108.6 108.3	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9 180.0 4.2 4.0 3.7	100.0 100.2 100.2 103.2 106.8 113.1 117.8 121.7 124.0 128.7 133.5 3.5 3.5 4.8	100.0 104.8 111.6 118.4 125.6 134.7 147.9 161.3 167.0 4.3 4.1 3.0 2.9	100.0 102.7 105.5 109.7 112.3 118.6 131.2 136.6	100.0 101.3 102.0 103.6 105.2 105.2 105.2 105.5 85.5 85.5 85.2 87.3 85.5 85.2 87.4 83.9	100.0 103.4 107.7 113.0 121.8 133.3 141.2 148.7 152.4 2.4 2.6 2.3 2.6	Producer prices 700.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5,7 136.7 140.1 3.3 2.2 2.1 2.5	5mbgs 100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 188.4 4.8 4.4 4.4 5.2	100.0 104.1 106.5 114.4 122.7 131.3 133.9 134.7 134.6 1.9 -0.2 -0.7	100.0 94.2 94.6 102.3 101.3 102.8 106.6 103.5 95.0 98.6 97.0 98.6 97.0
1985 1987 1989 1989 1990 1991 1992 1993 1994 1st qtr.1994 3rd qtr.1994 3rd qtr.1994 March 1994	100.0 102.5 105.9 108.8 112.6 116.5 120.2 123.1 125.6 127.7 1.7 1.7 1.6 1.6	100.0 97.2 97.6 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -1.5 -0.1	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.7 136.7 n.a. n.a. n.a.	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.4 118.1	100.0 103.4 104.8 102.2 99.8 102.3 105.8 108.5 108.5 107.4 108.6 108.3	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9 180.0 4.2 4.0 3.7 3.8	100.0 100.0 100.2 103.2 106.8 113.1 117.8 121.7 124.0 128.7 133.5 3.5 3.1 4.8	100.0 104.8 111.6 118.4 125.6 134.7 147.9 165.9 161.3 167.0 4.3 4.1 3.0 2.9	100.0 102.7 105.5 109.7 112.3 118.8 131.2 138.6 139.3	100.0 101.3 102.0 103.6 105.5 101.9 87.5 84.9 84.9 87.5	700.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4 2.6 2.3 2.6 2.3 2.5	700.0 101.4 104.9 108.7 113.9 127.5 131.5 136.7 140.1 3.3 2.2 2.1 2.5 2.8 2.2	100.0 107.7 110.3 126.2 137.2 150.1 162.4 173.1 180.9 4.8 4.4 4.4 4.4 5.2 5.3 4.7	100.0 104.1 106.0 104.1 106.6 109.5 114.4 122.7 131.3 133.9 134.6 1.9 -0.2 -1.5 -0.7	100.0 94.2 94.6 102.3 101.3 102.8 106.6 103.5 95.7 97.0 98.6 97.0 98.6 97.9 96.7
1985 1987 1988 1989 1989 1980 1991 1992 1983 1994 1st qtr.1994 2nd qtr.1994 3rd qtr.1994 4d5 qtr.1994 April 1994 April	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1 125.6 127.7 1.7 1.8 1.8	100.0 97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -1.5 -0.1 2.0 5.3	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.7 136.7 n.a. n.a. n.a.	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1	100.0 103.4 104.8 102.2 99.8 103.5 102.3 105.8 108.5 107.5 107.5 108.0 108.0 108.0	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9 180.0 4.0 3.7 3.8	100.0 100.0 100.2 103.2 106.8 113.1 121.7 124.0 128.7 133.5 3.5 3.5 4.8	100.0 104.8 111.6 118.4 125.6 134.7 147.9 161.3 167.0 4.3 4.1 3.0 2.9	100.0 102.7 105.5 109.7 112.3 118.8 131.2 136.6 139.3	100.0 101.3 102.0 102.0 103.6 105.2 105.5 101.9 87.3 85.2 87.4 85.4 83.9 84.9 87.5 87.5	700.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4 2.4 2.6 2.3 2.6 2.3 2.6 2.3	Producer prices 100.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5.7 140.1 3.3 2.2 2.1 2.5 2.8 2.2 2.1	100.0 107.0 107.0 110.3 126.2 137.2 150.1 162.4 173.1 180.9 188.4 4.8 4.4 4.4 5.2 5.3 4.7 4.3	100.0 104.1 106.6 109.5 114.4 122.7 131.3 133.9 134.7 134.8 10.2 -1.5 -0.7	100.0 94.2 94.6 102.3 101.3 102.8 106.6 103.5 95.7 97.0 98.6 97.0 97.5 97.5 97.5
1985 1987 1988 1989 1989 1990 1991 1992 1993 1994 1st qtr.1994 3rd qtr.1994 3rd qtr.1994 4th qtr.1984 March 1994 April May June	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1 125.6 127.7 1.7 1.6 1.8	100.0 97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -1.5 -0.1 2.0 5.3 n.a. n.a. n.a.	100.0 104.5 107.5 111.1 115.4 120.6 130.3 133.7 136.7 n.a. n.a. n.a.	100.0 101.6 103.0 104.1 105.2 109.5 113.4 115.6 118.1	100.0 103.4 104.8 102.2 99.8 103.6 102.3 105.8 108.5 108.0 107.5 107.5 108.0 106.0 106.0 106.0	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9 180.0 4.2 4.0 3.7 3.8	100.0 100.0 103.2 106.8 113.1 121.7 124.7 124.7 123.5 3.5 3.5 3.5 4.8 3.2 3.0 3.2	100.0 104.8 111.6 118.4 125.8 134.7 147.9 161.3 167.0 4.1 3.0 2.9 4.5 4.6 4.6 4.6 4.6	100.0 102.7 105.5 109.7 112.3 118.8 131.2 136.6 139.3	100.0 101.3 102.0 103.6 105.5 105.5 107.3 85.5 85.2 87.4 85.4 85.9 87.8 86.7	100.0 103.4 107.7 113.0 121.8 133.3 141.2 148.7 152.4 2.4 2.6 2.3 2.6 2.3 2.6 2.5 2.5 2.5	Producer prices 700.0 101.4 104.9 108.7 113.9 127.5 131.5 136.7 140.1 3.3 2.2 2.1 2.5 2.8 2.2 2.1 2.1	5mbgs 100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 188.4 4.8 4.4 4.4 5.2 5.3 4.7 4.3	100.0 104.1 106.1 106.1 109.5 114.4 122.7 131.3 133.9 134.6 1.9 -0.2 -1.5 -0.7	100.0 94.2 94.8 102.3 101.3 102.8 103.5 95.7 97.0 98.6 97.0 98.6 97.1 97.5 97.1 97.1
1985 1987 1988 1989 1980 1991 1991 1992 1983 1983 1994 1st qtr.1994 2nd qtr.1994 3rd qtr.1994 4th qtr.1994 April Mary June June Juny	100.0 102.5 105.9 108.8 112.5 120.2 123.5 127.7 1.7 1.7 1.8 1.5 1.7 1.7	100.0 97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -1.5 -0.1 2.0 5.3 n.a. n.a. n.a.	100.0 104.5 107.8 111.1 115.4 120.6 130.3 133.7 136.7 n.a. n.a. n.a.	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1 0.0 0.0	100.0 103.4 104.8 102.2 99.8 103.6 102.3 105.5 108.0 107.4 108.3 108.0 106.6 107.4 108.0	100.0 106.1 111.0 116.5 124.2 131.8 147.7 153.9 180.0 4.2 4.0 3.7 3.8 4.2 4.1 4.0 3.7 3.8	100.0 100.0 100.2 106.2 106.8 113.1 177.8 121.7 128.7 133.5 3.5 3.1 3.5 4.8 3.2 3.0 3.2 3.0	100.0 104.8 111.6 118.4 125.8 134.7 147.9 155.9 167.0 4.3 4.1 3.0 2.9 4.5 4.6 4.8 3.0	100.0 102.7 105.7 109.7 119.7 118.8 131.2 136.6 139.3	100.0 101.3 102.0 103.6 105.5 105.5 101.9 87.3 85.5 85.5 85.2 87.4 85.9 87.5 87.8 86.7 86.7	700.0 103.4 107.7 113.0 121.8 133.3 141.2 148.4 148.7 152.4 2.6 2.3 2.6 2.5 2.5 2.5 2.5 2.5	700.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5,7 140.1 2.2 2.1 2.5 2.8 2.2 2.1 1.9	100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 188.4 4.4 4.4 4.4 4.4 4.4 4.4 4.4 4.4 4.4	100.0 104.1 106.6 109.5 114.4 122.7 131.3 133.9 134.7 134.8 10.2 -1.5 -0.7	100.0 94.2 94.8 102.3 102.8 106.8 103.5 95.7 97.0 98.6 97.0 97.5 97.1 96.9 97.1 96.9
1985 1987 1988 1989 1989 1980 1981 1982 1982 1983 1984 1st qtr.1994 2nd qtr.1994 3rd qtr.1994 46h qtr.1994 March 1994 April March 1994 April Mary June July August	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1 125.6 127.7 1.7 1.8 1.5 1.7 1.7	100.0 97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -1.5 -0.1 2.0 5.3 n.a. n.a. n.a.	100.0 104.5 107.8 111.1 115.4 120.6 130.3 133.7 136.7 n.a. n.a. n.a.	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1	100.0 103.4 104.8 102.8 99.8 103.6 102.3 108.5 108.5 108.6 108.3 108.0 108.0 106.0 106.0 106.0	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9 180.0 4.2 4.0 3.7 3.8 4.2 4.1 4.0 3.7 3.8	100.0 100.2 103.2 106.8 113.1 117.8 121.7 128.7 133.5 3.5 3.5 4.8 3.2 3.0 3.2 3.0 3.2	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 167.3 167.3 4.1 3.0 2.9 4.5 4.6 4.6 3.0 3.1 3.1	100.0 102.7 105.5 109.7 112.3 118.8 131.2 136.6 139.3	100.0 101.3 102.0 103.6 105.5 105.5 101.9 87.3 85.2 87.4 85.4 83.9 94.9 87.5 87.8 86.7 86.7 86.7	700.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4 2.4 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.6 2.3 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6	Producer prices 100.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5 136.7 140.1  2.5 2.8 2.2 2.1 2.1 1.9 2.2	100.0 107.0 107.1 110.3 126.2 137.2 137.2 137.2 139.9 189.4 4.8 4.4 4.4 5.2 5.3 4.3 4.3 4.3 4.3	100.0 104.1 106.1 106.1 109.5 114.4 122.7 131.3 133.9 134.6 1.9 -0.2 -1.5 -0.7	100.0 84.2 94.6 102.3 101.3 102.8 103.5 95.7 98.6 97.0 98.6 97.1 98.9 97.1 98.9 97.1 98.9
1985 1987 1988 1989 1989 1990 1991 1992 1993 1994 1st qtr.1994 3rd qtr.1994 4th qtr.1994 4th qtr.1994 April May June July August Soptamber	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1 125.6 127.7 1.7 1.6 1.8 1.5 1.7 1.7	100.0 97.0 97.6 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -1.5 -0.1 2.0 5.3 n.a. n.a. n.a. n.a.	100.0 104.5 107.8 111.1 115.4 120.6 130.3 133.7 136.7 n.a. n.a. n.a.	100.0 101.6 103.0 104.1 105.2 109.5 113.4 115.6 118.1	100.0 103.4 104.8 102.2 99.8 103.6 102.3 105.8 108.5 108.0 107.5 107.5 108.0 108.0 108.0 108.0 108.0 108.4 108.4 108.9	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9 180.0 4.2 4.0 3.7 3.8 4.2 4.1 4.0 3.7 3.8	100.0 100.0 103.2 106.8 113.1 121.7 124.7 123.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 167.0 4.1 3.0 2.9 4.5 4.6 4.6 4.6 4.6 4.6 4.6 4.6 4.7 3.0 3.1 3.2 9	100.0 102.7 105.7 109.7 112.3 116.6 131.2 136.6 139.3	100.0 101.3 102.0 103.6 105.5 105.5 101.9 87.3 85.5 85.2 87.4 85.9 87.5 87.5 87.5 86.7 86.1 85.0	100.0 103.4 107.7 113.0 121.8 133.3 141.2 148.7 152.4 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6	Producer prices 700.0 101.4 104.9 108.7 113.0 127.5 131.5,7 140.1 3.3 2.2 2.1 2.5 2.8 2.2 2.1 1.9 2.2 2.3	5mbgs 100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 188.4 4.4 4.4 4.5 2 5.3 4.7 4.3 4.3 4.3 4.3 4.3 4.3 4.3 4.3 4.3 4.4 4.3 4.3	100.0 104.1 106.6 109.5 114.4 122.7 131.3 133.9 134.7 134.6 1.9 -0.2 -1.5 0.6 -1.5	100.0 94.2 94.2 94.2 101.3 106.6 103.5 95.7 97.0 98.6 97.0 98.7 97.1 96.0 95.8 95.8
1985 1987 1988 1989 1989 1980 1981 1982 1982 1983 1984 1st qtr.1994 2nd qtr.1994 3rd qtr.1994 4dh qtr.1994 April May June July August September October	100.0 102.5 105.9 108.8 112.5 120.2 123.1 125.6 127.7 1.7 1.7 1.8 1.5 1.7 1.7 1.7	100.0 97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -1.5 -0.1 2.0 5.3 n.a. n.a. n.a. n.a.	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.7 136.7 n.a. n.a. n.a.	100.0 101.6 103.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1 0.0 0.0	100.0 103.4 104.8 102.6 102.8 103.6 102.8 108.5 108.5 108.6 107.4 108.6 106.6 107.4 108.4 108.7 108.7	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9 180.0 4.0 3.7 3.8 4.2 4.1 4.0 3.7 3.6 3.7 3.6 3.7	100.0 100.0 103.2 106.8 113.1 117.8 121.7 124.0 128.7 133.5 3.1 3.5 4.8 3.2 3.0 3.2 3.0 3.2 3.5 3.4	100.0 104.8 111.6 118.4 125.8 134.7 147.9 165.9 167.0 4.3 4.1 3.0 2.9 4.5 4.6 4.8 3.0 3.1 3.2 2.8	100.0 102.7 105.7 109.7 112.3 116.8 131.2 136.6 139.3	100.0 101.3 102.0 103.6 105.5 105.5 101.9 87.3 85.5 85.4 85.9 87.5 87.8 86.1 85.0 85.0 85.0	2.4 2.6 2.5 2.6 2.5 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.6 2.3 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6	700.0 101.4 108.7 113.9 127.5 131.5 136.7 140.1 2.2 2.1 1.9 2.2 2.1 1.9 2.2 2.1 2.2 2.3	100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 188.4 4.4 4.4 4.4 4.4 4.4 4.4 4.4 4.4 4.4	100.0 104.0 104.0 104.0 109.5 114.4 122.7 131.3 133.9 134.7 134.6 1.9 -0.7 2.4 0.6 -1.5 -1.5 -1.5	100.0 94.2 94.6 102.3 101.3 102.6 103.5 95.0 97.0 98.6 97.0 97.1 96.9 97.1 96.9 97.1 96.9 97.1 96.9 96.9
1985 1987 1988 1989 1989 1989 1981 1982 1982 1983 1984 1st qtr.1994 2nd qtr.1994 3rd qtr.1994 4th qtr.1994 April Mayet Juhy August September October November	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1 125.6 127.7 1.7 1.8 1.5 1.7 1.7 1.7 1.7 1.7	100.0 97.2 97.8 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -1.5 -0.1 2.0 5.3 n.a. n.a. n.a. n.a.	100.0 104.5 107.5 107.5 111.1 115.4 120.6 130.3 133.7 136.7 n.a. n.a. n.a. n.a.	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1 0.0 0.0	100.0 103.4 104.8 102.6 102.3 105.6 102.3 108.5 108.5 108.6 108.3 108.6 108.3 108.6 108.4 108.1 108.4 108.4 108.9	100.0 106.1 111.0 116.5 124.2 131.8 147.7 153.9 180.0 4.2 4.0 3.7 3.8 4.2 4.1 4.0 3.7 3.6 3.7 3.8	100.0 100.2 103.2 106.8 113.1 117.8 121.7 128.7 133.5 3.5 3.5 3.5 4.8 3.2 3.0 3.2 3.0 3.2 3.5 3.6 3.6 3.6 3.6 3.6 3.6 3.6 3.6 3.6 3.6	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 167.3 4.1 3.0 2.9 4.5 4.6 3.0 3.1 3.2 2.9 2.9 3.0	100.0 102.7 105.7 109.7 119.5 118.8 131.2 136.6 139.3	100.0 101.3 102.0 103.6 105.5 105.5 101.9 87.3 85.2 87.4 85.4 83.9 84.6 85.0 85.0 85.0 85.0 85.0 85.0 85.0	700.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.3 2.6 2.6 2.3 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6	Producer prices 700.0 101.4 104.9 108.7 113.0 127.5 131.5,7 140.1 3.3 2.2 2.1 2.5 2.8 2.2 2.1 1.9 2.2 2.3	5mbgs 100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 188.4 4.4 4.4 4.5 2 5.3 4.7 4.3 4.3 4.3 4.3 4.3 4.3 4.3 4.3 4.3 4.4 4.3 4.3	100.0 104.1 106.6 109.5 114.4 122.7 131.3 133.9 134.6 1.9 -0.2 -1.5 -0.7 2.4 0.8 0.6 -1.5 -1.5 -1.5	100.0 94.2 94.2 94.2 101.3 106.6 103.5 95.7 97.0 98.6 97.0 98.7 97.1 96.0 95.8 95.8
1985 1987 1988 1989 1989 1980 1981 1982 1982 1982 1984 1st qtr.1994 2nd qtr.1994 3rd qtr.1994 4th qtr.1994 March 1994 March 1994 March 1994 March 1994 March 1994 Navy June July July July July July July July July	100.0 102.5 105.9 108.8 112.5 120.2 123.1 125.6 127.7 1.7 1.8 1.5 1.7 1.8 1.7 1.8 1.7 1.8	100.0 97.2 97.6 102.8 102.8 108.4 107.1 105.8 104.0 101.1 102.5 -0.1 2.0 5.3 10.2 10.2 10.2 10.2 10.2 10.2 10.2 10.2	100.0 104.5 107.5 111.1 115.4 120.6 125.8 130.3 133.7 138.7 1.2 1.2 1.2 1.2 1.2 1.2 1.2 1.2 1.2 1.2	100.0 101.6 103.0 104.1 105.2 113.4 115.6 118.1 0.0 0.0	100.0 103.4 104.8 102.2 99.8 103.6 102.3 108.5 108.0 107.4 108.0 106.0 106.4 108.4 108.4 108.9 109.3 109.3	100.0 106.1 111.0 116.5 124.2 131.8 140.3 147.7 153.9 180.0 4.2 4.0 3.7 3.8 4.1 4.1 4.2 4.1 3.7 3.6 3.7 3.6 3.7	100.0 100.0 100.2 106.8 113.1 117.8 121.7 128.7 128.7 133.5 3.5 3.5 3.5 3.5 3.0 3.2 3.0 3.2 3.0 3.2 3.0 3.2 3.6 3.6 3.6 3.6 3.6 3.6 3.6 3.6 3.6 3.6	100.0 104.8 111.6 118.4 125.8 134.7 147.9 165.9 167.0 4.3 4.1 3.0 2.9 4.5 4.6 4.8 3.0 3.1 3.2 2.8	100.0 102.7 105.5 109.7 112.3 118.6 131.2 136.6 139.3	100.0 101.3 102.0 103.6 105.5 105.5 105.5 85.5 85.2 87.4 85.5 87.4 85.5 87.3 86.7 86.7 86.1 85.0 86.7 86.1 85.0 88.0 88.0	2.4 2.6 2.6 2.4 2.6 2.6 2.4 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6	700.0 101.4 108.7 113.9 127.5 131.5 136.7 140.1 2.2 2.1 1.9 2.2 2.1 1.9 2.2 2.1 2.2 2.3	100.0 107.0 107.0 110.3 126.2 137.2 137.2 137.2 139.9 189.4 4.8 4.4 4.4 5.2 5.3 4.3 4.3 4.3 4.3 4.5 4.6 4.9	100.0 104.0 104.0 104.0 109.5 114.4 122.7 131.3 133.9 134.7 134.6 1.9 -0.7 2.4 0.6 -1.5 -1.6 -1.6 -2.1	100.0 94.2 94.6 102.3 101.3 102.6 103.5 95.0 97.0 98.6 97.0 97.1 96.9 97.1 96.9 97.1 96.9 97.1 96.9 96.9
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Statistics for Germany apply only to western Germany. Data supplied by Datastream and WEFA from national government and IMF sources, and by JP Morgan, New York, Consumer prices: not seasonally adjusted. Producer prices: not seasonally educated, US - finished goods, Japan - manufactured goods, Germany - industrial products, France - intermediate goods, Rally - total producer prices, UK - manufactured products. Earnings industrial, refers to samings on manufacturing ercept France and Rally (wage rates in industry). Hourly except Japan (monthly) and UK (weekly). Unit tabour costs scooling adjusted, measured in domestic currencies. Germany - mining and manufacturing, other wholesale price of domestic manufacturing. A tall in the index indicates improved intermetional competitiveness.



#### **NEWS:** UK

British unions attack government's support for 'cowboy's charter'

# Deadlock in EU labour plan

By Caroline Southey in Brussels and Kevin Brown and Lisa Wood in London

Britain's trade unions yesterday accused the govern-ment of supporting a "cow-boys' charter for Europe's worst bosses" after Mr Michael Portillo, employment secretary, helped to block European Union agreement on common rules for companies employing workers from other member

The proposals, which collapsed amid deadlock after more than five hours discussion by employment ministers in Brussels, would have required EU companies to apply host country wages and conditions when employing workers from another EU country

The collapse of the plan is a setback for the European Com-mission, which has camaigned for common employment standards for posted workers since 1991. Mr Michel Giraud, the French employment minister, said the council would address the issue again at the next meeting due at the end of June.

Mr John Monks, secretary general of the Trade Union Congress, said he was disap-pointed. "Mr Portillo is supporting a cowboys' charter for Europe's worst bosses. British interests would be best served by supporting this directive and providing decent minimum employment standards,"

However, the deadlock was welcomed by UK employers. The lack of consensus among the ministers underlines the fact that the proposal has little merit and should be shelved," said Mr Howard Davies, director general of the CBI.

Mr Portillo said the UK had opposed the directive because "we believe in the free movement of goods, services, capital and people."
The most divisive issue was

whether local employment

one of a worker's posting, known as the zero option, or whether companies should be allowed a "grace period". France, which holds the EU presidency, had proposed a

short optional grace period in a bid to break the deadlock. Member states were divide between net exporters of lahour such as Italy, Spain, Portugal and Ireland which wanted a "grace period", and France, Belgium, Luxembourg and the Netherlands where national laws stipulate local conditions must apply from day one. Germany, Sweden, Austria, and Finland were also in favour of immediate applica-

#### Britain's cities **'lagging** Europe'

By Stewart Dalby

British cities are 20 years behind parts of Europe in making cities more environmentally friendly and better places to live, according to Transport 2000, an environ-

mental pressure groups. By diverting funds currently spent on road building to cycle paths, park and ride schemes and improving rail and metro schemes, the quality of life in British cities could be radically improved, a survey in Transport 2000's magazine Transport Retort claimed yesterdav.

Ms Lynn Sloman, assistant director of Transport 2000, said yesterday: "British cities are polluted, noisy, dangerous and car dominated; yet they could be thriving, people

friendly places. Cities like Groningen, the Netherlands, have been investing in facilities for cyclists and improving public transport. The same thing has happened right across Europe - in Switzerland, Denmark, Germany."

Ms Sloman says in Munich, for example the establishment of safe cycle routes has increased cycling from 7 per cent of all journeys to 15 per

She adds that in Zurich car commuting has fallen by 6 per cent while public transport oats bought from the prince's

Transport 2000 estimates that if £200m a year were spent in British cities over the next decade on building safe cycle paths the number of cycle journeys could rise to over 10 per cent with a commensurate decline in car jour-

At the moment only 3 per cent of all journeys in British cities are by bicycle. Park and ride schemes and metro systems can also cut congestion. The Manchester rail metro has cut car journeys by 10 per cent since it started two

years ago. The CBI has estimated that the costs of congestion to industry in British cities

amounts to £15bn a year. Ms Sloman concedes that local authorities are increasingly strapped for cash for environmental purposes and says that funding should come from central government. She says: "Some £3bn is

spent by the government and local authorities on road building each year. Some of this should be diverted to improving cities."

Meanwhile, Mr Howard Davies, director-general of the Confederation of British Industry, has said holiday-makers must be persuaded not to vote with their feet and not spend money abroad rather

# A liquid story of the prince and the product

given a royal nod to a new range of non-alcoholic drinks launched today in the UK. His support is not surprising.

given that the company behind the drinks would not have been set up without him and that all the profits it confi-dently expects to make will go

The company, Duchy Originals, is run independently of the Duchy of Cornwall, the estate created 650 years ago to provide an income for the heir to the throne. It was established in 1990 to develop high quality, agriculturally based products.

The aim of the prince and his enterprise is to demonstrate to farmers the potential for marketing their own pro-duce, for raising profits by adding value to their raw materials and for developing closer relationships with their

The company's plans are modest but it expects to expand in the next few years. The prince recently told Duchy of Cornwall workers of his ambitions for the company: "Like every new venture, this one has small beginnings. But if we concentrate on quality in every sphere of the operation I am sure the project will grow

substantially over the years." In 1992 the company's first product emerged in the shape of a biscuit made from organic A second type of biscuit was launched the following year and more are expected to fol-

Britain's Prince of Wales is not in the habit of endorsing commercial products. But he has on how charity is set to benefit

from a royal endorsement

account for about a third of the £1m (\$1.59m) annual sales. According to Mr Michael Cornish, a former Volkswagen marketing man who is managing director of Duchy Origi-nals: "We do not envisage becoming a Unilever or a Northern Foods but it would be very nice if in five years time we could be delivering £1m a year to charity and also generating some new jobs.

"We have been delighted with sales but you cannot build a company on two biscuits or create the type of long-term annuity stream which we want to pass on to charities.

He added: "There are no artificial restraints being placed on the company. It is a standalone business with the right to grow and to continue to develop and deliver at home and abroad quality products which are agriculturally based."

Now, after two years of research and development by IDV, the drinks division of Grand Metropolitan, the company has signed an agreement with Coca Cola & Schweppes Beverages for the production and distribution of two sparkling, herb and fruit drinks billed as "a sophisticated alternative to alcohol". The ingredients are provided by selected low. Overseas markets now English growers, including uct right."

Cornwall farms.

Sales of Duchy No 1 and No 3, to be marketed as elegantly packaged, premium-priced, environmentally sound products, are projected at £2.25m this year. An initial 100,000 cases annually will have minimal impact in a UK market sector worth £600m a year, but plans are in hand to tackle export markets. Duchy Original biscuits are already on sale around the world.

The drinks launch is seen as a significant step up for the company, which Mr Cornish says is running a year ahead of its original business plan. It is expected to break even next year before moving into profit.

The small group of private investors - which included the prince - who shared his philosophy and helped fund the Duchy Originals start-up can then look forward to being repaid while charitles can expect to start to benefit from donations made via the Prince

of Wales's Charities Trust. The prince remains closely involved with the development of products and packaging and has the ultimate say on what is acceptable. He is also lending a hand in other ways. A keen watercolour artist, one of his landscape paintings is being used in the marketing campalgn to enlist stockists for a drinks product dubbed "the natural choice". More than 50 UK stockists will start selling the drinks from today.

Mr Cornish said: "There are ket with 650 years of history behind them." But he added:

# London 'delaying Ulster peace' claims Sinn Féin

By Kevin Brown in London and John Murray Brown in Dublin

As British prime minister John Major prepares for his visit to the US this coming weekend, Sinn Fein, the political arm of the IRA, has accused the UK government of delaying the Northern Ireland peace process amid growing confusion about the timetable for direct talks with ministers.

On the eve of a meeting today with Mr John Bruton. lrish prime minister, Mr Gerry Adams, Sinn Féin president, said the government was "bog-ging down the peace process" by insisting on progress towards decommissioning of terrorist arms.

In another significant inter-vention, Mr Martin McGuinness, a senior Sinn Féin strategist, said he hoped the party would meet a British minister for talks before the end of the

clear that we are prepared to discuss the decommissioning of all weapons and the demilitarisation of the situation," he

The Northern Ireland office said it was still awaiting Sinn Féin's reply to a letter sent on Friday detailing the conditions for ministerial talks. The government is seeking assurances that Sinn Féin will engage in "serious and constructive" discussions, including an exploration of the practicalities of decommissioning, before agreeing that ministers will become involved. The timing may also be

affected by diplomatic calcula-tions surrounding Mr John Major's visit to Washington on Sunday. If Sinn Fein gives the necessary assurances on arms, ministers would like to begin talks before Mr Major leaves

avoid the potentially embarrassing charge from Unionists that talks beginning after the trip had been influenced by US pressure. It would also help to prevent undue concentration on the issue during the trip.

But Mr Major is unlikely to give the go-ahead for talks before clearing the ground with senior cabinet colleagues. which could take a few days. Mr Adams said he would be seeking Mr Bruton's support to "move the British to end their totally undemocratic ban" on ministerial contact with Sinn

Signs are emerging, how ever, that Irish patience with Sinn Fein is fading. There is a growing feeling in Dublin that the republican leadership should match London's efforts to show goodwill by pulling out troops and ending routine army patrols in most areas.

# Police 'trauma' case under scrutiny

By Simon Kuper and Ralph Atkins

The case of four police officers claiming compensation for the trauma suffered after the 1989 disaster at the Hillsborough football stadium was yesterday being watched closely for repercussions on other British public sector employees and the insurance industry.

The police officers are claiming compensation from the chief constable of South Yorkshire police, Sheffield Wednesday football club, and the club's engineers. Each officer is reportedly seeking up to

£250,000 (\$397,500). The High Court's decision on their claims will determine 19 other outstanding cases. If the four win compensation, it may lead to further claims from members of the emergency services and the armed forces, who allegedly suffered posttraumatic stress disorder.

Britain's Ministry of Defence has received 28 writs from servicemen who claim the ministry ignored the post-traumatic stress disorder they allegedly contracted while in the forces. "We haven't paid any claims out yet." the MoD said.

But while the case could have considerable ramifications for the individuals involved - and hefty bills for some public sector bodies - it is not clear if the Hillsborough case could open flood-gates across all workplaces. The policemen's claims cen-

tre on when damages are payable for post-traumatic stress disorder after large-scale catastrophes. Their case, according to Mr Ian Walker of law firm Russell Jones & Walker, is that the parameters have been drawn too tightly and that the policemen were exposed to wholly unreasonable sights, sounds and experiences that were far beyond what would

normally be regarded as part of their everyday activities But the future level of claims for post-traumatic stress disorder is likely to be determined as much by the incidence of horrific disasters as by the lat-

est court case.

More worrying for the insurance industry would be if the Hillsborough case led to a heightening of awareness among employees that damages can be claimed for stress-related injuries generally - not

just for post-traumatic stress disorder. Such a trend might have been encouraged by a case in Northumberland last November when a social worker successfully sued his employers for negligence after claiming his workload damaged his health. So far, stress related claims hardly figure on insurers list of

concerns. Asbestosis, repetitive

strain injury and the rising level of legal damages awards

for recent rises in the cost of employers' liability and other liability insurance policies. That may change. Claims for

lishing that employers ignored

warning signs about employees' conditions. But Mr David Rogers, head of the personal injury department at lawyers Davies Arnold Cooper, said: "Unless employers take steps in the next few years then, yes, these claims will start to rise. The threat of rising claims need not necessarily mean higher insurance premiums at least for responsible employ-ers. As Mr David Thomas, liability insurance expert at Willis Corroon, the insurance broker, said: "We will start to see insurers discriminate more efficiently between companies with good health and safety practices and those with less

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#### Technology Foresight findings urge research funding for scientific strategies against fraud

# Futuristic vision in a mission against crime

and Clive Cookson

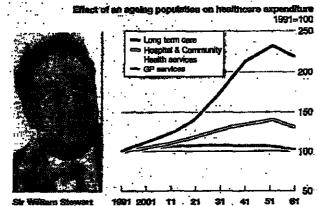
Robots taking tiny samples of blood, skin or saliva and performing an instant genetic analysis could be part of a high-tech assault on financial fraud within the next 15 years.

This futuristic vision could be one of a hattery of devices including a range of new physical and biological techniques to confirm the identity of staff and customers - used by banks and insurance companies to detect fraudulent transactions which currently can cost millions of pounds.

It was set out yesterday alongside a call for a research programme, funded jointly by the government and industry. to develop new scientific approaches to detecting fraud when the government unveiled the first findings of the Technology Foresight Programme designed to shape the UK's research priorities.

In addition to genetic testing, pattern recognition computers would check faces, voices and palm prints to combat crime. Computers with artificial intelligence programs would be used routinely to help detect

The financial services panel, one of 15 industry groups in The cost of caring



highlighted the need for new techniques to prevent "progressively more invasive and sophisticated approaches"

The panel's report predicts "radical change" from the introduction of new technologies in finance. It urges action to improve IT chills: establish a minimum. skills; establish a minimum professional standard in finance; clarify the future regulatory framework for UK telecommunications: and launch a broad-based research programme on all aspects of

financial engineering, from the design of financial instruments to the psychology of risk

Source: Office of Health Economies

taking. Rased on surveys of opinion throughout the industry and more than 200 interviews with industrialists and academics, the report noted that the retail sector of the financial services industry would experience particularly rapid technological change. It forecast greater use of smart cards, artificial intelligence and the delivery of consumer services to the home using

Travellers in 2010 will not need to queue at the rail or bus station but will be able to plan journeys and book tickets with a pocket-sized "personal digital assistant", Charles Batchelor

This vision of the future is presented in the report of the transport panel of the UK Technology Foresight Programme, published yesterday.

The programme's suggestions follow controversy over plans to reduce the number of British Rail stations from which a full range of

tickets will be sold after privatisation. At least two private sector organisations have since unveiled plans for a computerised network of ticket sales points at retail outlets. The Foresight project - "the informed traveller" - proposes the development of integrated systems providing travel information, ticket-

ing, booking and payment facilities for buses,

Sir William Stewart, the government's chief scientist. who chairs the programme's steering group, said: "For too long we have had a laissez faire attitude to R&D in the UK and our competitors are going the other way.

trains and aircraft.

Sir William said that at the end of May the steering group would pull together the 15 panels' findings into a report on "how the UK can best take advantage of market and technology opportunities to promote wealth creation and nhance the quality of life" The five reports released

The rapid adoption of new

visions of the future, proposals

for specific projects and more general recommendations

about priorities. The health

panel said the highest research priority was to reduce the burden of an ageing population on the National Health Service.

than many in the industry

They would be continually updated with information on timetable changes, congestion and other transport delays.

The transport panel said this would make public transport more convenient and encourage people to leave their cars at home. But before such systems could operate planuers would have to persuade competing private sector operators to share information and access to ticketing and payment services.

Issues to be resolved include: open standards for exchanging information, designing automatic vehicle location equipment, refining smart cards and electronic "purses" and improving information terminals and displays. The Foresight panel urged the Department of Transport to devise regulations which would oblige operators to provide information services to agreed standards – and to provide funds to offset the costs of these new systems.

yesterday contain a mixture of technology could lead to export opportunities to the rest of Europe, which lagged behind the UK in the adoption of this technology, he said.

More than 80 per cent of the panel's respondents believed that goods, services and information could be delivered Mr Michael Hughes, a director of BZW, the financial services group, who chaired the financial services panel, said the pace of technological using telecommunications to every home and business in The UK was "at the leading edge of scientific and change was likely to be faster innovative capability in this field", although there were concerns about the social acceptability of multimedia.

# Lloyd's shelves guide to new reinsurance arm

Lloyd's of London yesterday shelved a planned "project guide" to Equitas, a reinsurance company intended to take over massive outstanding liabilities on old insurance policies, particularly from US asbestosis and pollution claims.

The reason given was the lack of information available at this stage which was relevant to Names – individuals whose assets have traditionally supported the insurance market and ... who are likely to have to pay to have their "old year" liabilities transferred into Equitas.

Officials said more data on Equitas premiums would be available in late September and the project was still on target to take over from the end of December liabilities from 1985 and

But Lloyd's insiders suggested the delay was because the Equitas project is overlapping increasingly with other attempts at solving the insurance market's problems – in particular litigation from lossmaking Names.

Mr Peter Middleton, Lloyd's chief executive, is negotiating

Mr Peter Middleton, Lloyd's chief executive, is negotiating an out-of-court settlement with more than 40 action groups representing litigating Names. If successful, Equitas would provide a method of "capping" Names' liabilities at the insurance market – which is a high priority of many action groups. A cap would enable Names to pay a final cheque to Lloyd's and resign without the fear of future bills from old-year policies. But publication of an Equitas project guide at this stage might have constrained Mr Middleton's negotiating band Rabb Athens Insurance Correspondent

hand. Ralph Atkins, Insurance Correspondent

#### No action over jailbreak

Mr Michael Howard, the home secretary, yesterday said that no disciplinary action would be taken against any member of the prison service following last year's escape by five terror-ists and an armed robber from Whitemoor prison in Cam-

Mr Howard announced that Sir David Yardley, the former local government ombudsman, had completed his disciplinary investigation into the escape from Whitemoor, but recommended that no charges should be initiated against any individual.

In a parliamentary written answer, the home secretary said the report had identified "serious performance shortcomings on the part of a number of individuals in respect of whom appropriate management action will be taken."

Mr Howard said this would happen once the individuals

involved had received the opportunity to make representations over the escape from the prison last September.

All six escapees were quickly recaptured in the wake of the break-out from Whitemoor. But during a subsequent search of the jail, guns, ammunition and Semtex explosives were discovered, sparking calls for Mr Howard's resignation. James Blitz

#### Engineering investment grows

Investment in the UK engineering sector grew by almost 20 per cent last year, revised official figures yesterday showed. The data seem likely to ease fears in the City that strong demand might be creating capacity pressures in British indus try. But with the revised data now suggesting that investment is growing faster than previously thought, the figures have also raised questions about the degree of "missing" investment that might now be unrecorded in the economy.

Taken overall, manufacturing investment was almost 2.5 per cent higher in 1994 than in 1998, after growing steadily throughout the year, the Central Statistical Office yesterday said. This was higher than the earlier official estimates, which

had suggested that capital expenditure was barely 1 per cent higher in 1994 than 1993, after falling back last summer. The weakness of the original figures stirred concern in the City last year that capacity constraints could emerge in British industry. But although some economists still believe that the investment picture is worryingly weak, others argue that the recovery is healthier than it appears to be because part of investment activity has simply been missed in recent months. Gillian Tett, Economics Staff

#### Oil applications received

Applications have been received from oil companies for half of the blocks offered in the UK's 16th round of offshore licensing. Strongest interest was shown in areas west of Shetlands where new discoveries have recently been made.

Up to eight applications have been made for a single block. according to Mr Richard Page, the junior energy minister. He said there had also been an encouraging response on the fringes of established areas in the southern basin and the central North Sea.

Draft licences for public gas transporters and shippers were published by the government yesterday, marking further steps towards the liberalisation of the UK gas market.

The licences include requirements to establish standards of performance and arrangements for emergencies. Last week, the government published draft licences for gas suppliers. Full liberalisation of the gas market is scheduled for 1998. David Lascelles, Resources Editor

#### Compulsory seat belt plan

Plans for compulsory seat belts on all new coaches and buses were announced by Mr Neil Kinnock, European transport commissioner, yesterday.

Mr Kinnock's first proposal for legislation since taking office goes further than the government's announcement earlier this month that seat belts should be fitted in new and existing coaches and minibuses intended to carrying children.

Speaking in Glasgow, Mr Kinnock called for all coaches

above 3.5 tonnes to have aeroplane-style lap-belts on all seats. Minibuses would have to have three point belts fitted on all forward-facing seats.

Concern about the safety of people travelling in coaches and minibuses has been heightened by recent crashes. Ten people, many of them US tourists, were killed and seven seriously injured in a coach accident on the M2 in November 1993 and 12 children were killed and another two seriously injured in a minibus accident on the M40 last year.

Mr Kinnock said he hoped European Union-wide legislation

would be in force by 1996. Charles Batchelor

#### TV executive in media appeal

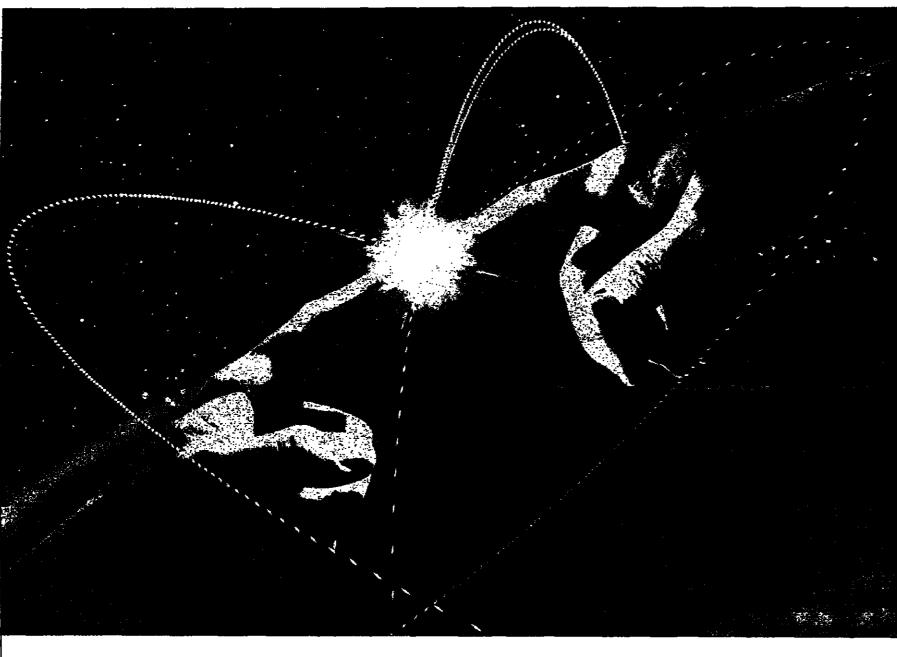
A senior executive of Granada Television yesterday appealed to the British government not to accept a rapid deregulation of media ownership.

Mr Charles Allen, chief executive of Granada's television division, appealed to the government to "let the rope of regulation out gradually, bit by bit, rather than let it go all at once overnight".

The Granada argument runs counter to the lobbying of many organisations in the media industry, such as Carlton Communications, which have been arguing that the media should be treated like any other business in terms of competi-

Mr Allen said: "There may come a time when a competition law approach would be right. But we have not reached that point yet. The media is not just another business. "There are important considerations of political power which do not apply in other industries and cannot be over

The Granada executive also criticised the approach of a number of newspaper groups, including Pearson, owner of the Financial Times, and Associated Newspapers, which have said that the media should be treated as one market. Mr Allen urged that newspaper owners be allowed to increase their stakes in broadcasters from 20 per cent to 29.9 per cent and that one ITV company be allowed to own licences covering up to 25 per cent of total advertising revenue. Raymond Snoddy



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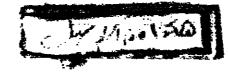
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**JANUARY 24** 

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Chemotherapy.

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DECEMBER 13

Radiation kills - and cures. Daniel Green and Clive Cookson continue a series on cancer research by looking at radiotherapy and the use of antibodies as magic bullets

# A mix of medicine and physics

adiation can be both a curse and a cure - and the most important area in which it saves lives is cancer treatment. Radiotherapy, where high energy physics meets medicine, is effective enough to be used for about half of all patients diagnosed

with cancer. Control is everything. By focusing and directing a radiation beam, and giving carefully measured doses over a period of time, tumours can be destroyed or suppressed.

The beam - which can consist of either X-rays, gamma rays, electrons or other ionising radiation - kills cells so well that it is effectively

surgery without a scalpel.

Radiotherapy can cure some cancers completely, such as those in the larynx. Or it can make subsequent surgery less drastic.

The procedure may not have such severe side effects as those caused by powerful drugs circulating the body. But it causes some problems including nausea, risk of infection and skin damage.

Also radiotherapy works well only with localised tumours, especially those in the head and neck. Some times it is limited to a palliative role. reducing the pain of more advanced cancers that will eventually kill the

Progress in radiotherapy research tends to be incremental rather than revolutionary, unlike that in chemotherapy where there is always the chance of a breakthrough drug.

The equipment used to generate radiation is improving steadily. Particle accelerators produce high energy X-rays or electron beams at the flick of a switch in hospital radiotherapy units. They give a more controllable beam than the radioactive isotopes such as cobalt-60, which became popular as gamma ray sources in the 1950s, and they avoid the dangers of leaks and waste. Accelerator makers such as Var-

Netherlands now add devices to shape the radiation beam. The idea is that medical imaging scanners can picture the irregular outline of a tumour and the beam can then be shaped to limit the damage to healthy cells.

There are many other radiation sources for radiotherapy besides these conventional hospital machines. At one extreme are vast nuclear reactors and particle accelerators, built for physics research; their beams are occasionally used to treat cancer. For example, medical researchers will have access to the £300m European Synchrotron Radiation Facility opened last year in Grenoble. France – the world's biggest and brightest X-ray source.

Instead of an external source, radiotherapy can also be delivered by putting an appropriate radio-isotope inside the patient. A new example is Metastron, a treatment for metastatic bone cancer developed by Amersham, the UK health science company. Metastron is an injection of strontium-89 chloride; the strontium is absorbed into the bones which it irradiates selectively with beta particles (high-speed electrons).

An experimental treatment that combines external and internal approaches is Boron Neutron Capture Therapy. The patient receives the chemical element boron, which concentrates in the tumour. The patient is then exposed to a neutron. beam, which converts the boron into a radioactive isotope and delivers a lethal alpha particle (helium nucleus) to the tumour. BNCT is under investigation for brain cancer in the US. Europe and Japan.

While hardware technology has progressed quickly, oncologists remain unsure about the best ways to use the new tools. Radiotherapy is the most important treatment to reduce the pain of bone cancer, says Colin Poulter, a professor at the University of Rochester Cancer Centre

in New York, but "there is remark-

ably little agreement as to the time.

volume and dose schedules. Alan Horwich of the Royal Marsden Hospital in London notes that procedures differ even within the UK. "A standard course in the London area would be about 30 small doses of radiation, while in Manches-ter and the north of England the treatment would be 15 larger doses," he says. "These differences have arisen historically rather than as the

result of large-scale trials." Researchers are still trying to understand the central group of mysteries in radiotherapy; why do patients with the same cancers vary in their response, why do different cancers respond differently, and how can tumours can be made more sen sitive to the treatment?

"In our research we are asking whether some patients are intrinsically more sensitive and whether this is an inherited characteristic.' says Horwich. "We are also trying to develop predictive models for long-term radiation damage."

One promising area is in making cancer cells more sensitive to radiation. Some agents, such as oxygen, are known to make cells more vulnerable. But tumours often have poor blood supplies, lack oxygen and therefore resist radiotherapy. Several sensitising drugs are under development but work is still at an

So in spite of high-technology machinery, and with drug research at an early stage, the growing effec-tiveness of radiotherapy appears to be in the hands of medical researchers rather than physicists and pharmacologists.

Medicine is less predictable than physics, and doctors have yet to learn how to make the most of their

gleaming hardware.

#### World radiotherapy equipment market

92 83 94 95

# Priming the magic bullet

Antibody treatments have yet to prove their potential

dreamed of creating a "magic bullet" - a drug to seek out and destroy cancer cells without ferent Mab-based cancer treatments harming healthy tissues.

For the past 20 years scientists have hoped that the immune system would provide the bullets, in the form of monoclonal antibodies. These Mabs are cloned versions of the antibodies that the body uses to defend itself against invading germs and other foreign substances.

Scientists at the MRC Laboratory of Molecular Biology in Cambridge discovered in 1975 how to make billions of identical copies (clones) of an antibody directed at a particular target such as a cancer cell. Expectations soon raced ahead of the scientific facts, and in the early 1980s Mabs were the most over-hyped of all potential "cancer cures".

In fact, Mabs have given generally disappointing clinical results when tested against cancer and other diseases. Yet the approach retains a DG & CC powerful hold over the biotechnol-

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ogy industry; a recent assessment of emerging cancer theraples by Decision Resources, a Massachusetts consultancy, lists no fewer than 77 dif-

in development around the world. Decision Resources says few Mabbased cancer drugs will reach the market in the near future; their total worldwide sales will be only \$85m in 1998 and \$300m in 2003. Five years ago, some forecasters were predicting a \$2hn market by 2000.

Many people in the industry believe, however, that Mabs will emerge as an important cancer treatment over the next decade. (Mabs are already used as a diagnostic tool for imaging tumours - as magic "paints" rather than bullets.) They point to recent progress in overcoming several obstacles to the develop-ment of antibody technology: Mabs were originally derived from mice. When injected into humans, these mouse antibodies pro-

voked an immune response that

destroyed them before they could

reach their target. Scientists have not yet been able to create human Mabs from scratch for cancer research, because people cannot be used as experimental animals, but they have used genetic engineering to "humanise" the mouse Mahs so as to produce fewer adverse reactions. The targets recognised by Mabs "marker" proteins on the surface of cancer cells - did not distinguish them as clearly as researchers had hoped. As a result, too many of the bullets hit healthy cells instead. Scientists are now finding more distinctive tumour markers, including products of cancer genes and growth

factor receptors.

The bullets are being made more lethal. Some Mahs deliver a toxin or a radioactive isotope to the cancer cells, destroying them either by poisoning or radiation. Others work by activating killer cells in the patient's own immune system. Researchers are working to increase the effectiveness of these different killing mechanisms, while protecting healthy "innocent bystander" cells.

Because simple Mab-based drugs, using antibodies on their own or linked directly to killer payloads, have given disappointing results. more sophisticated multi-stage approaches are being developed.

One example is the "pre-targeting" technology adopted by NeoRx, a Seattle biotechnology company, to deliver a radioactive isotope (yttrium-90) to tumours. The patient is injected first with the Mab linked to a non-toxic protein called streptavidin. Then a clearing agent is injected to remove surplus Mab-streptavidin complex from the body.

Finally, the patient is given a compound of yttrium-90 with another protein, biotin, which binds very strongly to streptavidin. The yttrium-90 is delivered more quickly and efficiently to the cancer cells than when it is linked directly to the Mab, and harmful radiation exposure elsewhere in the body is reduced.

As an alternative to Mabs, Seragen a Massachusetts biotech company, is pioneering the development of "fusion toxins". These use a hormone instead of an antibody to bind to the outside of the cancer cell. Attached to the other end of the hormone is part of the toxin made by diphtheria bacteria. When the hormone attaches to the cell surface. the toxin enters and kills the cell.

Seragen says this approach has several advantages over using antibodies. There is less risk of an unwanted immune response, and the system is so specific and so toxic that treatment can consist of lower doses. The power of the Seragen approach should be revealed in the next few months with the results of the final phase of clinical trials for two cancers: cutaneous T-cell lymphoma and Hodgkins' lymphoma.

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#### INTERNATIONAL PEOPLE

#### Telecoms partners choose Kok

■ Bessel Kok, former chief executive of Belgacom, has been appointed chief executive of TelSource, the strategic alliance of PTT Telecom Netherlands and Swiss Telecom which is bidding with AT&T for a 27 per cent stake in SPT Telecom, the Czech phone com-

■ Dr Rolf W Schweizer, vice chairman of Sandoz, takes over as chief executive from 1 May. ■ Bertil Persson, head of treasury operations at the Investor Group since 1991, finance director of Scania AB. ■ John Gilmore, a former

chairman of the Chicago Board

of Trade, has been appointed chairman of a panel of experts set up by the Singapore Inter-national Monetary Exchange to enhance investor confidence in Simex. Other members are: Wayne Angell, former Federal Reserve governor, Wendy Gramm, former chairman of the US Commodity Futures Trading Commission, Michael Jenkins, chairman of the London Commodity Exchange, Leo Melamed, chairman emeritus of Chicago Mercantile

Exchange, and Jack Sandner, chairman of the CME. ■ Niki Lauda, the former motor racing champion and founder of Austria's Lauda Air, takes over from Derek Davison as president of the Internanal Air Carrier Association (IACA) on May 1.

■ Lord Carrington, the former British foreign secretary, has joined Fiat's international

■ Kenneth Matambo, permanent secretary of Botswana's ministry of mines, has replaced John Stoneham on the De Beers board. Chris van den Berg has

resigned as an executive director of Fortis Amev and is joining Campina Melkunie, a dairy co-operative, as chief executive elect. He will be replaced as chairman of VSB Groep by Henjo Hielkema. ■ David Dilger, 38, chief oper-

ating officer of Greencore, the Irish sugar and milling group, takes over as chief executive from Gerry Murphy, who is becoming chief executive of NFC, the UK transportation

Birgit Breuel, 57, former president of Treuhandanstalt, and Sir Colin Marshall, 61, chairman of British Airways.

directors of British Telecom-

■ Herbert Mai, president of the OTV trade union, replaces Dr Monika Wulf-Mathies, on Deutsche Lufthansa's supervisory

James Van Meter has resigned as chief financial officer of Borden, succeeded by William Carter, 41, former Price Waterhouse partner. ■ Ted Highberger, chief oper

ating officer of Coca-Cola Beverages, a Canadian bottler, has been appointed president and chief executive of The Coca-Cola Bottling Company of New York. Shaun Higgins, chief financial officer of Coca-Cola Beverages becomes president and chief operating officer of the Canadian bottling com-

■ Dr Jim Brown, who joined Amersham International in 1992, managing director international trading and technology division

■ Robert W Korthals, former president of The Toronto-Dominion Bank, a director of Rogers Communications and Rogers Cable Systems. ■ Ernst G Breer, deputy chairman of Voko group, manage-

ment board spokesman of Schaerf AG. Roland Hess, 69, becomes chairman of the supervisory board in July. ■ Hans-Diether Imhoff has been appointed chairman of VEW Energie, VEW's energy division. Fritz Ziegler, chairman of VEW's management board, will chair VEW Energie's supervisory board.

■ Stephen Key is resigning as chief financial officer of ConAgra, replaced by James O'Donnell treasurer. ■ Dr Jürgen Hambrecht, head

of BASF's engineering plastics vision, to take over as head of a new Hong Kong-based East Asia division covering BASF's operations in the People's Republic of China, South Korea and Taiwan. Dr Werner Pratorius, head of the polystyrene business unit takes over as head of engineering plastics. ■ Takehiko Kataoka, who joined Hitachi in 1963, managing director Hitachi Home Electronics (Europe).

#### International appointments

Piease fax announcements of new appointments and retirements to +44 171 873 3926, marked for International People. Set fax to 'fine'.

# Ruling on fines and guarantees



rulings recently in connection with appli-COURT - cations firms for the suspension of the obligation to provide bank guarantees to the European Commission in place of fines. The applications arose out of

sion imposing fines on 19 members of a carton board cartel. In two cases involving Buchmann GmbH and Laakmann Karton GmbH, both fined Ecu2.2m, suspension was refused since they could not show it was impossible for them to provide a guarantee. In the third, Cascades SA was

partially successful. Cascades convinced the CFI president that its resources meant it could not provide a guarantee for more than 30 per cent of its Ecul6.2m fine and

accrued interest.
The Commission did not dispute that, but claimed the resources of the group to which Cascades belonged should be considered in assessing the truth of its claim. In particular, the Commission said the resources of the parent company, Cascades Inc, should be treated as available

The CFI president accepted the Commission's argument and rejected the claim by Cascades that, if the parent's resources were treated as available for the purposes of providing a guarantee, that was tantamount to imposing liability on it for the fine.

However, he granted partial suspension, subject to a num-ber of conditions designed to ensure the balance of interests between the Community public interest in good adminis and budgetary control of fines, on one hand, and Cascades' difficulties in providing an immediate guarantee for the full amount, on the other.

Cascades' obligation to provide a bank guarantee to avoid immediate liability for its fine was suspended on the condition that it gave, within three weeks of the order, a guarantee for 30 per cent of the fine (plus interest) and, in six months, a guarantee for the balance of fine and interest. To ensure to protect the

The president European Union from losing of the Euro- the fine if Cascades went into liquidation before providing a guarantee for the outstanding balance, additional conditions

were imposed. It was required to provide the Commission on a monthly basis with a financial progress report and to indicate if it was likely to go into liquidation. The suspension was also made conditional on Cascades Inc. within three weeks of the order, giving board approval to the July 1994 Commission deciproviding the necessary resources to enable its subsidiary to provide the guarantee for the balance within six months, and itself undertaking to provide that guarantee if its subsidiary went into liquida-

tion during that period. A fourth case concerned an unsuccessful appeal to the ECJ by Spanish fishing vessel builders against the CFI president's suspension of a Commission decision requiring repayment of Community aid on condition they gave guarantees for the sums to be repaid. The principles applied by the CFI president on bank guarantees, similar to those applied in the Cartonboard competition cases, were confirmed by the ECJ in

the aid appeal.
The ECJ president confirmed it was proper for the CFI president to consider resources available from shareholders and the corporate group to which the particular company belonged in determining whether it could provide the bank guarantee in question, rather than simply its own funds. On the facts, the appellants failed to provide evidence, in response to a request from the CFI president, that it could not obtain a guarantee, as they claimed.

The ECJ president said it was neither disproportionate nor contrary to the CFT's rules of procedure to order a guarantee which covered the whole aid although it exceeded the appellants' funds.

T-295/94R, Buchmann, T-302/ 94R, Laakmann Karton v Com-mission, CFI president orders, December 21 1994; T-308/94R, Cascades v Commission, CFI president order, February 17 1995; C-12|95P, Tramasa, Makuspesca and Recursos Marinos v Commission, ECJ president order, March 7 1995.

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April -

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#### THE REPUBLIC OF POLAND THE MINISTRY OF PRIVATISATION INVITATION TO NEGOTIATE

The Minister of Privatisation, acting on behalf of the State Treasury of the Republic of Poland, persuant to Article 23 of the Act on Privatisation of State-Owned Enterprises of July 13, 1990 (Journal of Laws No.51, item 298, with subsequent amendments) invites all interested parties to negotiate the purchase of a package of shares constituting at least 10% of the share capital of the Company:

ZAKTADY MTESNE W KOLE S.A. (ZMs w Kole) with the seat in Koto

Persuant to Article 24 of the Act on Privatisation of State-Owned Enterprises, the Minister ot Privatisation will offer on preferential terms up to 20% of the shares of the Company to the staff employed in the state owned ZMs w Kole on the day of the transformation of the enterprise into the Company and up to 20% of the shares of the Company to the farmers supplying the Company with agricultural and up to 20% of the shares of the Company to the farmers supplying the Company with agricultural products under contract or agreements of co-operation.

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Marcin Cieplinski The information Memorandum will be made available (sent) to the interested parties upon receipt of a signed

Att: Grazyna Maicher-Magdziak

In accordance with the terms as specified in the information Memorandum, the deadline for submitting offers for the purchase of shares in the Company is 25 April 1995.

The Minister of Privatisation reserves the right to deem the offer null and void and to renounce negotiation with no expressed reason.



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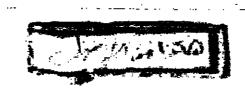
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# All notions, jargon and junk

This 'artwork' should certainly be 'dispersed', writes William Packer

ake me (I'm Yours) is tasy to mock, but none the less deserving of mockery for that. Its very premise, glossed in terms of breathless excitement, gives the game away. "Visitors...will have the unique, and surprising, opportunity to touch, to use, to test, to buy or to take away the objects in this exhibi-tion ... (The works) function at two - as utilitarian objects and as works of art ... The visitor does not merely look, but has access to the artworks and plays a part in their

.

But what, we ask, is so surprising and unique in opportunities that are the commonplace of any jumble-sale or trade-fair - or even Internet café? As for "utilitarian objects as works of art", have we not come across such claims before, some 75 or 80 years ago in fact, from Marcel

Duchamp and his Merry Dada Men? And the notions, and the jargon: the visitor now has "access to artworks" and plays his part "in their dispersal", as though no-one ever bought anything from an exhibition

before. "Artworks" indeed is particularly offensive, an insidiously fashionable jargon by which the notion gosh, they've got me
 at it - of the work of art, with all its weight of inference of quality and intention, has been corrupted into a glib catch-all that may now embrace any activity and any thing, from bodily functions to

knitting.
"The 'notion of dispersal'" – there
we go again – "is 'further enhanced' by other 'creative initiatives' including ... an internet installa-tion ... which will enable the public 'to interact' with the exhibition on the "World-Wide Web". In such a way, up to 40 million people glob-'can access' the show.

And with what exactly will those eager "accessed" millions actually "interact"? The Serpentine's central gallery is now full of old clothes, piled in heaps by Christian Boltanski (France) that by the morning after the hectic opening had been reduced to battered ridges, like unmade hedges, across the room. The idea, or notion of interaction, is to buy a plastic bag for £1 and fill it are some swings to swing on, with

with whatever casts-off take your fancy. And this take-away, this art-work, that at the private view was beset by a giggling and self-con-scious scrum, was addressed that next morning by a smaller but infinitely more discriminating crew. These people, in off the street, were stocking up. They were serious.

hat else is there? Well, there is the Absolut Access internet playroom. Gilbert & George (UK) have seized the moment to show two huge and multi-panelled photographic full-frontal self-portraits, with a tub of self-celebratory badges thrown in as their qualifying excuse. Douglas Gordon (UK) is running a rallle, with a "blind date dinner" with an artist as the prize; very tempting. Christine Hill (US) is showing a vending machine full of trinket artworks, from maps to

Mars Bars, very useful.

Franz West (Austria) has supplied some sofas to sit on, and Jef Geys (Belgium) some fruit to eat. There

strategically spiked seats for those inclined to try them, by Fabrice Hybert (France). Peter Feldman (Germany) has covered a wall or two with small xeroxed images, of which we are free to take our pick. Wolfgang Tillmans (Germany) is simply showing pages torn from magazines in which his mildly titillating photographs are published. Maria Eichhorn (Germany) no less simply has taken over the bookshop. Lawrence Weiner (US) offers some stencils for use directly on the walls. And Carsten Holler (Germany) stocks another playroom with upside-down glasses, stilts and visual tricks and games for perceptual and sensory experiment, along with a video for the curious, of

monkeys copulating. But why go on. This farrago has been "curated", which word sug-gests at least some coherent purpose, by Hans Obrist, a young man of 27 from Switzerland. What is depressing is not his comparative youth, but that he should have swallowed whole the heresy that Duchamp, the old tease, propagated all those years ago that, to achieve

a work of art, it is enough merely to declare it so. For despite all the "artwork" pre-

tensions of this show, the Gilbert & George photo-pieces apart, question-able as they are, there is not a single work of art in the place. There is nothing sustained, nothing realised, nothing achieved, but only proposals and promises, promises. Only participate, only have a go, and creative enlightenment will be yours.

The sad thing is that these strate gies, as the conceptual artworker would put it, do have their uses in making us think of the world, and our experience of it, in a sharper and clearer way. But only as therapy, devices, ploys: always the means, they can never be the end. And we grow out of them. Their place is in the foundation course, if not the play-group - there is a table full of sticks and play-dough in the middle of the gallery.

Take me (I'm yours): Serpentine Gallery, Kensington Gardens W2, until April 30; sponsored by Abso-lut Vodka in association with The Independent on Sunday.

omething close to a Messiaen world premiere unexpectedly fea-

tion of the 1940s, as continued at the Royal

Festival Hall last week with concerts on

consecutive nights by the BBC Symphony

Orchestra under Andrew Davis and the

City of Birmingham Symphony Orchestra

under Sir Simon Rattle. Messiaen's four-

minute Chant des déportés, rediscovered in

the archives of Radio-France in 1991, was a

coup for the former, who neatly slotted it

into their advertised all-Messiaen pro-

eramme between Cinq Rechants (1948) for

12 mixed voices and the vast Turangalila-

(according to Andrew Clements's pro-

gramme-note) Messiaen was asked by the radio station's director of music, Henri

Barraud, for a short piece to mark the

opening of the concentration camps and

the return home of French prisoners. Mes-

siaen himself had been imprisoned in Sile-

sia for two of the war years and was

altogether in no position to refuse such a

request, though by no means predisposed

The result, a setting for large, high-voice

chorus and orchestra of obliquely patriotic verses by Messiaen himself, was con-

ducted by Manuel Rosenthal in Paris that

ny gay clergy in pos-session of scatter

the mouth of his friend Jack in

That, however, is as far as

to writing "occasional" music.

The Chant was knocked off in 1945 when

symphonie of 1949.

tured in Towards the Millennium,

the South Bank's cultural explora-

Music in London/Paul Driver

'New' music by Messiaen

year - the 20-year old Pierre Boulez appar-

ently taking the celesta part - and has not

been heard again till now. It is at once highly typical of the composer and most

untypical. Typical is the immensely bust-

ling texture, a continuous tutti replete

with swirls of decoration including a con-

stant tintinnabulation from keyed glocken-

spiel and other tuned percussion. Signally

unlike Messiaen are the regular, indeed four-square, melodic rhythms, which seem

to make of the piece a kind of thwarted

national anthem. For all the solemnity of

its occasion, the Chant has a bizarreness

bordering on the surreal; its frantic orchestral busyness and clash of idioms

even, unwittingly, recall the ironic excur-

This lusty and public choral utterance

(BBC Chorus) was all the more of a shock after the super-subtle a cappella manner of

Cinq Rechants, with its subjective Tristan-

ish reveries and use of an invented (ver-

bal) language. The BBC Singers, con-

ducted by Simon Joly, kept one gripped by the score's brazen originality. Another of

Messiaen's three Tristan-inspired works,

the supremely dithyrambic Turanglila

cycle, followed on logically enough from

the hurst of extravagance of *Chant des déportés*, though Davis's reading had, I found, an admirably disciplined precision,

and this without undue emotional

Theatre/Sarah Hemming

director Nicholas Wright goes in emphasising the subtext, he the quote. But the production

sions of Charles Ives.



Ballet

# Swan

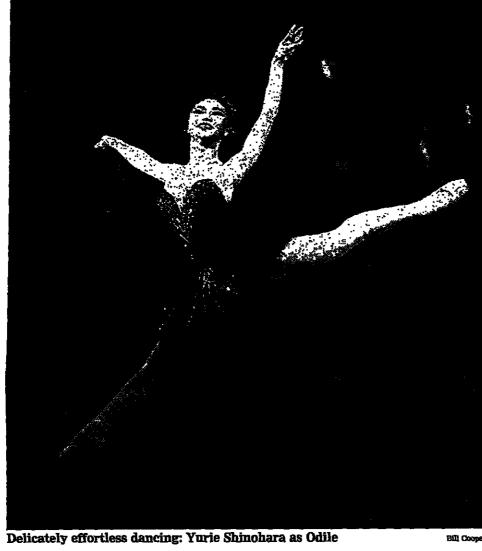
have just seen the first new Swan Lake of the year, and it would be a brave soul who supposed that it was the last, such being the lure of this great, and even more greatly misunderstood, piece of lyric theatre. The newcomer is produced by Galina Samsova for the Scottish Ballet she directs.

The fact is significant, Samsova was the lustrous heroine of many stagings, and was involved in the intelligent recension mounted for Rirmingham Royal Ballet. So we need fear no radical departures in this present production. The action is direct, traditional, with the addition of a somehow muffed prologue showing Odette falling under von Rothbart's spell.

The dance text owes something to the old but not, alas, sacrosanct Petipa/Ivanov choreography, with additions from Gorsky's Moscow versions, from Bourmeister, and some apt inventions by Samsova. The most effective scene, because cleverly re-worked, is the final lake-side encounter, which generates an intensit with the roar of tragedy working itself out amid dry ice. tears and the clash of good and evil, which is just what Tchaikovsky demands.

Samsova has produced the ballet with a sure sense of the forces she has at her disposal: a medium-size troupe; no blazing stars; a decent if not effulgent classic style; an enthusiastic cast, albeit one rather short of character-players. (The miming ranges from draggueen pouting to novocained frigidity). But we see Swan Lake, and that is because Samsova knows what it is about and makes sure we are not

cheated. A problem for me came with Jasper Conran's designs. His feeling for costumes can be in no doubt, though I do not think that pallid dress-maker's baroque (which is the historical "look" of the piece) is particularly sympathetic to a theme which is High Gothic



romance rather than an Age of them. I saw the production last Reason drama. There are beauweek at the Edinburgh Festival Reason drama. There are beautiful tutus. The male dancers are in abbreviated jerkins so cut that when they raise their arms they look like Quasimodo impersonators. There are hats

always a danger in ballet and national dance costumes that have gone rather too far. The settings are even more vexed. The lake is effective, but the first act is placed in a bosky grot with a distant view of the Royal Dolls' House. The ball-room is a blank and unyielding blue with gold tracery, and might have come from a pretentious hotel. Yet the cast work hard in

Lucia di Lammermoor: bv

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Donizetti. Conducted by Marcello

Der Rosenkavalier: by Strauss.

Runnicles conducts; 6.30pm; Mar 29

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■ FRANKFURT

Alte Oper Tel: (069) 1340 400 Kirov Orchestra St. Petersburg:

Valery Gergiev conducts Stravinsky and Tchaikovsky; 8pm; Mar 30

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■ BRUSSELS

CONCERTS

CONCERTS

Theatre, with Yurie Shinohara as Odette/Odile. Here is a reading remarkable in its expressive clarity as in its technical assurance. Miss Shinohara (whom I admired last season as Florine in the Scottish Beauty) has the power to take us into her own imaginative world. Her portraval of Odette is of a victim touched by intense emotion which she shows us through gesture and through delicately effortless dancing. There is nothing predictable. nor routine and she phrases and places the dance with a

lovely sense of its innate

drama. A pose is held, a sten given extra value, and the dance speaks to us. She is musical, quiet in manner, mistress of her skills, and watching her I believed - as did the audience - in the tragedy. There is no finer accolade. She was partnered by Campbell McKenzie, who makes Siegfried a more cheerful soul. bright in step and manner, than is customary. The score was given a notable reading under Alan Barker - spacious,

On tour until May.

fact, the lavish satin drapes, the velvet tablecloth - every thing bespeaks a man with artistic taste, as does his candv-striped silk house coat and the hearty kiss he plants on

**Clement Crisp** 

4000

cushions had better stash them in the loft coded references to percolate at once. They are clearly evithrough. This is much more effective than heavy emphasis, since it is in the play's jaunty dence of a most conclusive kind. In Sean Mathias's recent production of Design For Livembrace of double hes and coning, which brings the play's stant inversion of social ideals gay subtext emphatically to that Wilde really attacks the the surface, there are scatter hypocrisy of his day. The play cushions all over Otto's flat; continues to speak to us - we still live, as Lady Bracknell and in English Touring Thea-tre's centenary production of says, in an age of surfaces. Ironically, however, as the The Importance of Being Earnest, (seen at Theatre Royal Winchester) Algernon's residence is knee deep in them. In

play progresses you begin to wish Wright had done some-thing a little more outrageous with the production. There is nothing terribly wrong with it, but nothing striking either; it is simply rather flat. The problem the play pres-

just nudges you to allow any

ents, of course, is that it is so stuffed with witticisms that it is difficult to progress through the dialogue - and tempting

does not overcome this: the actors do not deliver the lines as if they were fresh-minted, but as if each one were a hurdle to be leapt. The pace is slow and the overall effect rather laborious. The cast is attractive - Geoffrey Church as Jack is bluff and handsome, Charles Edwards as Algernon has mischievous charm. Jessica Lloyd as Cecily is petulantly pretty and Jennifer Scott-Malden as Gwendolen is haughtily beautiful. But the splendidly bitchy tea-time joust between the girls collects faint smiles rather than laughs and there comes a point where you feel that if Edwards' Alger-

dog appeal with the eyes, you will ram his hot muffins down his throat. Most successful are John

non makes one more puppy

The Importance of Being Earnest Nettleton as the old vicar and the drag artist Bette Bourne as Lady Bracknell. Bourne does not shy away from the lengthy shadow of Dame Edith Evans: rather he takes her on, with his own similar but sufficiently different phrasing of those immortal lines. He looks marvellous - a mountainous figure, upholstered in purple, with pebble eyes, a lemon countenance and a stiff wirewool hairdo - and he rolls the words around his mouth like an old lady with a rogue peppermint. His success lies in the

restraint. The approach was in keeping

with that of the soloists - Yvonne Lorioc

(Messiaen's widow) despatching the piano

obbligato with her usual steely authority

and her sister Jeanne bringing to the ondes martenot whine an unlikely quality

Turongalila comes at virtually the mid-

point of the century, and it is profoundly

touching that its own mid-point - a fifth movement headed "Joy of the blood of the

stars" - should be an ecstatic cosmic

dance. This is a far cry in spirit from an

earlier masterwork of the 1940s, Schoen-

berg's one-movement piano concerto, Op. 42 (1942), whose final part is a sort of

The 21-year old Tim Horton, a Cam-

bridge undergraduate who has Boulez's

formidable second piano sonata in his rep-ertory, replaced the indisposed Alfred

Brendel in the CBSO's vigorous account of

this work and caught its note of cool but

joyful science beautifully. The concert also

included Shostakovich's eighth symphony, a graphic rendition of Britten's Peter

Grimes interludes, and beyond these - as a

late-night extra - a performance by the

Birmingham Contemporary Music Group

(whose members are drawn from the orchestra) of the music that Messiaen

actually wrote in that Silesian camp (in

1940), his Quatuor pour la fin du temps.

wittily neo-classical gavotte.

of discretion.

Elsewhere, the production is charming; but it demonstrates all too well the vital importance of being funny.

gent malevolence.

(463m)

fact that he manages to convey

that Lady Bracknell epitomises

all that is pompous and mon-

strous in society, yet is curiously innocent of any intelli-

# INTERNATIONAL

#### ■ AMSTERDAM

GALLERIES Stedelijk Tel: (020) 5732 911 Alfa Romeo: The Essence of Beauty: exhibition marking the development and design of Alfa Romeo cars from the early part of this century to the most recent models; to Apr 2 OPERA/BALLET Het Muziektheater Tel: (020) 551

 Schoenberg Trilogy: new productions of "Die Glückliche Hand", "Von Heute auf Morgen" and "Erwartung" and the first time these three one-act operas are playing in one performance. With David Wilson-Johnson, Isoldé Elchlepp and conductor Winfried Maczewski; 8pm; Mar 28

BERLIN

OPERA/BALLET Deutsche Oper Tel: (030) 34384-01

Der Fliegende Hollander: by Wagner. Conducted by Heinrich Hollreiser, production by Gustav Rudolf Seliner, 7.30pm; Apr 2

between 1928 and 1964; to Mar 31

LONDON

Sanjust; 7.30pm; Mar 29 (8pm) CONCERTS ● Martha oder Der Markt zu Barbican Tel: (0171) 638 8891 Richmond: by Friedrich von Mahler Festival: Michael Tilson Thomas conducts the London Flowtow. Premiere conducted by Sebastian Lang-Lessing and produced by Winfried Bauernfeind; 7pm; Mar 30 (7.30pm) Symphony Orchestra to play Schumann and Boulez: 7.30pm; Mar

● The Girl of the Golden West: by Royal Concertgebouw Orchestra: Puccini. A new production conducted by Paolo Olmi and with pianist Maria Joao Pires. produced by Frank Corsaro. Soloists Riccardo Chailly conducts Beethoven and Strauss; 7.30pm: include Galina Kalinina and George Mar 28 Fortune; 7pm; Mar 31 Staatsoper unter den Linden Tel: (030) 200 4762

 Vienna Symphony Orchestra: with planist Rudolf Buchbinder. Níkolaus Harnoncourt conducts Haydn, Mozart and Beethoven; production. The sets are designed 7.30pm; Mar 31 Royal Festival Hall Tel: (0171) 928

8800 Royal Choral Society: with the English Chamber Orchestra and soloists Susan Gritton and Michael George, Richard Cooke conducts Saint-Saens and Brahms; 7.30pm;

Mar 28 Royal Philharmonic Orchestra: with planist Radu Lupu. Marek Janowski conducts Schumann, Beethoven and Brahms; 7.30pm;

GALLERIES

Serpentine Tel: (0171) 402 0343 Take Me (I'm Yours): a unique opportunity to touch, use, test, buy or take away the objects in this exhibition that has been selected by Swiss curator Hans Ulrich Obrist; to

OPERA/BALLET English National Opera Tel: (0171)

632 8300 Don Giovanni: a new production of Mozart's opera. House debuts for director Guy Joosten and conductor Markus Stenz; 7pm; Mar 29, 31 Madama Butterfly: Puccini's opera, originally directed by Graham Vick; 7.30pm; Mar 28, 30 Royal Opera House Tel: (0171) 304

 Salome: by Strauss. A new production directed by Luc Bondy and conducted by Christoph von Dohnányi: 8pm; Mar 29, 31 Siegfried: by Wagner. A new production directed by Richard Jones and conducted by Bernard Haitink; 5.30pm; Apr 1 (4pm)

■ NEW YORK

CONCERTS Avery Fisher Tel: (212) 875 5030 New York Philharmonic: with soprano Sylvia McNair, baritone Hakan Hagegard and the Westminster Symphonic Choir. Kurt Masur conducts an evening of choral music by Brahms; 8pm; Mar

OPERA/BALLET Metropolitan Tel: (212) 362 6000 ■ La Traviata: by Verdi. Produced by Franco Zeffirelli, conducted by John Flore; 8pm; Mar 30 Pelléas et Mélisande: by Debussy. A new production by Jonathan Miller. Conducted by James Levine; 8pm; Apr 1 The Ghosts of Versallies: by Corigliano. Produced by Colin Graham, conducted by James

● Tosca: by Puccini; 8pm; Mar 29; Apr 1 (1.30pm) **New York City Opera** Tel: (212) 307 4100 La Traviata: by Verdi. A new

Levine: 8pm; Apr 3

production conducted by Yvas Abel and directed by Renata Scotto. Soloists include Janice Hall/Oksana Krovytska and Stephen Mark Brown/ Richard Drews; 8pm; Mar 28; Apr 1

(1.30pm)
■ The Merry Widow: music by Lehar, English book adaptation by Robert Johanson. Conducted by Eric Stem, directed by Robert Johanson; 8pm; Apr 1, 2 (1.30pm)

PARIS **GALLERIES** Centre George Pompidou Tel: (1)

42 77 12 33 Brassai: works by the French photographer, to Apr 3 (Not Sun) OPERA/BALLET Châtelet Tel: (1) 40 28 28 40 Peter Grimes: by Britten. A new production by Adolf Dresen with leffrey Tate conducting the Philharmonia Orchestra; 7.30pm;

Mar 28, 30; Apr 2 (5pm) Opéra National de Paris, Bastille Tel: (1) 47 42 57 50 The Masked Ball: by Verdi. Conducted by Antonello Allemandi and produced by Nicolas Joël. Soloists include Gegam Grigorian and Gaetan Lapernere; 7.30pm; Mar

**■ WASHINGTON** 

CONCERTS Kennedy Center Tel: (202) 467

4600 National Symphony Orchestra: with planist Barbara Nissman. Barbara Yahr conducts Kemis, Prokoflev and Rachmaninov; 8.30pm; Mar 30, 31 (1.30pm); Apr 1 Royal Concertgebouw Orchestra: with planist Maria Joao Pires.

Riccardo Chailly conducts Berg, Beethoven, Stravinsky and Prokofiev; 8.30pm; Mar 31

OPERA/BALLET Washington Opera Tel: (202) 416 7800

 Carmen: by Bizet. A new production with Denyce Graves in the title role. Ann-Margret Pettersson directs a production by Lennart Mörk, Conductor Cal Stewart Kellogg. In French with English surtitles; 8pm; Mar 30; Apr 1 (7pm) Tiefland: by Eugen d'Albert. Roman Terleckyj directs a new production by designer Zack Brown. in German with English surtitles; 8pm; Mar 28, 31; Apr 3 (7pm)

THEATRE Arena Stage, Fichandler Theater

Tel: (202) 488 3300 I am a Man: directed by Donald Douglas, Recreation of the Memphis garbage workers strike of 1968 and the civil rights movement, 8pm; to Apr 9

Kennedy Center Tel: (202) 467 4600 The Art of the Samurai: a two

part programme that includes a demonstration of Samurai sword fighting and a performance of Akho-Gishi, a Japanese historical drama from the Edo period (1600-1868) directed by Takashi Ishiguro; 7pm; Mar 28 Washington Shakespeare Company Tel: (703) 418 4808 A Streetcer Named Desire; by Tennessee Williams. Christopher Henry directs; 8pm; to Apr 15

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pain's socialist government is steeling itself for the disposal of its crown jewels, with the creation of a new legal framework for the privatisation of

state-owned enterprises. There is no firm list of sale able, government-controlled enterprises, nor a precise timetable for their privatisation. But the government has abandoned the piecemeal public dis-posals of the past, and committed itself to a programme that places privatisation high on the political agenda.

There are several reasons for the government's change of heart the need to raise revenue, the absence of clear political or economic dividends from public ownership, and the desire to keep abreast with policies elsewhere in the European Union.

"For more than 10 years the government believed that the debate was not between private and public ownership but between what was efficient and what was not," says Mr Oscar Faniul chairman of Repsol, the oil, gas and chemicals conglomerate. "Now it has conceded that efficiency is more

likely in the private sector."

By the middle of next month state ownership of Repsol will have been reduced from 40 per cent to 25 per cent through a global share offer. The months ahead are likely to see sales of shares in Telefonica, the telecommunications group, and Argentaria, the banking group, which are respectively 32 per cent and 52 per cent government-owned

Spain's state-owned companies have tapped the markets before - the Repsol offering is its third since 1989. The curthe largest equity sell-off in a

single year by the government. Such sales form part of the government's plans for meeting the convergence criteria set in the Maastricht treaty for European economic and monetary union. These include a reduction in Spain's budget deficit from 6.7 per cent of gross domestic product last vear to 5.9 per cent this year and 4.4 per cent in 1996.

The EU has given an added push to privatisation in supporting the peseta's continuing membership of the exchange rate mechanism after its 7 per cent devaluation earlier this month. Brussels highlighted the "utmost importance" attached by the Madrid govern-ment to reducing its budget deficit, and that "high priority" measures included the privatisation of public enterprises.

This year's budget included

**Tom Burns** on the government's privatisation plans in Spain

# Assets sale starting soon



effect to the golden share

retained by the UK govern-

ment in privatisations, allow-

ing a veto on takeovers. It will

give the Spanish government

considerable power to decree

what a privatised company can

do, and might cover matters

such as asset sales, trading

relationships and employment

It will also introduce new

restrictions on share disposals

in companies that are more

than 25 per cent state-owned.

In addition, in companies

where a sale of shares would

leave the state with a minority

stake, government approval is

required for disposals of 10 per

cent or more. Approval is also

needed for any disposal that reduces the state's stake to less

In addition to the legal

restraints, the government is

working to encourage domestic private sector institutions to

take stakes in privatised com-

panies. This follows France's

noyau dur model of assembling

a hard core of friendly share-

than 15 per cent.

policies

earnings of Pta300bn (\$2.3bn) from public sector disposals - with the Repsol offer expected to account for nearly half the total. But with Mr Pedro Solbes, the economy minister, already forced to prune government expenditure in January to keep to spending targets, further sell-offs may be neces-

The government, however. prefers to point to the positive advantages of privatisation, rather than the need to raise revenue. Mr Juan Manuel Eguigaray, the industry minister, recently said at a business conference that the govern-ment was motivated by the desire to "improve the efficiency and the competitiveness of the public sector compa-

However, the legislation hurried through parliament to regulate future offerings of shares in state-owned companies indicates a desire to keep control over strategically important

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The law will have a similar

Argentaria jointly own 9 per cent of shares in the telecoms company, and have agreed to raise this to 15 per cent. However, it is doubtful

holders to take the place of the

The government's concern is

to protect Telefónica from for-

eign takeover once the govern-

ment reduces its shareholding.

La Caixa, the Barcelona-based savings bank, Banco Bilbao

Vizcaya, the retail bank, and

whether a similar group of potential equity buyers could be assembled to maintain Spanish control over other big corporations. There is a shortage of domestic capital to buy into state enterprises since, as Mr Eguigaray points out, the largest industrial companies are in state ownership.

inisters fear that privatisation will mean the end of national control of important industries. Experience in the partial privatisa tion of Repsol, Argentaria and Endesa, the leading domestic electric utility which is 65 per cent government-owned, is that the tranches of shares offered to international investors tend to be better subscribed than the domestic offerings. Even where shares are bought by Spanish investors, they are often sold subse-

quently to foreign investors. However, the government's desire to protect what it sees as national interests in selling off state enterprises has led to criticism from the opposition and business groups. They say international investors are likely to prefer other countries' privatisation programmes that

involve less state interference. The first problem is that the government is not really bullish about privatisation," says the chief executive of a UK merchant bank in Madrid. "The second is that there are simply not too many *noyou* dur candidates around in

Mr Luís Gamir, industry spokesman for Partido Popular (PP), the conservative opposition party which has estab-lished a 10-point lead in opinion polls, says the legislation is potentially the most interventionist in Europe. "While modelled on the British and French precedents, it is much more restrictive than both."

The fears of excessive regula tory zeal, meanwhile, are unlikely to disappear while the socialists remain in power. A more thoroughgoing disposal of Spain's state enterprises will, in all probability, have to

#### Europa: Sergio Romano

# After the whirlwind



1992, Antonio Di Pietro, a voung Milan magistrate. arrested the chairman of the Pio Albergo Trivulzio, one

charged with corruption. of the city's most important charitable institutions, on cor-

Social Move-

the Christian

Democrats' red

cross – is being

ruption charges. This was the beginning of the so-called "clean hands" judicial investigation that has since swept away a large part of the political establishment, creating the country's greatest political and constitutional crisis since the end of the second world war. In the same month of Febru-

ary 1992, the Maastricht treaty was signed. Just as a treaty was agreed to map out a path to European economic and political union, all the vices and contradictions of Italian democracy came to the fore in a manner that has impeded Italy's chances of converging with the rest of the EU. Italy's drawbacks have since

become only too evident. Corrupt political parties co-exist with a weak executive, costly and inefficient public services and an excessive state presence in the economy. Italian capitalism is still little inclined to accept the strictures of the market economy, the *mezzo*giorno is overrun by organised crime and the country as a whole is burdened by an antiquated fiscal system.

In just three years, a stormy wind of change has led to a renewal of parliament, the destruction of some political parties and the birth, seemingly from nowhere, of new groupings and new leaders.

The list of those cast aside includes the cream of politics,

finance and industry. On the political side, Mr Bettino Craxi, prime minister between 1983 and 1987, has taken refuge in Tunisia, out of reach of the courts. Mr Giulio Andreotti, prime minister until the general elections of April 1992, is waiting to be tried by a Palermo court on charges of association with the Mafia. Mr Gianni Di Michelis, foreign minister between 1989 and 1992, is before a Venice court

Italian political life has become a sort of meat-mincer in which all the parties, old and new, continue to be broken up, and new faces risk obsolescence in a few months. Since the beginning of 1995, no fewer than three parties have split: the Northern League of

ment of Mr Gianfranco Italian politics has resembled the Fini, and the become a meat Popular Party mincer. All the of Mr Rocco Buttiglione. The principal symbol of Italian political life

squabbled over two factions of the Popular party, which are now in the courts like a divorced couple quarrelling over their assets. Meanwhile Mr Silvio Berlusconi, founder of Forza Italia and prime minister until January, could face the end of his lightning career in politics unless there is an

early election. Seen from outside, the crisis might appear as indecipherable as it is intractable. In Bonn, London and Paris it is hard to understand how Italy continues to be politically unstable yet socially tranquil, and how such instability can last so long without a visible solution. One fact seems obvious: Italians can tolerate a degree of political disorder and uncertainty that other Europeans would regard as intolerable.

In fact, the tolerance is more apparent than real: disorder and uncertainty are taking their toll. The circumstances in which Italy finds itself are part of much wider changes in international politics. For 45 years, Italy's political agenda has been set above all by its links with western Europe and

Membership of the European Community placed Italy among the most advanced nations of the continent and gave Italians the comfort of taking part in a supra-national venture. The US guaranteed security, enabling Italy to make only limited budget outlays on defence.

During this period Italy had Mr Umberto Bossi, the Italian 50 governments. Yet each prime minister's speech last's, like drops of water. constant

refrains were parties, old and sung to the new, are broken Union and the up, and new faces Atlantic allirisk obsolescence ance. Under in a few months umbrella, Italy

was able to achieve its economic miracle, become the world's sixth biggest industrial power and earn the right to a place in the Group of Seven, the world's most prestigious political club. Following the end of the cold war, the certainties that previ-ously determined Europe's ties

with the US have changed. Italy's strategic importance in the Atlantic alliance - and hence its value to the US - has been reduced. The creation of the European single market and the project for economic and monetary union demand modernisation of Italy's politico-adminstrative system.

Italy's political system is now in crisis precisely because it has been unable to adapt to these challenges. A costly, inefficient and corrupt democracy has suddenly had to confront a new international environ ment, but it cannot live up to the new responsibilities and

obligations that come in its wake. If Italy wants to keep up with the rest of the Union and remain part of the G7, it must

resolve these problems. Unfortunately while Italy is preoccupied by the task of modernisation, the Maastricht clock ticks on Brussels continues to produce directives on economic and business matters that place greater distance between Italy and the rest of

The report on European integration last September by the parliamentary group of Ger-many's CDU/CSU conservative parties argued that five countries would form the core for European integration. They were France, Germany, the Netherlands, Belgium and Luxembourg - a list that ostenta-tiously excluded Italy.

For the majority of Italians, the CDU/CSU judgment showed how Italy is in danger of losing the influence it exercised as a founder country of the EU, and being relegated to the second division. How long can a country remain a mem-ber of the G7 when its public finances are in such crisis - as are Italy's - that it cannot hope to meet the Maastricht treaty's conditions for economic and monetary union?

Italy's crisis thus offers opportunity and risk. If Italans manage to come up rapidly with solutions to modernthe country's ise politico-economic framework, Italy can play a part in Europe and in the industrialised world commensurate with its weight

and ambitions. But if Italy's political and economic problems deteriorate further, and its politicians continue to wallow in introspection, Italy will slip irredeem-ably down the ladder of the European hierarchy. If it slips a few rungs, it will find it very difficult to climb up again.

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Fores

The author is a former Italian ambassador to Moscow.

#### TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL We are keen to encourage letters from readers around the world. Letters may be faned to +44 171-873 5938 (please set fax to 'fine').

Translation may be available for letters written in the main international languages.

## An ambitious agenda for Europe's defence

From Rt Hon Malcolm Rifkind, | are not going to change this | to manage the crises that are | European Union as our instru-

Sir, The Financial Times rightly highlighted the British initiative on European defence last Thursday. But it was wrong in saying that our pro-posal is modest, and that we should bring defence under the imbrella of the union.

Talk of European defence over the years would have filled a sizeable hot-air balloon and provided about as much real hardware on the ground. Ambition has to be rooted in practical reality.

Why do the Europeans need a new separate defence of their own? Eleven members of the Union already share a common defence, through Nato; none truly wants or could afford to replace or duplicate this. The other four Union members have policies of neutrality that

year or next. So talk of a common European defence may seem harmless. But there is still a hankering in some quarters for something called European defence, to complete the European portfolio. Some have advocated a

fourth, defence, pillar of the European Union. This simply would not work because of the status of the neutral states of the Union - Ireland, Sweden, Austria, Finland - that are not members of either the Western European Union or Nato. And it would exclude other European states - Norway, Turkey and Iceland - that are in Nato

but not in the Union. Our proposal avoids these difficulties. Without cutting across Nato, it would give the Europeans the means to mount combined military operations

importance of steps taken by Guatemalan president Ramiro

de Léon Carpio to add needed

momentum to Guatemala's

The UN report noted that

President de Léon has reiter-

ated his commitment to end

obligatory military recruit-

ment. In January, the presi-

dent replaced the interior min-

ister and chiefs of the national

peace process.

more likely to face us. The tasks - peacekeeping, humanitarian assistance and the like were identified three years ago. What has changed since then is that we can see how dangerous and demanding these tasks can be. Nor can we expect our North American allies always to want to become directly

involved. So there is an increased role for action by Europeans who are prepared to share the burden of promoting stability, in Europe and the

defence.

We are in practice, therefore, setting a highly ambitious agenda for the Europeans one that Europe collectively cannot now fill. And we are ready to invest in making a reality of European

We have chosen the Western | SWIA 2HB, UK.

ment. The WEU's working links with Nato will give it access to assets needed to undertake the new tasks. The WEII can act on request from the European Union, in a reinforced partnership. And it embodies the habits of consensus and inter-governmental co-operation that are essential in the defence field.

Our proposals have been widely welcomed. They are forward-looking and ambitious in practice. Our vision is of a Europe of nations voluntarily engaged at the highest political level to provide a capacity for action in the real crises that we may face. Malcolm Rifkind,

secretary of state for defence, Main Building, Whitehall

#### Benefits of Guatemalan peace through negotiation job stability From Mr Edmundo Nanne.

From Mr Peter Ingram.
Sir, Regulation often exists to prevent market failure and promote economic efficiency.

The process of deregulation therefore needs to proceed with caution; the net result of institutional reform need not imply universal benefit. Your editorial ("Goodbye to Job Security", March 24) is correct to highlight the potential jeopardy to long-term shareholder value caused by increased workplace instability.

Continued deregulation of the employment market may have helped create jobs in low wage sectors of the economy However, as you suggest, a less beneficial consequence may now be threatening to erode the capacity for improved performance and wealth creation.

Policymakers should take heed from their recent experience of a feel-good free yet "efficient" labour market: more enduring solutions to enhance productivity are required. Pursuing an ever downward spiral towards the more insecure forms of employment found elsewhere in the world is a fallacy of composition and no response for domestic prosper-

ity. Peter Ingram, University of Surrey, Guildford, Surrey GU2 5XH, UK.

Instinet

The headline of Douglas Atkins's letter published on March 24 should have read "Price-driven system best for

police and customs police to of emergency or suspended promote public safety and pro-Sir, Your article "Guatemala abuses condemned by UN" tection of human rights. In an immediate response to the UN (March 15) on the report last report, on March 15 the presiweek by the United Nations observer mission in Guadent ordered his cabinet to temala, does not mention the comply with its conclusions

> The key to Guatemala's democratic future lies in the Mexico City peace process. Government support for this process and the UN's new timetable has been unwavering. And despite rebel economic sabotage (noted by the UN report) and kidnapping of civil-ians for ransom, the govern-ment has not declared a state

Optimism ran high over last week's resumption of talks between the government and National Guatemalan Revolutionary Unity guerrillas. Talks may have faltered again. But after 34 years of cold war-inspired conflict, Guatemala's leadership remains convinced that a negotiated end to inter-

nal conflict is attainable and

an indispensable element of a lasting peace Edmundo Nanne Ambassador, Embajada de Guatemala.

Reino Unido (UK)

#### Balance of disadvantage

From Ms Sheila Page.
Sir, The findings by the Food and Agricultural Organisation that Africa will, on balance, be disadvantaged by the Uruguay Round because its net imports of agricultural goods will rise, and that it will lose some of its preferential access to developed countries, accord with those of the Overseas Develop-ment Institute last December and other observers.

But this does not justify your headline that the "Third World" will be worse off or your correspondent's suggestion that low-income countries will be "significantly" worse

Other developing countries will gain: those which export, rather than import, cereals (notably in southern South America and Thailand); those benefiting from changes in preferential access (Latin America and Asia); and those

favoured by reform of the clothing and textile trade. The last group includes some African countries.

What is significant about FAO's conclusions is that they confirm that the poorest countries do not participate in the gains which the rest of the world will see from the trade reforms because they and the composition of their trade are not yet sufficiently devel-

oped, The answer is not to delay or criticise the gains of others, but to encourage and assist the low income countries to diversify away from basic agricultural goods. Sheila Page,

Senior Research Fellow Overseas Development Institute. Regent's College, Inner Circle, London NWI 4NS.

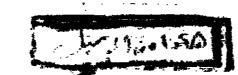
#### Status of Hong Kong

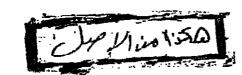
From Yoshinobu Uchikoshi. Sir, I read Mr Li Ruihuan's Personal View (March 24) with interest. He says the connoisseur, China, has redeemed the valuable Yixing teapot, Hong Kong, and that the old lady, Britain, should not tamper with it any longer.

But if Hong Kong had not been ceded from China in 1898 and if it had not been to Britain, it would not have been today's global financial centre. As Mr Li Ruthuan says, it depends upon China's policy whether Hong Kong will be able to keep today's status after the reverse to Chinese sovereignty. I would like to know how the Chinese are going to run Hong Kong. Yoshinobu Uchikoshi director and general manager, Kyoto Research Institute,

Yaesu 2-3-14 Chuo-ku

Tokyo. Japan





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# Hollowing out in Japan

Every sharp yen appreciation in recent years has prompted anxieties in Japan that loss of manufacturing competitiveness would "hollow out" its economy. Yet the country's exporters have repeatedly led the economy back to growth by cutting costs, restructuring their operations and regain-ing profitable world market share. This time, however, there are new dimensions to the challenge.

One is a secular decline in export dependence by much of Japanese industry: unit vehicle exports, for instance, have fallen by a quarter since 1985. The main reason is a steady shift of production offshore, which the yen's recent strength promises to accelerate. Although only about a sixth of total manufacturing is overseas still low by US standards - the ratio in many important product lines is far higher. Two-thirds of Japanese colour TVs and microwave ovens are now made abroad, while fewer cars are exported to the US than are assembled there.

Meanwhile, many Japanese industries are burdened with heavy excess capacity at home and face growing challenges abroad. Detroit is far fitter than a decade ago, so much so that the once-moribund Chrysler is regarded, even in Japan, as a leader in low-cost product development. US companies have regained the initiative in semiconductors and computers, while Korean and other Asian competitors are swiftly eroding Japan's former dominance in businesses from

shipbuilding to memory chips. None of these developments necessarily presages "hollowing out". Some, indeed, are healthy. It is a natural process of industrial value-added activities to move offshore or be surrendered to foreign rivals. The efficiency of Japanese producers also clearly benefits from cheaper imported inputs.

It is less certain, however, that Japan is moving fast enough to lay the basis for robust recovery. Not only does its prowess in effi-cient volume manufacturing of mechanical and electronic products face fiercer competition. That strength is no longer such an advantage in dominating growth businesses. Advances in media, information networks, software, retailing and telecommunications are increasingly driven by service providers and marketing men, rather than by engineers. Many more of the leaders in these sec-

tors are in the US than in Japan. The most obvious explanation lies with over-regulation of the Japanese economy. Its rigid mar-kets have discouraged the spirit of free experiment which has stimulated commercial innovation in the west - above all in the US. The negative consequences are increasingly evident, notably in Japan's slowness to modernise its backward service industries - or develop vigorous new ones. Arguably, the task has been made even harder, as exporters have adjusted to yen appreciation by shifting redundant workers from manufac-

service functions. The need for change has been acknowledged in a growing con-sensus in favour of deregulation, albeit in the name of enhancing efficiency rather than creativity. But action so far has been timid and the results disappointing. While the government wavers, producers continue stubbornly to

turing into already over-staffed

defend special interests. Yet effective deregulation has to involve some sacrifices. Without stronger political leadership or much more forceful consumer pressure, it is up to producers to recognise that some short-term pain is a price well worth paying for the collective gains to be had from a more dynamic, diverse and

# Foresight saga

It looks a bit like trying to pick sharply during recession. Another winners. But the UK government's is the cuts in defence budgets. Technology Foresight Programme, which aims to give long-term guidelines for public and privatesector research and development, deserves serious attention. Yesterday it published the first five analyses of 15 different industries. The research areas it has targeted are the right ones, and if they are, whether anything will change.

The Foresight panels emerged out of the 1993 science white paper, which tried to sketch a long-term future for research and development, particularly publicly funded work. Each year, the government gives more than £1.2bn to scientific, engineering and social science research by universities

The Foresight aims are admirable, if ambitious. Science and technology play a central role in wealth creation and long-term international competitiveness. But the government is concerned that the UK does not extract the maximum commercial value from sciantific discoveries.

Moreover, basic research itself has been facing new pressures. The economic slump of the early 1990s is one; recent OECD reports show that private-sector spending on R&D in many countries fell

Meanwhile, privatisation of telecommunications and energy, sectors which traditionally invested heavily in R&D, has deprived the government of some of its previous knowledge and control of the direction of research.

lished yesterday are sensible. The financial services group recommends research into ways of pre-venting fraud. The health group hopes for flexible transfer of people between academia and industry. The transport group wants research into "why people travel"; that might seem banal, but the answers would help plug gaps in the government's transport policy. Although the private sector will

in many cases carry out the rec-ommended research simply out of self-interest, Foresight may still make a difference at the margin. There are many areas of research which companies neglect because of the unreliability of returns on investment. The wider potential benefit to society means that measures to encourage them to do the work are justified. Well-meaning and worthwhile, then, is the preliminary verdict on the Foresight recommendations, even if it does not yet look like setting British

# Unsafe haven

area" in Bosnia was shelled from an area of Croatia that the UN was supposed to have disarmed. Last week, in northern Iraq, a "safe haven" set up by four Nato countries four years ago was attacked by one of their allies, using weapons supplied by another. So does the post-Cold war world conspire to make fools of those who try to organise it, and of the institutions through which

they do so. Both regions urgently require a fresh effort of imagination and will from the powers that have taken it on themselves to try and guide their destinies. Northern Îraq în particular is a western responsibility. "Operation Provide Comfort" in 1991 secured its Kurdish inhabitants against the immediate threat of repression by Saddam Hussein, but has left them in a legal, political and economic limbo. They were discouraged from declaring independence, since this would have been deeply upsetting to Iraq's neighbours as well as Iraq itself, and in the name of Iraq's fictional territorial integrity they have also remained subject to UN sanctions, even though those sanctions are supposedly aimed at the regime from which

they were saved. Even help in forming a humane and impartial police force was denied them, lest it be mistaken for building an independent state. In the circumstances it is not surprising, although it is very sad, that their autonomous government has all but disintegrated amid factional fighting, in which both sides have been accused of extensive human rights violations. Now the Turks have invaded, ostensibly in search of Kurdish separatists from their own side of the border but actually, to judge by the size and duration of their

to fill the power vacuum. Stung by international criticism. the Turkish prime minister has asked for international help. She should be taken at her word. The powers which provided rather cold comfort in 1991 should now try again and do better.

It is important to distinguish between the two problems: one is the power vacuum in northern Iraq; the other is the situation on the Turkish side of the border, where a bitter civil war has been fought for years. As far as the former is concerned, the area desperately needs a functional administration. If there is no desire to send another multinational force, then, at the very least, aid should

be given to train a police force. As for the civil war in Turkey, it should be brought home to the Turkish government that the situation there is now a "threat to international peace and security", in the words of the UN charter. It cannot be solved by military means alone. It is in the search for a political solution that Turkey can, and should, look to its allies

#### r Sumner Redstone, the 72-year-Viacom, the fastgrowing international media group, has a simple belief about the media industry which he delivers with all the weight of his long experience and atrong convictions.

"Software is king, was king and always will be king," he says. By software, he means films, television programmes and books, rather than the devices that show them. Unlike many other media groups, Viacom has chosen not to chase off down the information superhighway into new technologies, but is concentrating on exploiting its software assets.

Last year, Redstone fought off a takeover bid from Barry Diller's QVC, the home shopping channel, in a long and bitter battle. And he took over Paramount Communications and Blockbuster Video to add to MTV, the satellite music channel, creating a media empire with an

Many Wall Street analysts have questioned whether the \$18hn price Viacom paid has saddled the group with too much debt. But Redstone counts with a torrent of facts and figures what he and Mr Frank Biondi, the chief executive who runs the company, have achieved since: "Today we are a growth company, growing twice as fast, at st, as any of our competitors. We have 70,000 employees; 18 months ago we had 5,000.

"We are the largest English lan-guage publisher in the world and duce more programming in terms of films and television than any other company in the world,"

he says without drawing breath. After running National Amuse ments, his family business, one of the largest cinema chains in North America, Redstone took over Viacom at the age of 63, at a time when most men are thinking of retiring. On Wall Street, they called the battle for Paramount "the deal from hell". But it brought Viacom assets such as a Hollywood film studio, current hits such as Forrest Gump and Clear and Present Danger, and publishers Simon & Schuster.

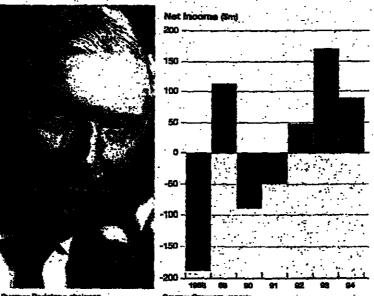
"It was tough and it was brutal. But we were right in seeing it as the last studio available. It would have taken us several lifetimes to have built up all the businesses of Paramount," says Redstone. "Simon & Schuster has 375,000 copyrights in the software business, adding thou-

Redstone believes he has already demonstrated that the Paramount assets were undervalued. Viacom has exploited the opportunities for cross-promotion between the different parts of its business - transferring the software from book to film,

# Detour from the superhighway

Sumner Redstone and Frank Biondi explain Viacom's business strategy to Raymond Snoddy

Viacom: going for growth



Nickelodeon, the Viacom children's satellite channel, will generate family movies from Paramount. The channel is being used to promote the Brady Bunch film, which cost \$11m to make and took \$35m in its first three weeks at the box office. MTV's Beavis and Butthead, iconoclastic cartoon characters with a cult following among young people, will star in Paramount's first animated movie. Simon & Schuster is publishing 36 Nickelodeon

The group is now growing in the US and overseas, almost always by expanding its existing businesses and by concentrating primarily on established media rather than developing new technologies.

It plans to increase the number of films made by Paramount Pictures from 13 to 15 a year to about 25 over the next two years. However, the Viacom investment will stay roughly at the 1994 level of \$525m to \$535m. Currently these films are 100 per cent funded from Paramount resources, but the extra films will come mainly from partnership deals, where the partners will prothe distributors. The company has already agreed a 12-picture deal over the next four years involving Michael Douglas, the actor.

In television, the group launched VH-1, a more middle-aged version of MTV, in Germany earlier this month, to be followed by Nickelodeon. MTV is now being marketed in Mandarin Chinese and will launch in South Africa next year. And in January, the group started the United Paramount network in

US, an advertising-funded television network distributed by traditional, over-the-air broadcasting rather than cable. It now broadcasts two nights a week and plans to move to three next year. However, by broadcasting the new Star Trek movie on its first night, the network heat ABC, CBS and NBC, the established rivals.

"Our overall ratings right now are where Fox [the rival network owned by Rupert Murdoch) got in five years. We are already there," says Biondi.

Viacom is going into the network business partly to protect its production interests now the rules have been changed to allow the networks to own and syndicate their own programmes.

Redstone and Biondi are also planning to create a new record label, to take advantage of their experience of the music business through MTV and VH-1, and move into entertainment retailing as Warner Bros and Walt Disney have

Viacom is even committed to its video hire interests – seen by many in the industry as a dying industry with falling prices encouraging people to buy rather than rent. The group is planning further expansion of Blockbuster video stores around the world, moving into South America and perhaps Asia.

The cost of assembling the three businesses has, however, been high, and left Viacom with \$10bn in long-term debt. This is more than the debt that almost overwhelmed Rupert Murdoch's News Corporation at the end of 1990.

Nevertheless, Redstone and Biondi say they are comfortable with the group's level of debt, which should now fall sharply. Viacom is in the process of selling Mad-

and the group's cable television net-works. If both deals go through, \$3bn will be removed from the debt mountain. And if the Viacom loan stock price rises to \$60 to \$70 - as some brokers predict it will - about \$4.5bn will convert to equity, taking

debt down to \$3bn.
Then all of a sudden we'll have people on Wall Street complaining that they feel we're underleveraged. There's people there who would be concerned about that, ironic as it s." savs Biondi.

Being underleveraged is not quite a problem yet for Viacom with Smith Barney, the US stockbroker, accompanying its "buy" recommen-dation with a "high risk" warning pecause of the debt level. The Smith Barney study does, however, have the title: Viacom - A Star is Born. At least for now, the group has decided not to join the rush along the electronic superhighway into new multimedia sectors such as video-on-demand which would allow consumers to call up films on cable. Biondi is sceptical about the opportunities to make a profit in what he refers to as the "superhypeway". "We'll stay at the edge of technol-

ogy, understanding what it can do," he says. "We'll make some judgots about placing bets if anyone

he company's experimental interactive videoon-demand trial in California has been closed. because it was more difficult than expected to make it work. He adds that already the company is making money from information about MTV on America Through Simon & Schuster, Via-com is already the largest producer

of multimedia titles in CD-Roms. But Biondi does not believe that people are going to switch from being "couch potatoes" - passive viewers of television - into a wildly interactive audience.

"Now do I believe my kids will be? Yes, Do I believe their kids will be? Absolutely. Do I believe my parents will be? Not a chance. So it is going to be an evolutionary process that will come more slowly than the actual implementation of the tech-

nology," says Biondi. Until then, Viacom and Sumner Redstone will continue to concentrate on the software. Lots and lots of software. And if the world changes more quickly than they expect and Viacom needs its own distribution channels, if video-ondemand really does start eating into the business of Blockbuster video, they will simply lease the capacity. Distribution channels, such as

those provided by satellite, will have become commodities which can be bought off the shelf, Biondi

# The right balance on media ownership



review of crossmedia ownership regulation in the PERSONAL next six weeks. It VIEW faces a difficult

problem in trying to strike a balance between two different sets of On the one hand, British media companies are anxious to become more competitive and grow their

esses, particularly in overseas markets where size is becoming increasingly important. But the government also has a duty to ensure plurality and diversity of opinion to prevent a few powerful voices becoming too dominant. Until recently, the case for gov-ernment intervention was unassailable. British viewers could only

receive four television channels. Government regulation on both content and ownership of those channels was the only way to guarantee a diversity of opinion and a wide range of choices for viewers. But technological changes. casting. The regulatory system needs to

adapt to take account of those changes because 200-channel television should, by definition, provide greater diversity, plurality and viewer choice than four-channel television. Over time, the burden of regulation on those four channels should be lifted.

The issue for the government is how quickly the rules should be relaxed. Some argue that all ownership regulation should be left to normal competition policy. Others say the time has come to treat the three mainstream media - television, radio and newspapers - as one market, with ownership limited by the share of audience each media company gains.

But both approaches ignore the reality of today's television marketplace. We are only at the start of a technological revolution and have no idea how it will develop. It will be several years before even 50 per

The government is including the advent of cable and more than the four - or perhaps mercial television network, retains of the market leader and prevents finally expected to satellite technology and the devel- five - main terrestrial channels. such a dominant position in the its leading competitors from growwell into the next century.

So, although competition is growing, the transition to a multichannel environment will be gradual. The regulatory regime should keep pace with, but not seek to anticipate the effects of, technological

The rope of government regulation should be let out bit by bit, not all at once

changes. The rope of regulation should be let out bit by bit, not all

On cross-media ownership newspaper companies owning TV companies and vice versa - the crucial benchmark for now should remain whether or not an organisation controls a terrestrial television company or a national newspaper. cent of UK homes have access to For as long as FTV, Britain's com-

opment of digital TV, are changing Those channels will enjoy an audi-market, with a share of more than ing. Reforming the system to limit the whole basis of British broad-ence share of more than 70 per cent 40 per cent of all British viewing. ITV ownership by market share national newspaper companies should not be allowed to control regional ITV companies and vice

> However, as the number of new services increases and their audience share grows, the rules can be relaxed. A sensible first step, which could be made straight away, would be to allow newspaper groups to increase their stakes in ITV companies (and ITV companies in newspaper groups) from the present maxi-

mum of 20 per cent to 29.9 per cent. On the issue of the proportion of the ITV network that one company can control, there is a similar case for some further deregulation, while preserving an overall limit.

The present rules are somewhat arbitrary in that they limit owner-ship by the number of ITV licences currently two - rather than market share. This means that the amount of advertising revenue that companies owning ITV stations con-trol can and does diverge widely. This in effect protects the position

say 25 per cent of total television advertising revenue - would allow most ITV companies to grow, while reventing any one group from becoming too dominant. The same principles apply to own-

ership of ITN, the television news supplier. Its status as one of only two large national news providers for 75 per cent of the UK population means no one company - Granada included - should be able to own a controlling interest. This is usually defined in the Broadcasting Act as more than 29.9 per cent.

Taken together, these measures would strike the right balance between allowing British media companies to grow and preserving the plurality and diversity of opinion which lie at the heart of our

Charles Allen

The author is chief executive of Granada Group's television division

#### **OBSERVER**

#### Raining cats and dogs

■ International finance-watchers are discovering an affection for domestic pets. First we have Alison Cottrell.

analyst at Paine Webber in London. She reckons finance ministers have realised that exhorting the Bundeshank to alleviate tensions by cutting rates will have the wrong effect. Calling this the "puppy principle" Cottrell says: "The more one demands that the Bundesbank comes to heel, the more likely it is to head for the hills... many lost dogs and upset owners later, the message seems finally to have sunk

Meanwhile Jochen Neynaber, managing partner at the German bank Schröder Münchmever Hengst, has just published a brief woebegone Frankfurt stock exchange. Called "The stock exchange - which way will the cat jump?" Neynaber concludes: "For now, the cat is not going to jump at all, but has retreated to the woods." The cat is neither a bear nor a bull, in other words. Please - no one mention that other beast, the Emu.

Encore, Moret ■ The rate of top executive change

at Swiss pharmaceuticals group

Sandoz seems to increase with the

age of its ever-dominant chairman, Marc Moret. In 1992, Victor Bischof, finance

director, Max Link, pharmaceuticals director and Rolf Soiron, his successor, all packed their bags. In came Urs Bärlocher, former nutrition boss, to head pharmaceuticals, and Daniel

Wagnière from New York as heir apparent, with the titles of sident of the executive board and chief operating officer. Moret, then 70, tantalisingly promised soon to relinquish the mantle of chief Surprise all around a year later as

Rolf Schweizer, a veteran of the chemicals side, and not Wagnière, was named chief executive. Now Rärlocher has been moved off to Germany and replaced by Daniel Vasella as head of pharmaceuticals while Wagnière was reduced to director responsible for technology. And what of Moret, now 72? The grand old man says, enigmatically: "The process to ensure continuity has begun."

It's a doll's life

■ Directors of Sun Alliance International Life, an offshore life assurance company based in Guernsey, were recently surprised by an unexpectedly high demand from the Middle East for brochures of their product Pension Plus, a pension plan aimed at expatriates. The company produced a gilt brochure illustrated with tiny

reproductions of the works of artists such as Gainsborough and

The directors discovered the interest was more in the brochure than the pension plan. The company's Middle East broker runs a sideline making dolls' houses; the tiny pictures are ideal for hanging on the walls of his little products.

Mass popery

You've read the book, you've heard the record, now see the film. Pope John Paul II, who has sold more than 3m copies of his book, Crossing the Threshold of Hope, and received a gold disc of his album, The Pope's Rosary, is now releasing a video. Called A Celebration of Mass, it gives viewers an account of the Pope and his work, set both in the Vatican and in some of the 90 countries he has visited. The 60-minute video will be released next month, in time to catch the Easter rush. What next - the

Too many goalsh ■ After Brazil's rather dull World Cup soccer win last year, it's good to know the country can still rustle up a good old Latin American controversy.

At a recent game between leading clubs Saō Paulo and Corinthians, referee Oscar Roberto de Godói

After sending off a Corinthians player for a dangerous tackle, Godói started booking every player who complained or even spoke to him. In three minutes seven players got the yellow card. By the end of the game a further three had been sent off

and three more booked.

One Saō Paulo player insimuated de Godói might have had too much match. In an increasingly surreal atmosphere, football authorities hurried him off for blood and urine tests. The urine test was negative; it will take another week for the blood test to come through, Sao Paulo who lost 2-1 - are as fed up as other clubs with sloppy refereeing. The club is now threatening to field its third reserves, in protest.

The chic of it ■ Looks like Libération, the

left-leaning French tabloid, has come up with an intriguing way of dealing with readers' complaints that its new format launched last year is too lengthy. The latest reits out yesterday, the paper stills runs to a chunky 48 pages - simply omits to number the pages in the normal place. Page numbers are still there, but in tiny typescript in the middle of the page, rather than at the edge where they might be of

Here's an idea: why not cut out all the copy and just leave the re-designed page numbers instead? Chic, if nothing else.

100 years ago

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presiding, He said that most
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50 years ago

Argentine rolls active
Argentine Ballway stocks were
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the tripoctation testerday ing
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war on the Aria, Alburgat no war on the Aris. Although no confirmation that she Cabines had decided to declare Argentine. In a state of belligature with the Aris, was far phonorus, during inchesis hours, the stocks were house on speculation account and priors generally were from a quarter to a fail point higher

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Tuesday March 28 1995



# Bosnia faces danger of all-out war, UN warns

By Laura Silber and Anthony Robinson in Zagreb, and John McKay in Belgrade

Bosnia faces the imminent danger of all-out war, the United Nations warned yesterday, after Serb forces responded to a Bosnian government offensive by shelling four UN-protected safe areas.

However, there appeared to be disarray in the UN over how to act to prevent the Serb attacks or

avert the threatened escalation.

Mr Colum Murphy, UN spokesman in Sarajevo, the Bosnian capital, told reporters the UN was pledged to protect Moslem civilians in its safe areas, with air strikes against Serb positions

'Attacks which come from outside a safe area and which deliberately target civilians will meet a resolute response from us. including the use of air power," he said.

However, Mr Michael Williams, the senior UN spokesman for former Yugoslavia, sought to down-

with two teenage children, lived

in a rented flat in central Milan,

but was formally resident in St

Gucci

play the idea that the UN had toughened its stance in response to the Serb attacks or the offensive by the mostly Moslem Bosnian government army.

Air power was "not something to be used frivolously", Mr Murphy said. "We may well err in some of these decisions. If we do, we will err on the side of caution, but we will not be pushed to the point where such events will go without answer on our part."

The UN did not call in Nato aircraft yesterday, even after Bosnian Serbs shelled Gorazde, a Moslem enclave in the east, one of six UN safe areas established in 1993 to stop a Serb onslaught on the isolated strongholds. Heavy fighting erupted last week when the Bosnian government army launched a surprise offen-sive against Serb-held positions in north-east and central Bosnia. Bosnian Serbs said yesterday that thousands of Serbs were fleeing after their forces suffered

a heavy defeat in a Bosnian gov-

ernment offensive on Mount

Vlasic, north of Travnik, a Mos-

lem stronghold in central Bosnia. Bosnian troops were reported to have seized control of a radio and communications transmitter. which was held by the Serbs. Serb forces control about 70 per cent of Bosnian territory.

The renewed clashes have shattered the countrywide ceasefire, which began three months ago and is due to expire on May 1. Until then, it had appeared the most durable agreement since the war erupted three years ago.

However, the leaders of the warring sides have made clear they have also used the respite to prepare for more war. The Bosnian army has acquired more arms, and according to the UN. massed in the north-east in

advance of the latest assault. Mr Radovan Karadzic, the Bosnian Serb leader, on Sunday ordered a general mobilisation. He also called on the five nation contact group - comprising Britain, the US, France, Germany and Russia - which met yester day, to halt the Bosnian offensive

#### **Bonn opens telecoms** Continued from Page 1 door to small groups

Moritz, Switzerland, and was By Michael Lindemann in Bonn better known outside than inside Competition in the German Mr Gucci's career in the family telecommunications market, the third largest in the world after company was stormy, and he led up quarelling with nearly the US and Japan, is to be opened all his close relatives in a bitter to small and medium-sized comfight for control of the group.

This battle among the third generation of the family, was a

panies as well as large telecoms operators after 1998. Mr Wolfgang Bötsch, the German minister for posts and telemore virulent re-run of the inheritance squabble that communications, in announcing occurred between the sons of guidelines yesterday for the regulation of the industry after Deutfounder Guccio Gucci, once a sche Telekom's monopoly is diswaiter at the London Savov, who mantled at the beginning of 1998, died in 1953. Mr Maurizio Gucci's main adversary was his said the regulatory framework cousin Paolo, who was so deter-mined to control the business would be weighted against Deutsche Telekom and other large operators. that he even handed over

incriminating documents regard-ing tax evasion by his father He said there would be no limit to the number of operating licences awarded. Successfu However, Mr Maurizio Gucci applicants would need to show himself fell foul of the Italian evidence of financial stability. courts, which in 1987 ordered his experience of the telecoms market and the ability to manage a network with a high level of security and integrity.

He did not, however, cover the complex question of interconnection - the charges one operator pays another for carrying traffic on its network - one of the most important and unresolved issues facing the industry .

The minister said he was prepared to award licences for regional operators as well as nationwide ones, a move designed to open the market to as

many competitors as possible. But Deutsche Telekom and its competitors responded coolly to Mr Bötsch's plans to carve up the market into regional networks.

Veba, an energy conglomerate and a potential competitor to Deutsche Telekom, said modern, high-quality telecommunications networks could only be created if operators "were given a large enough slice of the cake to justify the investment" An official at Deutsche Tele

kom said he was "sceptical [about such plans for regional networks] given that this would be a world first". Mr Bötsch said that telecoms

operators providing a universal service - in effect to every home and office - would be obliged to make access to their networks available for smaller competitors. Under the guidelines, only companies with a "market-dominat-

ing" share of more than 25 per cent will be required to offer universal services. In the initial stages of liberalisation, this he Telekom alone.

Boon telecoms measures fail to connect, Page 3

following year.

Aldo to the US authorities.

to Gucci share dealings.

arrest for alleged fraud relating

He escaped to Lugano. Other

charges followed, including illic-

itly channelling money abroad to

finance the purchase of Creole, a luxury yacht formerly owned by

November 1988 he was absolved

of all charges, and he was able to return to the chairmanship the

os family. But in

earlier this year.

offering, expected to be around

DM250m, until equities recover but some other issues have gone E. Merck hopes to sell about 60

within the Conservative party.

# France, Germany offer UK role in arms group

By Bernard Gray, Defence Correspondent, in London

France and Germany have offered to allow the UK to join the proposed Franco-German arms procurement agency as a founder member. In return Britain has offered to put management of billions of pounds worth of weapons contracts under the agency's control if it

joins as an equal member. At a meeting of European defence ministers in Paris on March 23, Mr François Leotard, the French defence minister, and Mr Volker Rühe, his German counterpart, said France and Ger-many intended to press ahead with plans for a joint procure-ment agency. In a change to their previous position, however, they invited Britain to join as a

In return, Mr Roger Freeman, the UK defence procurement minister, said management of the £32bn Eurofighter 2000 programme, the £5bn Horizon nextgeneration frigate and a new European armoured car could pass to the new agency.

Britain's partners in the Eurofighter project are Germany, Italy and Spain, and in the Horizon frigate programme it is teamed with France and Italy. The UK is likely to be the largest customer for both.

The proposal is the latest and most significant step by Euro-pean ministers towards an integrated European defence indus-

Both French and German governments have stressed the need for co-ordination of defence procurement. Mr Freeman has said that he favours cross-border consolidation of European defence companies as a way to cope with reduced demand since the end of the cold war.

While much of the detail of how the agency might work remains to be sorted out, the proposal is a radical departure. France and Germany had said they intended to go ahead with a common procurement agency alone, and others would be free to join at a later date.

However, Mr Malcolm Rifkind. the IIK defence secretary, has made it clear that the UK does not want to join an agency whose Equally, the offer of handing over management control of the Eurofighter project is a surprise,

since France withdrew from the project almost 10 years ago. The move is a recognition that rapid change is needed if the European defence industry is to

respond to reduced orders and increased US competition. Britain has been keen to take a lead in these discussions to improve its European credentials with its EU partners. However the strongly pro-European line risks upsetting the Eurosceptics

#### per cent of its share issue outside Germany. It is discussing the pos-

The company said yesterday it would go ahead with the flotation only if stock market conditions were favourable. The market's

#### E Merck share sale aims to raise \$1.8bn Schwarz Pharma to postpone its

FT WEATHER GUIDE

As with other large German offerings aimed at foreign and domestic investors, the bookbuilding process will be used to assess institutional investor

#### THE LEX COLUMN

# Dialling Deutschland

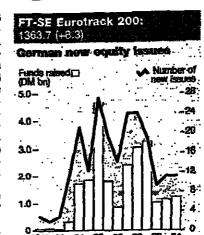
Germany's decision to open its telecoms market is good news for consumers. But it is bad news for both Deutsche Telekom, the soon to be privatised monopoly, and prospective rivals. A virtual free-for-all from 1998 should lead to rapid cuts in Germany's high telephone tariffs. A more restrictive licensing policy, leading to an oligopoly, would have suited the industry better. With several large German utilities and foreign operators able to pour vast sums of cash into the market, the current fat margins could quickly shrink.

BT and Cable & Wireless will be disappointed. They had hoped their tie-ups with Viag and Veba, both well-connected utilities, would help them to be among the chosen few receiving licences. They will still receive licences, but these will not be as valuable as they were hoping. Moreover, to secure the link-ups BT and C&W had to cede control of new joint ventures to their German partners. AT&T, by contrast, has been holding out for control in its negotiations with possible allies. Following yesterday's move, it should be in a good position to insist on this as it can threaten to go it alone and still be sure of receiving a licence. Germany's open market policy increases the chance that the US will lift its objection to Deutsche Telekom's taking a stake in Sprint, the long-distance operator. But it leaves France, whose state-owned monopoly also plans to take a stake in Sprint. out on a limb. Unless France opens up its market too, France Télécom could find itself cut out of the Sprint deal.

#### German new issues

E. Merck is the latest privately-held German company to embark on a quest for capital. The timing of the recent spate of equity offerings is unfortunate. The depressed state of the German stock market has already forced a number of new issues to be cancelled. But E. Merck, which hopes to complete the transaction by the end of the year, can afford to wait for the

The deal is the latest example of a long-awaited trend, as family-owned companies raise fresh capital in order to expand - or allow vounger generations of the family to realise capital. Investment bankers have been banging at their doors for years, but innate conservatism and profitability during the artificial domestic boom after unification contributed to stout resistance. Suddenly, companies are eager at more than 4 per cent annually. But



to beat the rush ahead of the DM15bn privatisation of Deutsche Telekom, slated for next spring. The withdrawal of a planned offering for Schwarz Pharma on Friday shows that the transformation of Germany's underdeveloped equity market may prove hard work. The strength of the D-mark is largely to blame. As well as depressing the stock market, it deters foreign investors from subscribing for new shares in over-valued D-marks.

The size of the E. Merck offering around DM2.5bn - is a plus-point, as international investors fear illimidity. But the company's Byzantine structure, designed to reduce tax rather than facilitate business, will have to be simplified before investors bite.

#### Marks and Spencer

With 20 years of international expansion under its belt. Marks and Spencer's decision to move into German retailing and look at the Chinese market should not be greeted with the horror normally reserved for retailers attempting to broaden their horizons. True, overseas expansion has been a painful process. The company's push into North America through a series of ill-chosen or over-priced acquisitions proved disastrous, though M&S has finally brought these businesses under control. It has learnt the advantages of organic growth. Although entry into the German market is likely to be slow, yesterday's announcemen may well mean some property negotia-

tions are at an advanced stage.

M&S does not need to look abroad.

Its UK business is not yet mature: M&S continues to expand retail space

whose ambition to become a multinational company should be taken seriously. Having replicated its high-margin UK business in France, Belgium, Spain and the Netherlands, the move into the large German market makes strategic sense. As elsewhere in continental Europe, the business will be geared more towards fashion than food-retailing. But as infrastructure develops, the company will be able to build up its food retailing business

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throughout Europe.

M&S is well on the way to accomplishing two awesome tasks: building a nan-European retailing business: and overturning long-held beliefs about British dress sense and English

#### Inchcape

The surprises from Inchcape's core motor distribution business have been alarmingly one-sided of late. It had already warned of the effects of a rising yen, a hixtury Toyota fleet that is inappropriate for a more austere European market and collapsing Hong Kong sales. But the further deterioration in sales has come as yet another shock. It is fortunate for Inchcape that improved efficiency and sales growth in marketing and services has helped counteract sharply falling car profits. But this is unlikely to prevent another double digit decline in earnings this year, hence yesterday's 7 per cent fall in its share price.

The short-term outlook remains bleak. Stocks, namely unsold cars, rose by 27 per cent last year to £1.1bn. The group will be under pressure to offer inducements to get these off its balance sheet. Toyota's new range of less luxurious cars is unlikely to come to Inchcape's aid before 1997. And even when Toyota starts to win back consumers, it may want to keep the initial margin benefits to itself.

Of course this is reflected in a share price which has more than halved since the start of last year. The shares are yielding close to 7 per cent, and dividends are supported by a strong balance sheet. In addition, its earnings will pick up just as growth in many other UK companies' profits slows, which should lift the shares from their market discount. But that recovery remains distant, and the shares are unlikely to perform until the company can produce a more pleasant surprise.

> See additional Lex comment on UK brewers, Page 22



Swiss Bank Corporation
Schweizerischer Bankverein

Société de Banque Suisse Società di Banca Svizzera

Notice is hereby given that the

#### 123<sup>rd</sup> Annual General Meeting of the Company will be held in the "Festsoal" of the "Messe Basel",

Entrance "Messeplatz", in Basel (Switzerland) on Wednesday, 19th April, 1995, at 3.00 p.m.

1. Adoption of the Annual Report, the Annual Financial Statements and the Group

2. Release of the members of the Board of Directors

 $oldsymbol{3}_{oldsymbol{\circ}}$  Use of the balance-sheet profit; the declaration of a dividend and the setting of the date of its payment

4. Elections to the Board of Directors

Holders of bearer shares who wish to attend the General Meeting, or who want their shares represented by proxy, are requested to deposit such shares (or an approved banker's Certificate of Custody) at any branch of the Corporation by not later than Friday. 7th April 1995, for which they will be given a certificate of receipt. The relevant shares must remain so deposited until after the General Meeting. The bank's Share Register Department will then issue an

Holders of registered shares (as of 9th March 1995) will have their invitation sent to them personally. Between 10th March and 19th April 1995, no new entries empowering holders to exercise voting rights at the General Meeting will be made on the Share Register.

We can arrange for the shares of those shareholders who do not intend to be present at the General Meeting personally. to be represented by the independent proxy. If no instructions are received concerning the casting of votes, they will be cast in favour of the proposals of the Board of Directors. In accordance with the stipulations of Art. 689c of the Swiss Code of Obligations, the Société Fiduciaire Suisse - Coopers & Lybrand Ltd., P.O. Box 4152, 4002 Basel, has been

The Annual Report for the year ended 31st December 1994, containing the Auditors' report and the consolidated financial statements and the report of the Group Auditors, is available to strateholders at the bank's Swiss branches as of 30th March 1995. Any shareholder can request that a copy of these documents be sent to him or her.

Proxy holders of deposited shares (in accordance with Art, 689d of the Swiss Code of Obligations) are requested to notify the company in good time of the number, type, par value and class of shares represented by them, at the latest by 12.00 noon on 18th April 1995. Institutions subject to the Federal Law Regarding Banks and Savings Banks of 8th amber 1934, as well as professional asset managers, qualify as proxy holders of deposited shares

Basel, 14th March 1995

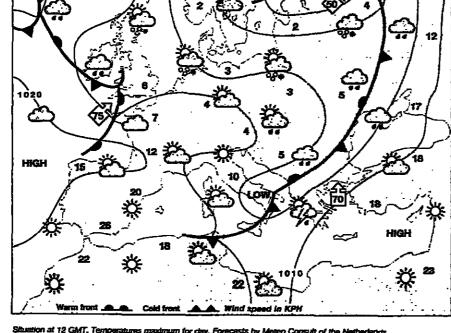
For the Board of Directors Wolter Frehner Chairman

#### **Europe today** Ireland will start cloudy and rainy owing to a

depression moving south-east. This will enter the Irish Sea around noon and is expected to reach northern France by midnight. Wales and central England will have some snow, which may hinder morning traffic. France, Belgium and the Low Countries will have clearing skies in the morning with isolated showers. During the afternoon, cloud will thicken and rain or sleet will arrive from the west. Southern France will be quite sunny. but relatively cool. Spain and Portugal will be suriny and dry. A depresion over the southern Adriatic will bring torrential rain to southern Italy and the south-west Balkans.

#### Five-day forecast

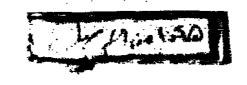
High pressure will bring settled conditions to Britain and western France on Wednesday with frost during the night. The Alps and Italy will be cloudy with rain and high elevation snow. The high will shift south, allowing milder air from the Atlantic to spread over Ireland, Britain and North Sea countries. A series of fronts will cross the area and these may cause rain, especially in Scotland and

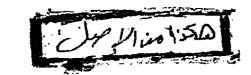


Caracas
Cardiff
Casablas
Cricago
Cologne
Dakar
Dallas
Dablin
Dubal
Dubal

No global airline has a younger fleet. Lufthansa

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# **COMPANIES & MARKETS**

OTHE FINANCIAL TIMES LIMITED 1995

Tuesday March 28 1995

#### TECHNOLOGY IN ACTION

🍪 Perkins

Diesel engines from 5-2500 bhp. Perkus Group Headquarters. Tel: +44 1733 67474.

**USAir** 

#### IN BRIEF

#### **BCI** to cut dividend after flat profits

Banca Commerciale Italiana, the former state-controlled bank privatised slightly more than a year ago, is cutting its dividend after a year of flat profits. Page 18

Linde plans expansion into new sectors Linde, the industrial gases and engineering group, plans to use rising profits and the proceeds of an issue to fund expansion into new business sectors.

GEA advances 32% to DM99m

GEA, the world's second largest maker of food processing equipment, said net profits in 1994 rose 32 per cent to DM99m (\$70.2m), up from DM75m the year before. Page 18

Lazard to combine equity underwriting The three investment banks which make up the Lazard Houses are to combine their European equity underwriting capabilities and set up a new joint operation, Lazard Capital Markets, Page 20

Salomon staff loss could hit earnings Salomon Brothers, the investment bank, could lose some of its "most productive professionals," according to Mr Deryck Maughan, its chairman and chief executive. Page 20

Eli Lilly rises after optimistic forecast Eli Lilly, the US pharmaceuticals group, issued an optimistic forecast for first quarter earnings on the back of strong sales around the world, pushing its shares up by 4 per cent. Page 20

Citic Pacific lines up with forecasts Citic Pacific, the Hong Kong arm of the mainland conglomerate China International Trade and Investment Corporation, unveiled annual profits in line with expectations when net profits rose 36 per cent to HK\$2.57bn (US\$332.4m) in 1994. Page 21

US brewers spearhead assault on China Anheuser-Busch and Miller Brewing are spearheading a renewed US assault on the China beer market which is becoming the focus of intense competition among international brewers. Page 21

US farmers respond to freer trade The reduction and removal of trade restrictions with other countries, in the wake of the North American Free Trade Agreement and the General Agreement on Tariffs and Trade, seem to many American farmers the key to opening the door to their own expansion. Page 23

Threat of EGM for Northern Electric Dissident Northern Electric shareholders are threatening to call an extraordinary general meeting unless the board enters talks with Trafalgar House about a new offer for the company by March 31.

New Judge appointed for T&N's US case The legal battle between Chase Manhattan and T&N, the engineering group, has gathered pace with the appointment of a new judge to consi the bank's \$185m lawsuit over asbestos contamina tion at its New York headquarters. Page 22

#### Companies in this issue 22 Havtor Shipping

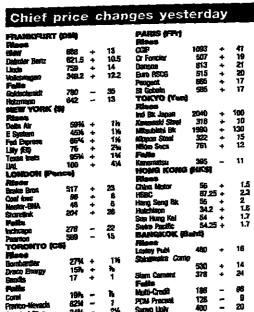
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#### Market Statistics

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22 Wembles



Pirelli treads back into profit

poldo Pirelli, its chairman, in

February 1992. That was just after Pirelli had been obliged to

abandon its attempt to take over

Continental, its slightly bigger

Since then, Mr Tronchetti Provera has attacked costs at the

company, cutting debt from

L4,000bn in January 1992 to

at the end of 1994 stood at 45 per

cent, compared with 66 per cent

Pirelli said that the main

impact of reductions in fixed and variable costs showed through in

operating profits which rose 28

The group has also begun to

launch new products, and is pushing hard to establish a

strong position in fibre-optic

**Richard Tomkins** charts the decline of a discount giant

The ratio of net debt to equity

after drastic restructuring

German rival.

L1,506bn last year.

per cent to L433bn.

Société Générale, one of France's largest banks, yesterday threatened to take Crédit Lyonnais to the European Court of Justice as it intensified efforts to oppose its rival's

The warning came as SocGen published a new analysis of the plan for Credit Lyonnais suggesting that the costs to the French state would be FFr28bn-FFr40bn (\$5.6bn-\$7bn) if the bank is privatised by

the end of the century.

The package, which allows Crédit Lyonnais to hive off FFr135bn of assets into a structure underwritten by the state, provoked an unusual public attack from Soc-Gen and Banque Nationale de Paris, another leading private sector bank. The two banks issued a statement ques-

French bank considers court action as it seeks tougher terms for Crédit Lyonnais

advantage of the promised surge

in demand for multimedia ser-

Capital expenditure in 1994

rose 18 per cent to L424bn and research and development spend-

ing was increased to L287bn,

In 1994, the group's sales rose 6 per cent to 19,790bn, from

There was no indication in

Pirelli's statement yesterday about the possibility of a divi-

The group said the parent com-

pany had broken even in 1994,

and final figures for 1994 would

be published after the next board

from L268bn.

L9,247bn in 1993.

dend for last year.

meeting on April 12.

Wal-Mart

(Son) year to January

day that it had also sent a version to Mr Karel Van Miert, the European competi-tion commissioner, who was briefed by the

Mr Marc Viénot, chairman of SocGen, said yesterday that if Mr Van Miert decided to take no further action against the rescue, he would contemplate opposing the plan in the European court and that he expected to be supported by BNP. The bank called for tougher terms to be

and no forgiveness of the bank's tax losses over the last three years.

Mr Jean Peyrelevade, chairman of Crédit Lyonnais, called the attacks "detrimental" to the French financial community. The bank said it was for the government and Brussels to respond to criticisms. SocGen's analysis suggests that if Crédit Lyonnais is privatised at the end of the

century, the net costs to the state of supporting the bank would be FFr28.2bn-FFr40.2bn at 1995 prices or FFr41bn-

outstanding debts once it has sold many of the better quality assets among those FFr135bn hived off the balance sheet, off-set by contributions of FFr1bn in the bank's profits, FFr7.8bn from zero-coupon bonds bought to help finance the shortfall, and FFr17bn in privatisation proceeds. Mr Edmond Alphandery, the economy minister, and Mr Edouard Balladur, the prime minister and presidential contender,

have both made assurances that the rescue would not be more costly to taxpayers. SocGen's conclusions correspond with others produced by financial analysts in the last few days stressing that while on paper Crédit Lyonnais' profits are cur-tailed by special levies over the 20-year theoretical life of the plan, in practice these obligations are likely to end with privatisation within the next few years.

sortium in which Pearson holds a

14 per cent stake, contributed

£57.6m to operating profits in

1994, from £6.9m in 1993. Thames

Television, which cost £99m,

made profits of £19m in its first

full year in Pearson ownership. Group operating profit rose 26

per cent to £272.4m. Sales fell 17

per cent to £1.55bn because of discontinued operations. Earn-

ings per share rose by 50 per cent from 27p to 40.4p - from 27.9p to 34.1p on an adjusted basis. The

dividend will rise by 15 per cent

The company also warned that it would continue mixing organic

growth with strategic acquisi-

tions "where it sees a clear

long-term potential, even though

this sometimes involves a short-term dilution in earnings'

There would also be higher devel-

to 15p.

Shares in USAir, the heavily loss-making US airline, jumped more than 20 per cent in early trading yesterday on news of an apparent breakthrough in talks with the company's pilots.

shares soar

after deal

with pilots

By Tony Jackson in New York

in a deal struck on Saturday, the pilots are thought to have accepted a pay cut of around 20 per cent in exchange for seats on the board and profit-sharing. USAir would not comment on

the terms of the deal.

British Airways, which has a
24.6 per cent stake in USAir, refused to comment yesterday on the grounds that it had not received details. It is thought to remain opposed to employee representation on the USAir board. USAir stressed yesterday that the agreement was tentative. It said "it is subject to the [pilot]

union's internal process, and subject to deals being reached with our other three main unions. Then it has to go to the board, and ultimately the share-

Initially, the unions had approached the company jointly with a deal similar to that agreed by the pilots. Early last week, USAir's management were in talks with all the unions in a Washington hotel. On Thursday. the chairman and president transferred to the Watergate hotel with the pilots. The deal was struck at 10am on Saturday.

The company said talks with the other unions would continue this week. It is thought the pilots have made their deal conditional on the other unions accepting similar cuts.
The company's declared goal is

to secure a \$500m cut in the wage bill, to be matched by \$500m of non-wage cuts, of which \$400m have already been announced. Besides achieving savings, a

resolution with the unions would free management to address the airline's other problems. One supplier to USAir said privately last week that it had been impos sible to settle important supply agreements with the company, is top management were tied up in negotiations.

Two weeks ago Mr Warren Buffett, the US investor, wrote down the value of his investment n USAir and said he would leave the board, because he could see no early solution to the company's labour problems. BA has not written down its

holding, on the grounds that it cannot yet be sure the loss of

# SocGen threatens rival's rescue

By Andrew Hill in Milan

profit since 1990.

Pirelli, the Italian manufacturer

of cables and tyres, yesterday demonstrated the benefits of

drastic restructuring when it

announced its first annual net

The company, one of Italy's biggest and best-known interna-

tional industrial groups, made a

net profit of L146bn (\$85m) in

1994, compared with a loss of

The return to profit had been

well-heralded by the group

which in September announced a net profit of L54.6bn for the first

Pirelli has been guided to

recovery by Mr Marco Tronchetti

Provers, its managing director,

who took over full executive con-

trol of the group from Mr Leo-

Kmart's shelves are stacked against it

L96bn the previous year.

six months of 1994.

120

110

tioning the plan. SocGen confirmed yester-

French government last Friday.

tmposed on Crédit Lyonnais to finance the hived-off assets, greater independence in their sale, a limit to the state's guarantee,

FF758.3bn at 1999 prices.
The estimate assumes the state is left after five years with FFr54bn-FFr66bn in

#### Pearson rises 43% despite video games 'setback' Mr Tronchetti Provera hopes this will allow Pirelli to take

By Raymond Snoddy in London

Pearson, the UK media, information and entertainment group, yesterday produced a 43 per cent increase in pre-tax profits to £297.8m (\$488.4m) for 1994 but admitted "a setback" over its move into video games and computer software.

Pearson, which also owns the

Financial Times, paid \$462m last May for The Software Toolworks, the California interactive software company, now called Mind-

Yesterday Pearson said Mindscape made a £3.5m profit since purchase and its sales of video games cartridges had dropped by 65 per cent in the face of heavy marketing by Nintendo and Sega.

Mr Frank Barlow, Pearson managing director, said: "Obvi-ously it's a setback. It's probably a year behind schedule." But he added that slowing video cartridge sales had been envisaged and that Mindscape was bought primarily because of its CD-ROM publishing expertise. Lord Blakenham, Pearson's chairman, ing, expanding, explosive market that we wish to be in".

Pearson shares fell 15p to 569p yesterday, although profits were at the top end of expectations. This was largely because of the Mindscape news.

Lord Blakenham said 1994, Pearson's first year as a pure media company, had been standing". Profits had been lifted by a strong performance in the newspaper division and recent

investments in television. The flotation of British Sky

opment costs than in the past in creating and packaging fresh content for tomorrow's media".

Pearson's information division increased profits by 41 per cent to £84.7m with the FT Group up 46 per cent to £51.2m. Education fell by 8 per cent to £51.2m largely college market in the US. Invest-ment hanking (through its interest in the Lazard Houses) was down 17 per cent to £30.2m. Entertainment increased profits by 108 per cent to £129.5m with television profits quadrupling to £69.2m, largely due to

Mr Richard Dale, media analyst

of stockbrokers Smith New Court, forecasts pre-tax profits of £287m in 1995, taking into account a smaller contribution from the BSkyB stake.

#### Broadcasting, the satellite con-Lazard Houses plan, Page 20 value is permanent.



The undersigned arranged the

S.G. Warburg & Co. Inc.

But I do think they can get down to a core group of stores that are profitable and growing. further deterioration in its finan-

# 1960s time warp

count store group, was the world's biggest retailer until it was overtaken by its rival Wal-Mart Stores five years ago. Today, it clings to second place: but it seems likely to sip further down the rankings. In the last few months stores have been closed, subsidiary businesses divested, jobs axed and the corporate aircraft sold, but the company has yet to stem a downward slide in profits.

Last week, shareholders patience snapped: they demanded - and won - the resignation of Mr Joseph Antonini, chief executive since 1987. The board is searching for a replacement, but whoever takes on the job will face a formidable task trying to

1987 28 89 90 91 92 93 94 95

mart, the ailing US dis-

turn the company around.

Some of Kmart's problems can
be traced back to its success in pioneering the discount store concept in the 1960s. Kmart revoconcept in the 1900s. Kmart revo-lutionised retailing with its "polyester palaces" crammed with low-cost general merchan-dise. But analysts say the com-pany grew complacent in the face of rising profits, failing to invest in stock control technology and allowing stores to become dowdy.
"I think some time in the mid

to late 1970s they got frozen in time and continued to do things in the same old way, and the world passed them by," says Mr Edward Weller, an analyst at Robertson Stephens, an investment bank. "As a reflection of that, they continued to promote people who did things in the same old way.

In the 1980s, Kmart woke up to the fact that other retailers notably Wal-Mart, but also Dayton Hudson with its Target stores

were catching up.
The sales figures tell the story. In the year to January 1991, Wal-Mart had revenues of \$32.6bn, only slightly ahead of Kmart's \$32.1bn. Four years later, in the year to January 1995, Wal-Mart's revenues had risen to \$82.5bn. while Kmart's were barely cial performance, with operating

Kmart fails to beam out of a profits falling from \$379m to

Why the contrast? While Wal-Mart was gaining a reputation for selling attractive goods at low prices, Kmart was failing to offer goods that people wanted to buy. Margins and profits were squeezed as it cut prices to clear unwanted products. Shoppers also regarded Wal-

Mart's stores as more attractive than Kmart's, and found Wal-Mart's staff more friendly and helpful. And behind the scenes, Wal-Mart had a sophisticated inventory control and distribution system that kept its shelves stocked with the right quantities of goods at the right price -something Kmart lacked. In the last few years Kmart has

attempted to revitalise its financial performance. In 1990 it announced a \$2.3bn store revamping programme; in 1992 it launched the Super Kmart Center, a type of discount store combining a food supermarket and a general merchandise store; in 1993 it began divesting poorlyperforming specialty retailing operations accumulated in the late 1980s; and at the beginning of last year it took a \$1.3bn estructuring charge to speed up

its store revamping programme.
With profits spiralling downwards, Kmart took more drastic action last September by announcing the closure of 110 discount - about 5 per cent of the total - along with 6,000 job losses and a 10 per cent cut in its management ranks. But its results for the quarter to January, announced last month, showed

\$113m before one-time charges.
On the basis that things cannot get much worse, some analysts think there may be a modest bounce-back in earnings later this year: But as Wal-Mart continues its expansion, the competitive pressures are increasing; morale is at a low ebb; and it may prove hard to find a chief executive willing to undertake the task of trying to put the company to rights.

On the plus side, Kmart has collected about \$2.5bn through sales of non-core assets, helping provide the cash for the refurment of its core stores. Even so, Mr Wayne Hood, an analyst at Prudential Securities Research, says the dividend will need to be halved if the investment programme - still only two-thirds complete - is to be maintained. Analysis say Kmart may yet

have a future if a new chief executive can cut the company's costs and get its merchandising right. But they also believe any recovery will involve a shrinkage of the business, closing stores that have no profitable future.

As Prudential's Mr Hood points out, there is nothing miraculous about Wal-Mart's success. "Selling Crest toothpaste is selling Crest toothpaste," He says. "It's just a question of who's executing it: and certainly Kmart has not been executing at the store level or at the corporate level as well as the competition.

At this point it's a question of how deep they have to go."

US\$40,000,000 Senior Notes due 2005 private placement of these securities

#### INTERNATIONAL COMPANIES AND FINANCE

share sale would be little more

It is only the fifth biggest

drugs company in Germany

and sells an array of laboratory

equipment and specialist chem-

Its relatively small size has

put it at a disadvantage when

compared with its bigger

healthcare rivals. They can

respond to the increasingly

cost-conscious climate for

drugs companies by engineer-

ing large mergers to create

However, E Merck has not

formed alliances with the top

names of the drugs industry.

These companies include Glaxo

of the UK and its namesake.

Merck, in the US, which was a

subsidiary confiscated by the

Top management in these

companies have seen E. Merck

as too broadly-based and with

a poor record in research and

development - many of its

drugs have been licenced in

E. Merck has made its own

series of small acquisitions

since 1992 and restructured to

cut costs in 1993 to keep up.

And it is that strategy which

has stretched its financial

resources and led to plans to

Yet it has had plenty of time

to get organised. On one defi-

nition, it can date its existence

It was when Mr Heinrich

make plant-based medicines that the chemist's shop began

Frankfurt.

US government in 1917.

from bigger companies.

economies of scale.

than a blip.

# **BCI** to cut dividends after posting flat profits for year

By Andrew Hill in Milan

Banca Commerciale Italiana, the former state-controlled bank privatised slightly over a year ago, is cutting its divi-dends after a year of flat prof-

BCI yesterday announced a net profit for the parent company of L265.3bn (\$154m) in the calendar year 1994, compared with L268.2bn in 1993, and a net consolidated profit of L329.4bn for the same period, against L301.2bn in the previ-

The company said it was proposing a L125 dividend on ordinary shares, against L200 a share last year, and a dividend of L155 for each savings share. compared with L230 in 1993.

Benetton, the Italian clothing

group, has recommended an

increase in its annual dividend

in spite of flat profits. The

group intends to pay a dividend of LA00 a share for 1994,

compared with L385 last year,

although consolidated net prof-

its were little changed at

L210bn (\$122m) against L208bn.

prevented a decline in operat-

ing income to L389bn from

L408bn from having a greater

impact on net profit, the com-

Benetton has pursued an

Only stringent cost control

By Andrew Hill

likely to upset new shareholders, who were also asked to subscribe to a large rights issue last year ahead of BCI's abortive attempt to buy a majority stake in Banco Ambrosiano Veneto in the autumn.

However, the bank said that because of the increase in the number of shares, the total amount it was proposing to pay in dividends was only slightly lower than in 1993 -L198bn, against L210bn.

BCI, like many of its rivals, found last year difficult, due to narrowing interest margins and difficult bond and share trading, compared with exceptionally favourable conditions in 1993. Net non-interest income at the parent company slipped to L1,443bn, for exam-

aggressive price-cutting policy

in demand. Last year, prices

were cut by 8 per cent in Italy.

and by an average of 13 per

cent internationally. In 1994, it

enabled Benetton to increase

volumes and keep sales reve-

nue stable at L2,788bn, com-

pared with L2,751bn in 1993,

However, shareholders are

worried that Benetton may

have reached a plateau in its

exceptional growth since the

group was formed 30 years ago,

which has seen profit increases

but flattened profits.

since 1993 to combat a slump

ple, from L1.738bn in the previous year.

Customer loans also decreased by L3,688bn to L51.480bn as a result of the poor economic situation and total loans were down by L3,091bn to L89,572bn. Total operating income at the parent company was down by 8.9 per cent at L4,155bn.

BCI made no comment yesterday about what it intended to do with the cash raised last year through its rights issue. There has been widespread speculation that the group may bid for one of Italy's mediumsized banks, or even relaunch its attempt to take over Ambroveneto, which was defeated after Ambroveneto's shareholders rallied to its

Benetton to increase payout Benetton said continuing efforts to cut costs and its investment in innovative man-

> in 1996 and beyond". Benetton shareholders were unsettled at the end of last year when the family holding company, which controls the quoted clothing group, started to diversify into food retailing and motorway restaurants, and there were concerns about the impact of a high-profile row

ufacturing technology are expected to produce stable results in 1995 and "create the conditions for further growth

store-owners in Germany.

#### **GEA advances 32% to DM99m**

over the last four years.

By Michael Lindemann in Bonn

GEA, the world's second largest maker of food processing equipment, yesterday said net profits in 1994 rose 32 per cent to DM99m (\$70.2m), up from DM75m the year before. It expects a further "significant improvement" this year. Dividends would remain unchanged at DM10 for ordi-

nary shares and DM11 for preferential shares, the company

Earnings per share rose 28 per cent to DM115, from DM90 the year before, according to the German DVFA accounting

Excluding new acquisitions, sales in 1994 fell 3 per cent to DM3.3bn. squeezed by Germany's worst post-war reces-

However, GEA said sales this year were expected to rise strongly as the company took advantage of its worldwide presence following several purchases in recent years.

Mr Otto Happel, the acting chief executive, sala results would benefit from the integration of the new purchases. especially in the food processing division which represents 54 per cent of group sales. GEA hoped to raise its prices slightly this year following tough competition recently, Mr Happel said. He owns just over 50 per cent of the group.

In keeping with other companies which have announced results in recent weeks, GEA described the recent 3.8 per cent wage rise for the engineering industry as a considerable burden which would lead to further job losses.

# expansion into new

sectors

in Frankfurt

By Christopher Parkes

Linde, the industrial gases and engineering group, plans to use rising profits and the proceeds of an issue to fund expansion into new business sectors, Mr Hans Meinhardt, chairman, said yesterday.

Refusing to comment on suggestions that he had Caterpillar, the US heavy machinery manufacturer, in his sights, he hinted strongly that a US purchase was imminent.

Linde wanted to expand its business interests in east Asia and the US, he said. The most likely route in the US was via ecquisition, he added.

Reviewing prospects for the financial year to the end of December, Mr Meinhardt said he expected profits to rise at least 10 per cent, although sales would increase only 4-5 per cent.

Earnings might be affected by exchange rate turbulence. notably in Europe, although the company was not greatly exposed to the US dollar, he added. It would be obliged to step up rationalisation efforts thanks to the "over-generous" 1995 pay award negotiated for the engineering industry.

Meanwhile, hard competition and the strength of the D-Mark meant there was no chance of increasing prices. The value of new orders

booked in the first two months of the current year rose 22 per cent to DM1.27bn (\$907m), in spite of the apparent disadvantages faced by German companies. The fork lift trucks and hydraulics divisions reported a 34 per cent jump in demand and booked DM625.5m in new orders, while refrigeration technology could manage an

Group turnover fell 42 per cent in the review period, although the company stressed the data were distorted by an unusually large receipt for plant construction booked in early 1994.

increase of only 3.6 per cent.

Excluding proceeds from the plant building division, which is still adversely affected by restructuring within the chemicals sector, group sales rose more than 16 per cent.

# Linde plans | E Merck issues notice to rivals

The German drugs group prepares for belated entry on world stage

ow that E. Merck, the German pharmacont German pharmaceuticals company, has ∵ 50 <u>∵</u> decided to plunge into the 500 stock market - a move which many family-owned companies are still reluctant to make - it - ልስ : can start trying to catch up with some of its much bigger For while its proposed flota-88. tion will be the biggest in postwar German history, the company barely makes it into the 20. world's top 40 in terms of drugs sales. Against the background of more than \$60bn-worth of deal making in the world's drugs industries in the past two years, the DM2bn (\$1.41m)

> developing into the company that now plans to sell more than DM2bn-worth of shares to German and foreign investors.

> Merck is a company with worldwide chemical and pharmaceutical interests, employing 27,000 people and with a turnover which last year approached DM6bn.

Through a complex web of olding companies established for tax reasons, it has direct interests in five German, one French and one Swiss company. Through the Swiss company it has a 53 per cent stake in Merck AG, quoted on the Zurich stock exchange, which manages many of E. Merck's non-German businesses

Prospective investors looking for guidance on E. Merck from the performance of Merck AG will be disappointed. Analysis by London merchant bank Schroders suggests that the Merck AG erratic performance has been the result of its hybrid nature, "the non-transparency of accounts" because only a subsidiary is quoted, the illiquidity of stock and the presence of better investments on the Zurich stock market's

back to 1668. It was then that The company's key divisions Mr Jacob Merck took over the are pharmaceuticals. Although Engel-Apotheke (Angel Pharthis sector represents most of the company's business, sales macy) in Darmstadt, south of are spread across many small products and not one is in the top 120 best-sellers in the Emanuel Merck decided to

pharmaceuticals sector.

vue, a contrast agent used to make body scans clearer. through to beta blockers, a relattively old class of heart treatments, to omeprazole, an ulcer treatment licenced in from Swedish company Astra which is one of the fastest growing

drugs in the world. It has businesses in vitamins, an area which high-technology drugs companies with the exception of Switzerland's Roche, have left to makers of nutritional products. Its control of the French company Lipha gives it a presence in the diabetes market.

aboratory products have been lifted by six acqui-ucts range from low-cost glassware to high powered analytical machinery. In 1993, the company reported lower

Chemicals includes liquid crystal technology that is among the world's best, according to Schroders. It also has a 40 per cent joint venture in the field of process chemicals with the Japanese group Kanto Kagaku.

Schroders' analysis ends on a positive note, saying the company's spate of acquisitions and restructuring had given it a chance of faster growth. The company is optimistic about the outlook for 1995 after pre-tax profits rose 40 per cent last year to DM560m and cash flow 21 per cent to DM705m. Capital spending has been running at about DM400m annually. E. Merck kicked off this year by paying an estimated FFr1.5bn (\$302m) for the 43 per cent stake held in Lipha, the pharmaceuticals company, by Rhône-Poulenc of France. It already owned the

· . •

Early last summer, the company bought 51 per cent of Amerpharm, a Dutch-con-trolled generic drugs manufacturer. However, not all of its planned ventures have come off. Five years ago, it planned to merge its pharmaceuticals activities with those of Frankfurt-based Degussa, a chemicals and metals company which owns Asta Pharma. But the two companies decided the synergies would not be enough to justify the move.

B. Merck is making the share issue to enable its finances to keep pace with growth. It wants to strengthen its balance sheet after a series of acquisitions and also continue expanding. It spends about DM500m a year on research and development and intends to invest about DM200m in the next few years on modernising production of special organic chemicals in Darmstadt.

In spite of all this activity. the company has much work to do before the flotation, not least is the question over confusion with its US cousin.

> Daniel Green and **Andrew Fisher**

March 1995



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of dividends to shareholders of the following sub-funds

- a dividend of XEU 0.1088 per share for EUROPE SUB-FUND

- a dividend of ESP 35.2060 per share for ESPANA SUB-FUND

date 20th March 1995, payable on or after 28th March 1995.

Atlanta

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DIVIDEND ANNOUNCEMENT

On 15th March 1995 the Board of Directors has announced the payment

- a dividend of XEU 0.10ca per share for EUROPE SUB-FUND
- a dividend of USD 0.1974 per share for JAPAN SUB-FUND
- a dividend of USD 0.5210 per share for PACIFIC SUB-FUND
- a dividend of GBP 0.2151 per share for UNITED KINGDOM SUB-FUND
- a dividend of USD 0.2629 per share for UNITED STATES SUB-FUND

to shares subscribed and in circulation on 17th March 1995, ex-dividend

The Board of Directors

London

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ER House, 78 Fleet Street, London EC4Y 1HY Tel: +44 (0) 71 842 4063

#### Securities No. 2 PLC £200,000,000 Mortgage Backed Floating Rate Notes 2018 Notice of Partial Redemption S.G.Warburg & Co. Ltd. announce that Notes for the nominal amount

**Residential Property** 

£3,200,000 have been drawn for redemption on 28th April, 1995, in accordance with Clause 5(b) of the Terms and Conditions of the Notes. The distinctive numbers of the Notes drawn, are as follows:

 1026
 1049
 1072
 1095
 1119
 1142
 1165
 1188
 1213
 1243

 1270
 1293
 1316
 1339
 1365
 1389
 1412
 1435
 1459
 1482

 1505
 1528
 1551
 1574
 1631
 1654
 1677
 1700
 1723
 1747

On 28th April, 1995 there will become due and payable upon presentation of each Note drawn for redemption, the principal amount thereof, together with accrued interest to said date, at the office of:-

S.G.Warburg & Co. Ltd. 2 Finsbury Avenue, London EC2M 2PA or one of the other paying agents named on the Notes.

Interest will cease to accure on the Notes called for redemption on and after 23th April, 1995 and Notes so presented for payment should have attached all Coupons maturing after that date. £70,300,000 nominal amount of Notes will remain outstanding after 28th April, 1995.

28th March, 1995

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS

(EDR'S) IN

NIPPON SHINPAN & CO., LTD NOTICE IS HEREBY GIVEN that a cash

NOTICE IS HEREBY GIVEN that a cach downerd will be paid to chareholders of record date. March 31, 1995. Furthermore, 4 has been declared that the charges with the charges with effect from March 28, 1995. Subject to approval of the dividend, a further notice will be published, after mospit of the dividend, a further notice will be published, after mospit of the dividend by the Depositary, stating the amount and actual date of payment of such dividend together with the procedure to be followed for obtaining payment.

payment. Coupon No. 36 will be used for collect of this dividend

#### 

US \$300,000,000 L'Auxiliaire du Crédit Foncier de France Subordina's d Guaranteed Floating Rate Notes due 2002 Fronting Ratio Notes the 2002.

For the period from March 15, 1925 to Separaber 20,1955 the Note will carry an interest rate of 65% per annum with an interest mount of US SUFFATE per US \$00000 Note.

The relevant interest payment date will be September 25, 1956.

BANQUE PARIBAS

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDR'S) IN NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDR'S) IN **MAKITA CORPORATION** SHARP CORPORATION NOTICE IS HEREBY GIVEN that a cast Audinal will be paid to shareholders of record date March 31, 1955. Furthermore, it has been declared that the shares will be traded ex-dividend on the Japanese Stock Erchanges with offset from March 28, 1995. Subject to approval of the dividend, a further notice will be published, offer record if the dividend, by the property extense.

SHARP CORPORATION

NOTICE IS HEREBY GIVEN may a cosh dividend will be paid to shareholders of record date. March 31, 1995.

Furthermore, it has been dockered that the charact will be tracted as dividend on the Japanese Stock Euchanges with official from March 28, 1995.

Subject to approved of the dividend, after record of the dividend by the Depository, stating the amount end could date of payment of such dividend by the procedure is the lookered by procedure with the procedure is the lookered for obtaining payment. the dividend by the Depositary, stating the amount and actual date of payment of such dividend together with the procedure to be followed for obtaining oblaming payment Coupon No 29 will be used for collection Coupon No. 33 will be used for collection of this dyidend GITIBANK, N.A., London, March 28, 1995 Deposcary

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March 1995



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US\$150,000,000 Floating rate notes 1998 Notice is hereby given that

for the interest period 28 March 1995 to 28 June 1995 the notes will carry an interest rate of 6.5% per ar Interest payable on 28 June 1995 will amount to US\$ 166.11 per US\$10,000 note and US\$4,152.78 per US\$250,000

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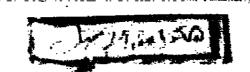
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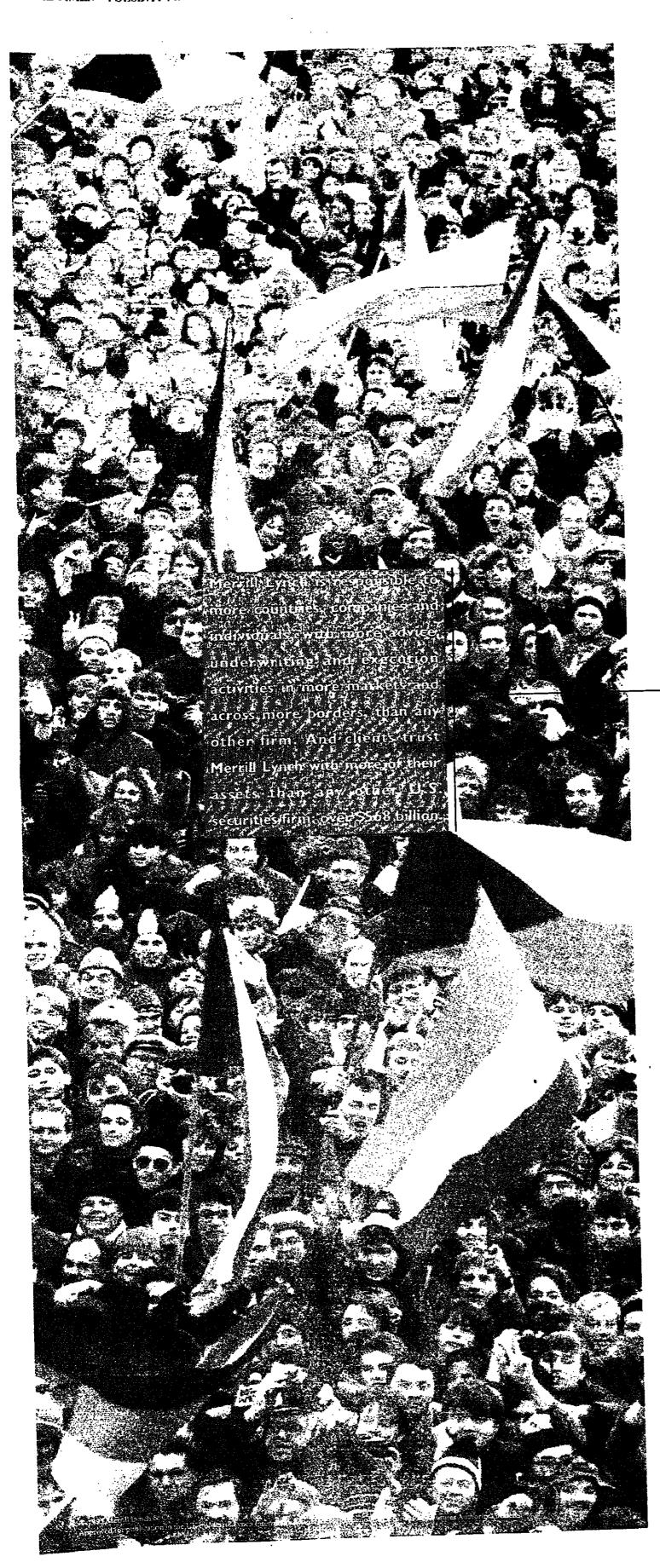
NOTICE TO BONDHOLDERS FAR EASTERN TEXTILE LTD.
(Incorporated as a company limited by sheres in Taiwan,
Republic of Chine)

US\$50,000,000 4 per cent. Bonds due 2006 Far Eastern Textile Ltd. hereby notify you that the Securities and Exchange Commission of the ROC published the regulations permitting the conversion of off-shore bonds into Global Depositary Roceipts on December 28, 1994.

March 28, 1995 By: Calbank N.A., Paying and Conversion Agent



FINANCIAL TIMES TUESDAY MARCH 28 1995 \*



# THE DIFFERENCE BETWEEN BEING BULLISH ON AMERICA AND BULLISH ON THE WORLD

The economies of our world are coming together.

Command economies are waning, capitalism is flourishing and strong regional trading alliances are being formed that promise to become stronger than the nations that comprise them.

But as the world grows closer, it also grows more complex. So, too, has Merrill Lynch evolved. With people and capabilities in place throughout the world, we have learned that competing in the global marketplace requires more than global resources—it requires global resourcefulness.

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#### INTERNATIONAL COMPANIES AND FINANCE

# Lazard to combine equity underwriting in Europe

By Nicholas Denton

The three investment banks which make up the Lazard Houses are to combine their European equity underwriting capabilities and set up a new joint operation, Lazard Capital

Lazard Freres of Paris and New York, and Lazard Brothers of London, all have a common owner in Mr Michel David-Weill but they are a loose grouping. The formation of LCM, announced yesterday, is the most significant collaboration between the trio.

Lazard offices in Milan, Frankfurt, Singapore, Tokyo, and India are joint "threeoperations. However, LCM will be the first such operation in a core area for the group and with planned initial capitalisation, understood to be for about \$50m and 50 staff,

London and Paris will be equal major partners in LCM

and the unit will take over staff from their existing equity capital markets departments. New York, although a junior partner, has already built up securities distribution in the

US and has provided expertise. Mr Damon Mezzacappa, head of capital markets in New York, will be executive chairman of LCM, and Mr Jeremy Sillem, formerly head of corporate finance in the US, chief

The venture also represents a strengthened emphasis on securities distribution by an investment banking group which has tended to focus on advising companies on acquisi-

Lazard Houses said closer collaboration on equity issues, which are increasingly international, was logical but did not necessarily set an example for other activities. The banks said they still prided themselves on their local identity in each of their three home markets.

ing its securities activities, do not intend to move into proprietary trading, when an investment bank takes a view on the market and risks its own capital LCM intends to target all but the very largest roles, such as global co-ordinator on the privatisation of Deutsche Tele-

Rival investment banks said the formation of LCM would not in itself make Lazard Houses a force in securities in

LCM will extend a track record of equity deals Lazard Houses has handled. Lazard Frères of Paris, one of the leading investment banks France, has served joint lead manager in the privatisation equity offerings of Renault, UAP and

Lazard Brothers of London advised British Sky Broadcasting on its £824m share issue

# Commerzbank income up 80%

By Andrew Fisher in Frankfurt

Commerzhank, the first of Germany's big commercial banks to report its 1994 results. yesterday said group net income had risen by 80 per cent to DM1.06bn (\$736m) as a result of the sale of shareholdings in other companies.

Without the proceeds from asset sales. Commerzbank said operating results were "clearly lower" as a result of large provisions for lending risks and heavy write-downs on securi-

The bank sold its 15 per cent holding in Karstadt, Germany's biggest retailing concern, and reduced its stake in

By Richard Waters

Eli Lilly, the US

pharmaceuticals group, issued an optimistic forecast for first

quarter earnings on the back

of strong sales around the

world, pushing its shares up by

4 per cent yesterday morning.

financial officer said the com-

pany expected to report earn-

ings per share of between \$1.26

to \$1.32 for the three months to

the end of March. This com-

pares with profits of \$1.04 a

share (after a 14 cents a share

charge for a product recall) a

Most Wall Street analysts

had expected earnings in the range of \$1.10-\$1.15. The compa-

ny's shares jumped to \$76%

yesterday morning to a

new 12-month high, a rise

Mr James Cornelius, chief

In New York

Eli Lilly shares rise

4% after optimistic

forecast for quarter

DBV Holding, the insurance company.

It announced a bonus payment of DM1.50 a share to shareholders to mark its 125th anniversary. This was expected and is in addition to a maintained DM12 dividend. Deutsche Bank, also founded in 1870, is making a DM3 bonus

Commerzbank said it would put DM600m into revenue reserves and more than DM100m into hidden reserves to strengthen its balance sheet. Like its bigger rivals, Deutsche Bank and Dresdner Bank, it will announce full details of results for 1994 and outline prospects for 1995 this week.

The company did not provide

specific sales figures for indi-

vidual drugs for the latest

three months. However, it

pointed to three products

which it said were enjoying

very strong growth" around

• Prozac, an anti-depressant,

which had sales in 1994 of

nearly \$1.7bn, a rise of more

• Humulin, a human growth

hormone, which recorded a 17

per cent increase in sales in 1994 to \$665m and

Axid, an anti-ulcer drug,

whose sales of \$487m last year

were 22 per cent higher than in

The stronger sales will more

than offset the interest costs

and goodwill write-down stem-

ming from the purchase of

than a third a year before

At the 10-month stage, Commerzbank said group operating profits fell 27 per cent to DM660m as a result of weakness in world bond markets. Earnings from dealings on its own account slid by 88 per cent to DM56m. But the asset sales pushed pre-tax profits up 43 per cent to DM1.5bn.

The bank said shareholders would be asked in May to approve a rise of DM160m in authorised capital for capital raising at market prices without shareholders having to be offered subscription rights. This was made possible by last year's new securities law. The bank's shares closed at DM321.50, a rise of DM6.50.

internally and externally. "Salomon Brothers has lost

Mr Denham's letter is a mea Salomon lost \$831m pre-tax. shareholder wondering

Brothers\* He added that 1995 would be a critical year for Salomon Brothers.

for the first time since 1990. finance business, saying that there Salomon would consider "alternative strategies to maximise the value to shareholders" of its investment.

# Ell Lilly 1994

drugs distributor PCS, which was completed in the final quarter of 1994, Lilly said. The acquisition of PCS had been widely expected to depress earnings comparisons at Lilly throughout this year.

The rebound in sales of Prozac in the latest period follows a decline in the final months of 1994. The company blamed this at the time on a downturn in purchases by wholesalers, who had earlier built up their inventories.

### Salomon staff loss could hit

By Maggie Urry in New York

earnings

Salomon Brothers, the investment bank, could lose some of its "most productive professionals," according to Mr Deryck Maughan, its chairman and chief executive.

"This could hurt earnings in the short run," Mr Maughan told shareholders of Salomon, the parent company, in the annual report.

He also warned "there is too much capacity in the financial services industry".

There would be further deregulation, he said, referring to the expected reform of the Glass-Steagall legislation which separates banking from securities "some business, and consolidation of banks and investment banks is

inevitable". Staff losses could result from the introduction of a new pay scheme last October which would cut the salaries of managing directors in the group's client-driven business to "a third of what they received in 1994 and well below market levels," Mr Maughan said.

The scheme, which caused controversy when announced, would liken Salomon's to a partnership with the managing directors' taking 40 per cent of the profits of the business once they had risen above a threshold return on

In the report, Mr Robert Denham, chairman and chief executive of the group said: Many questions have been raised about this system both

some managing directors and concerned that they many not be compensated adequately in the short run". He said those who staved would find "it offers many advantages for the long run".

culpa after a year when He opened: "Your company's 1994 results were awful" and said "every non-comatose must be whether management understands the business situation of Salomon

Mr Denham said the group could sell all or part of its Phibro USA oil business, which made a profit in 1994 He hinted that Salomon could sell The Mortgage Corporation, its UK housing given improved conditions

# Quiet revolution at Bata Shoe

The paternalistic mould is being broken, writes Bernard Simon

moned about 40 of his top managers from around the world to Miami last month to relay a polite but firm message: it was time to start pulling together as a team.

Both the meeting and the message marked a break from the past at Bata Shoe Organisation, the hitherto secretive, family-owned company which is the world's biggest footwear manufacturer.

Mr Heath, aged 56, has launched a quiet but determined revolution since last September, when he became the first outsider to move into the chief executive's office at Bata's headquarters in suburban Toronto.

Bata owes its growth over the past five decades largely to Mr Tom Bata, who transplanted the family shoe business from Czechoslovakia to Canada in the early 1930s before the Nazi occupation. Since then, it has expanded

into 60 countries. Bata claims to sell more than 1m shoes a day from 65 factories and 6.300 retail stores. Its businesses range from the franchise for Nike sneakers in Chile to the distribution of Adidas shoes in India, where it has operated for more than 50 years and now owns more than 1,200 shops.

But Bata still bears many hallmarks of a family busines: In keeping with its low profile, it has never disclosed revenues or profits. Even senior managmany aspects of the company's performance.

A paternalistic management style has permeated the company for decades. The Bata family demanded the absolute loyalty of trusted local managers. many of whom were plucked from Bata operations, initially in Czechoslovakia, and later from the Netherlands, the IIK and Italy.

According to Mr Heath. "they were encouraged to run their own show, and the level of commitment and loyalty was so huge that the family could always depend on them".

r Stanley Heath sum-moned about 40 of ged individualists still run the strongest subsidiaries.

Mr Heath, however, wants managers at all levels to broaden their view of the business by sharing more of their ideas and information with colleagues in other parts of the

If he has his way, products will cross national boundaries and Bata will take its place among such brand-name powerhouses as Procter & Gamble and Unilever.

Mr Heath's appointment last September coincided with Mr Bata's 80th birthday. The family patriarch still travels the world as the company's chief ambassador. He was in South Africa recently, looking at the feasibility of Bata rebuilding the sizeable business it dis tanced itself from during the years when sanctions were in

He also spends a good deal of time in the Czech Republic, where Bata has reclaimed some of the family assets including its flagship shoe store on Wenceslas Square in Prague - which were confiscated by the communists. Bata has also opened a factory not far from the family's home town of Zlin.

Mr Rata's son, Tom Bata Jr. who was educated at Harvard but has a reputation as a les forceful manager than his father also relinquished most of his executive duties last year to step into a more ambas-

The Batas have distanced themselves from the business in other ways too. Mr Heath reports to the board of the main holding company, which is dominated by outsiders. The chairman is Mr Frans van den Hoven, former chairman of include Mr Carl Hahn, retired head of Volkswagen. Mr Heath, a UK-born Cana-

dian who previously headed operations of RJR Nabisco, the US tobacco and consumer products group, says he is now trying to create an environ-



Stanley Heath: reputation for

ment in which at least the top 30-40 people around the world begin to buy into [a] sense of

He adds that "I'm not looking for violent change," but rather seeking to "mas-

sage" the organisation.
Ms Georgina Wyman, Bata country manager in the Czech Republic, says that her new boss has made an impres in the past seven months with

his "diplomatic toughness" Mr Heath has begun his quiet revolution by giving regional executives in Paris, Mexico City, Toronto, Singapore, Harare and Calcutta greater authority to take products or retailing concepts across national boundaries.

ata has already had B ata has aircau, some success with Bubblegummers, a children's shoe brand. But Mr Heath says he wants "to push that a little bit harder to see whether Bata, as well as being in manufacturing and a first-class retailer, could create some distinctive brands that we could sell to third parties".

Since his arrival, Mr Heath

WellPoint's shares rose by

\$4% yesterday morning, to

\$35% on hopes that the com-

pany may yet be sold to Blue

its shares in the hands of Blue

Cross of California, a non-prof-

itmaking organisation unre-

lated to Blue Shield, it seemed

However, with 80 per cent of

Shield or another bidder.

price last Friday.

has also made a handful of key head-office appointments. He recruited a chief financial officer with a retailing back-

A marketing expert has been brought in from Levi Strauss. the US jeans maker, to spearhead development of new brands, expand consumer research and stay abreast of

retailing concepts. Mr Heath also plans to strengthen the head office team with a vice-president of technical services, charged with improving the quality, service and innovative flair of Bata's manufacturing operations around the world. Again, the idea is that breakthroughs at one factory will be

BAT studies

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a catalyst for others.
With demand for shoes in western Europe and North America levelling off, Mr Heath expects that much of Bata's growth will come from countries such as India, Indonesia. Thailand, Malaysia and the bigger countries of Latin #

America.
The rapid modernisation of shopping malls in Spain, Portugal and Italy has created opportunities for expansion on the retailing side. Mr Heath also hopes to make inroads in Poland, where many older people still remember the Bata

"The countries where we're getting most of the growth right now are capable of a lot more," he says. But hopes of sharply rising consumption in the Soviet Union have been eclipsed by political turmoil there and more attractive opportunities elsewhere.

The task of bringing freshthinking to an organisation with 65,000 employees scattered across the world, including many remote factories and shops, is likely to test Mr Heath's reputed touchness as well as his diplomatic skills. He appears to be girding himself for more vigorous massaging. "We've kicked off this process of team building," he

What happens next is going

# California health group in takeover talks

WellPoint Health Networks, one of California's leading managed care groups, said it was discussing an all-stock takeover of another healthcare group, Health Systems International, which yesterday valued the company at \$1.9bn.

If completed, the deal will be one of the biggest yet amid the consolidation in the managed care industry, a field in which California has led the rest of Managed care companies

provide healthcare to their members under a range of plans which are intended to lower overall costs. These range from health

maintenance organisations (HMOs), whose patients are required to use certain hospitals or drugs specified by a company, to looser preferred provider organisations (PPOs.) which allow patients access to a wider group of healthcare providers

WellPoint's move marks a rejection of a number of buy-out overtures made to it in recent weeks.

One, from Blue Shield of California, a non-profitmaking organisation, is reported to

have valued the group at as

much as \$45 a share, almost 50

unlikely that the company would be forced to succumb to a hostile bid. Under the deal announced

yesterday, WellPoint would give Health System's shareholders 1.09 of a share of its

during 1993, providing it with a new currency to use in take-As part of the transaction announced yesterday, Well-

Point said it would receive

per cent higher than its closing hold. WellPoint went public

\$1.2bn in cash under a recapitalisation plan.

Health System's shares rose \$1% yesterday morning. \$321/2

WellPoint and its majority shareholder said the deal they were proposing "offers distinct advantages in terms of long-term stockholder value. strategic fit, operational syner-gies, and probability of clos-

# Polish bank lifts profits sharply

By Christopher Bobinski

Poland's listed Export Development Bank (BRE), which lifted net profits to 53.4m zlotvs (\$22.7m) last year. is-to pay a dividend of 1 zloty per share, amounting to 12.5m zlotys, a shareholders meeting decided.

The bank, which is 21 per cent owned by Commerzbank, recorded 16.5m zlotys net profit

Anacomp files

restated results

Anacomp. the US computer

products group, is filing with the Securities and Exchange

Commission an amendment to

its report for the first quarter

It has restated the results to

a loss of \$259,000, or one cent a share, compared with previ-

ously reported net income of

\$896,000, or two cents a share,

Anacomp said the restate-

ment was due to a change in

the way the company recog-nises revenue for its XFP COM

AP-DJ reports from Atlanta.

ended December 31.

for 1993 and paid 3.8m zlotys as a dividend. BRE specialises in corporate

foreign trade financing and handled 8 per cent of Poland's foreign trade turnover last

Commerzbank went into the BRE earlier this year by pur-chasing the bank's shares on the Warsaw Stock Exchange as well as taking up a new share issue worth 85m zlotys. Mr Krzysztof Szwarc, BRE's

chief executive, said last year's results were helped by an improved loan portfolio which resulted in lower provisions against bad debts. In 1993 the bank set aside 60.1m zlotys in reserves against poor debts while last year the sum was reduced to 30.5m zlotys.

The bank's profits came on a balance sheet worth 1.4bn zlotys at the end of last year, representing a 55 per cent increase on the previous year.

#### Dylex delays financial restructuring for a month

By Robert Globens

Dylex, Canada's biggest speciality clothing chain, has delayed its financial restructuring by one month to complete plans for a capital infusion.

The group, which is in court protection from creditors, owes more than C\$350m (U\$\$249m). It has already closed 200 of its 738 stores across Canada and needs C\$40m of new equity and a further C\$50m in

operating credit to allow it to continue.

Creditors will now vote on its restructuring on April 28, instead of March 29. Proposals for a capital infusion are meanwhile being

considered. The proposals come from River Road Canada, an investment fund which is Dylex's biggest shareholder, the founding Posluns family, a group led by RBC Dominion Securities, and several US

#### Bank of New York in **\$140m deal**

Bank of New York is to acquire Putnam Trust of Greenwich in a deal valued at about \$140m. AP-DJ reports from New York. Shareholders of Putnam Trust will receive 1.312 Bank of New York common shares for each Putnam Trust share. Putnam Trust has about 3.3m shares outstanding, which brings the total value of the transaction to about \$140m. based on Bank of New York's closing price on Friday of \$32. The transaction, expected to close in the second half of 1995, is subject to Putnam Trust shareholder as well as regulatory approval. Bank of New York plans to repurchase shares of its common stock in an amount equal to the number of shares it will issue in the transaction.

Bank of New York said the acquisition was a "natural extension of our suburban branch network and enhances our ability to expand our private banking as well as our small business and profes-sional lending activities".

Charles of the State

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#### 1994 NET INCOME CONFIRMED: FF 3,527 MILLION

SALES AND PROPTS' GROWTH

Sales rose significantly faster (+9.6%) in 1994 than in 1993, driven by growth in existing operations

The year saw a number of significant changes in the scope of consolidation, in particular the merger of ready-to-serve operations at Danone Group and Saint Louis, and the full consolidation of San

Miguel breweries and of all Asian subsidiaries. Danone Group's operating income came to FF 6,832 million, up 7.6%, while net income totalled FF 3,527 million compared with FF 3,422 million in 1993.

solidated figures for 1993 and 1994 are	set out in the table below.	
(FF millions)	1993	1994
Sales	70,108	76,820
Operating income	6,351	6,832
Net income after minorities	3,422	3,527
Cash flows from operations	6,691	7.151

FF 50.96

FF 50.33

#### Earnings per share (fully diluted)

Cash flows from operations amounted to a substantial FF 7,151 million, and allowed the Group to oursue on aggressive acquisition drive in eastern Europe, Asia and Latin America, with no increase in debt. Group business outside western Europe expanded by one-third from 1993 to 1994.

The Board of Directors also adopted the financial statements of GROUPE DANONE Company, the Group's parent company. Net income for 1994 amounted to FF 1,406 million, compared with

The Board of Directors further decided to ask the Annual General Meeting of Shareholders to be held on May 11, 1995 to approve a dividend of FF 16 per share out of 1994 income, compared with FF 15.50 in 1993. This corresponds to a total dividend of FF 24 including avoir fiscal tex credit,

compared with FF 23.25 in 1993. As in 1994, shareholders may apt to receive their dividend in Danone shares.





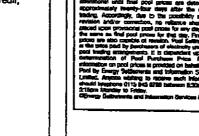


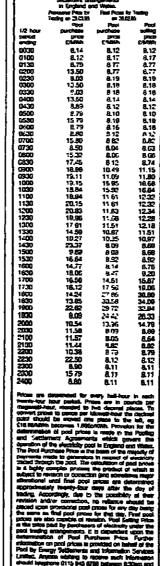


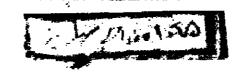




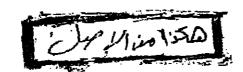








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#### INTERNATIONAL COMPANIES AND FINANCE

# Citic Pacific on target with 35% increase

By Simon Holberton in Hong Kong

Citic Pacific, the Hong Kong arm of the large mainland con-glomerate China International Trade and Investment Corporation, yesterday unveiled annual profits in line with expectations. There was a 36 per cent rise in net profit, to HK\$2.57bn (US\$332.4m) from HK\$1.88bn, in the year to the end of December.

Citic attributed the improvement mainly to its share of the profits from a large Hong Kong residential development – Dis-covery Bay – in which it took a 50 per cent interest a year ago. Directors declared a final dividend of 35 HK cents, making 48 cents for the year - up

	1994 (%)	1993 (%
Aviation	20	23
Télecommunications	29	29
Power generation	4	ž
Bridges & tunnels	1	0
Tracing & distribution	14	19
Consumer credit	2	2
Property	24	13
Others	6	12

21 per cent. This was in line with earnings per share, which rose 22.36 per cent to HK\$1.32. Profits were struck on a 12.45 per cent rise in turnover to HK\$12.1bn. Net interest expenses rose to HK\$122m from HK\$18m a year earlier, but company officials said gearing remained at acceptable

become the focus of intense

competition among interna-

Anheuser-Busch, whose Bud-

weiser brand is America's big-

gest-selling beer, expects to

upgrading of its relationship

with Tsingtao brewery, involv-

ing an increase in equity in China's leading brewer.

vice-president of Anheuser

Busch for Asia-Pacific, said the

company was planning to spend up to \$200m on a "new

state of the art" brewery in

The investment would

increase the St. Louis-based

company's stake in Tsingtao

from the 5 per cent acquired in

1993 to as much as 20 per cent,

depending on the outcome of

This development should

please international investors

in Tsingtao, which was floated

on the Hong Kong stock

exchange in 1993 amid much

fanfare, but whose perfor-

mance since has fallen well

Ms Helena Coles, an Asian

beverages specialist with

Kleinwort Benson in Hong

Kong, said Tsingtao had "grossly underperformed" on

promises outlined in its pro-

spectus for the Hong Kong share listing. This had been

reflected in the slide in its

The company had raised Ynl.6bn (\$190m) in the Hong

Kong market, with promises of

increasing capacity by 700,000

tonnes at its plant at Qingdao,

south-east of Beijing, but had

not lived up to those undertak-

how Tsingtao would fare in a

competitive environment," Ms

Coles said. "Tsingtao was

brought up in a command economy. It is production-ori-

ented and not geared to the

"It has always been a toss-up

share price.

current negotiations.

short of expectations.

partnership with Tsingtao.

Mr Ray Goff, senior

levels. Mr Larry Yung, chairman, said Citic would continue to concentrate its efforts in Hong Kong and China, where the group had expertise. He said the company would pay particular attention to infrastructure development in Mr Yung said there would be

in mainland China power pro-The one large business it operates itself - the Da Chong Hong motor car trading business - came under strong com-

'growth through acquisition' policy. It "will be constantly looking for acquisitions that

meet its operational and return criteria", he said.

the Chinese government's interests in Hong Kong's aviation and telecommunications

sectors. It is also a big investor

Citic Pacific is the holder of

petitive pressures last year, both in Hong Kong and China. Mr Yung said turnover and operating profits were weak. "The outlook for 1995 is not encouraging, and management

is attempting to increase the profit margin by reducing operating costs," he said.
The business is, however,

providing opportunities for property redevelopment. Da Chong's old vehicle service centre in the up and coming district of Quarry Bay is being redeveloped into a 370,00 sq ft office tower.

Mr Yung said Citic last year invited the Independent Commission Against Corruption, Hong Kong's anti-corruption watch dog, to advise on a code of conduct for its employees. The company employs 10,000 staff, of which 5,700 work in China and 4,100 in Hong Kong. It has also established an audit committee of indepen-

present 600,000 by the end of

the year. This would involve

further investment of about

\$20m. Eventually, the Ameri-

can company hopes to increase

production there to 4m hecto-

litres, producing equal quanti-

ties of Steinbrau and Bud-

weiser for the mid-range and

premium markets, respec-

Asimco's plans are hardly

less ambitious. It wants to turn

Five Star Beer, China's second-

largest brewery group, into a challenger to Tsingtao with a

quadrupling of production vol-ume by 1998. Present produc-

tion at the Beijing facilities is

about 2m hectolitres annually.

man of Asimco, said China was "not unlike" the fragmented

US beer market in the 1950s,

with the same opportunities

for the bigger players to grab

large segments of the business. Foreign brewers are also being

propelled into China because

their home markets offer little

Asimco had involved Miller, the world's second-largest beer

company, on both a technical

and equity basis with a share

of "somewhat less than 10 per

cent". Miller will help to upgrade the Five Star

operations, and also provide

distribution. Miller products

would be produced under licence in Beijing. However, both Anheuser-

Busch and Miller face strenu-

ous competition. According to

China's ministry of light indus-

try, more than 30 joint venture

partnerships have been estab-

lished, and other deals are

Foreign players include Fos-ter's of Australia, with ven-

tures in Guangzhou, Shanghai

and Tianjin; Fraser and Neave

of Singapore: Heineken of Hol-

ssistance in marketing and

prospect of growth.

Mr Jack Perkowski, chair-

#### Lauritzen shares tumble after payout omitted

Lauritzen Share orice (DKr) 1,700 -1.500

. 1994

Source: FT Graphite

**NEWS DIGEST** 

Lauritzen, the Danish shipping, shipbuilding and manufacturing group, fell sharply ye terday following the company's announce ment that it would be omitting a dividend for the second successive year, writes Hilary Barnes in Copenhagen. The company's announcement, along with news that it had

make a loss of DKr104m (\$18.55m) after minority interests in 1994 compared with a 1993 loss of DKr171m, was made late on Friday after the stock mar ket closed. Yesterday, the share price ended at DKr910 from Friday's close of DKr1,140. Lauritzen said 1994 turnover increased to

DKr14.91bn from DKr14.18bn, After net financial items the loss was reduced to DKr226m from DKr255m in 1993. There was a group profit of DKr36m after tax and before minorities against a loss of DKr149m in 1993.

Two of the group's main subsidiaries con-tributed to what the board described as "an extremely poor year". The J. Lauritzen Shipping Company, which is a significant force in refrigerated cargo vessels and also operates a large fleet of small gas carriers, made a loss of DKr346m on turnover of DKr3.19hn. The loss was attributed to the high cost of Danish personnel, low freight rates in a weak market and

the depreciating dollar.

Danyard, the group's shipyard, made a DKr177m loss on turnover of DKr1.38bn. The yard was forced to switch from production of refrigerated cargo vessels in 1993 after the EU introduced quota restrictions on imports of bananas from South and Central America.

#### Strike cuts Pick 'n Pay earnings 21.9%

Pick 'n Pay, the South African supermarket chain, has reported a 21.9 per cent drop in attributable earnings for the year to February to R79.2m (\$21.93m), down from R101.4m previously, writes Mark Suzman in Johannesburg. The fall was largely due to a strike in the latter part of the year after which the company was forced to cut gross margins in an

attempt to win back customers.

In spite of this, as a result of the acquisition of the remaining 50 per cent of the Score retail group, turnover rose by 18 per cent to R7.92bn from R6.69bn previously. The write-off of goodwill for the acquisition also resulted in a R12.1m extraordinary item.

Meanwhile, trading income of R113.1m was boosted by R3.8m in investment income and R22.8m in net interest received to bring total pre-tax income to R139.7m. However, this was still 16.3 per cent down on last year's R166.9m. The final dividend was set at 24 cents a share, down from 28.5 cents previously and lowering the final dividend to 31 cents, well below last year's 36.75 cents.

#### Oerlikon-Bührle ahead 19% but passes dividend

Oerlikon-Bührle, the weapons, engineering and retailing group, said its net income jumped 19 per cent to SFr75m (\$64.04m) last year, writes Ian Rodger in Zurich.

However, the board was not recommending a dividend payment even though the group had sufficient reserves to pay a dividend for the first time since 1985.

were necessary to secure future progress.

jump in 1994 sales to SF13.8bn, mainly because of its DM100m (\$70.78m) acquisition last October of the Leybold vacuum technology busi-ness. Excluding Leybold, which was consoli-dated retroactively for the full year, sales were up 1 per cent in local currencies.

The group said the Leybold acquisition was also largely responsible for the 32 per cent jump in operating earnings to SF(194m.

#### Indonesian cigarette maker doubles profit

Hanjaya Mandala Sampoerna, one of Indones ia's leading clove cigarette manufacturers, said its audited net profit in the year ended December 1994 more than doubled on a year earlier as the company continued to take an increasingly large market share from its main competitor, Gudang Garam, writes Manuela Saragosa in Jakarta.

HM Sampoerna's net profit in 1994 rose to Rp243bn (\$108m) from Rp105bn in 1993 on net sales which rose 65 per cent to Rp1.350bn. The company said HM Sampoerna's "A" Mild brand of machine rolled clove cigarettes was taking market share away from Gudang Garam, even though Gudang Garam's clove cigarettes are cheaper. HM Sampoerna plans to continue expanding its share of the Indone-sian market for clove cigarettes and predicts 1995 net profit will total Rp341bn.

Improved profit margins are also boosting earnings. Operating income rose to Rp381bn from Rp187bn a year earlier while operating expenses showed a more moderate increase to Rp151bn from Rp112bn in 1993.

#### Renong posts midway advance to M\$144m

Renong, the Malaysian holding company that heads one of the country's higgest conglomerates, has announced pre-tax profits of M\$144m (US\$58.67m) for the six months to December 31 1994, a 34 per cent increase on the year-ago period, writes Kieran Cooke in Kuala Lumpur. United Engineers (UEM), the listed company which groups Renong's construction and engineering interests, announced pre-tax profits over the six months of M\$309m, a 31 per cent rise on the previous period. Turnover rose 39 per cent to M\$926m.

UEM is involved in many of Malaysia's biggest infrastructure projects, including facilities for the 1998 Commonwealth Games in Kuala Lumpur and construction of a new town in the

southern state of Johor. Until three years ago Renong was directly owned by the United Malays National Organisation (UMNO), Malaysia's dominant political party headed by Dr Mahathir Mohamad, the prime minister. Renong is now controlled by

investors closely allied to UMNO leaders. Renong is made up of 13 listed companies with a combined market worth of about M\$25bn. As well and construction and engineering the group is involved in hotels, financial services, telecommunications and the power sector.

#### NTT to float subsidiary

Nippon Telegraph and Telephone, Japan's leading telecommunications operator, will float NTT Data Communications Systems, its fully-owned subsidiary, next month, writes Emiko Terazono in Tokyo.

The Tokyo Stock Exchange yesterday filed for approval of the ministry of finance of the company's listing on April 26. The company will float 20,000 new shares and 47,000 shares currently held by NTT for public subscriptions before the listing.

Some investors fear that the listing could drain liquidity from the stock market as was the case with the flotation of Japan Tobacco last year.

Meanwhile, officials at the ministry of posts and telecommunications yesterday said its advisory panel discussing the division of NTT's operations will release its recommendations within a year.

#### **BAT** studies validity of **ITC** power resolution

By Mark Nicholson

BAT Industries, the UK tobacco and financial services group, said yesterday it was "examining the legal validity" of a resolution passed on a show of hands at Friday's extraordinary general meeting of ITC, the Indian group in which it holds a 31.5 per cent

The resolution approved in principle an amendment to ITC's articles permitting it to enter India's power sector. which is being privatised. However, Mr Norman Davis, BAT's nominee on the ITC board, who was at the meeting in Calcutta, complained the vote was pushed through the rancous assembly without his being given a chance to intervene on behalf of BAT. He questioned the resolution's legality.

enabling ITC actually to "commence" power activities, was put to a full and secret share-holders' ballot, which BAT blocked, using its 31.5 per cent stake. Under Indian corporate law, the move required 75 per cent shareholder approval. It

. . . .

won just 35.72 per cent. BAT had said before the egm it would oppose ITC's entry into the power sector while Mr Krishan Lal Chugh remained the Indian company's chairman. BAT says it has "lost confidence and trust" in Mr Chugh.

#### Boral in US move

Boral, the Australian building products and energy group, yesterday said it was buying Bickerstaff Clay Products, the fifth largest clay brick maker in the US, agencies report. The price was not disclosed, but is understood to be about US\$100m. The US company has sales of about \$70m.

# Americans find China a heady brew

US brewers are raising the stakes for market share, writes Tony Walker

nheuser-Busch and Beer production in China A Miller Brewing are spearheading a renewed US assault on China's beer market, which has announce soon a significant

> Anheuser-Busch aims to double Tsingtao's capacity from the present 3.5m hectolitres (one hectolitre equals onetenth of a topne) in an effort to capture a bigger market share,

Şourpe: Beer Industry Express

of a rapidly-growing market hovers around 2.5 per cent. "The market is very frag-mented, with 850 brewers across China," said Mr Goff. "Even though Tsington is the leader, it only has 2.5 per cent of the market, so there is no clear-cut winner like in a mature market.

"What appeals about Tsingtao," he said, "is that it is a brand that can be parlayed into a national brand. We think Tsingtao has a chance to be that brand."

China's beer market is tipped to grow from around 13m tonnes in 1994 to 22m tonnes in 1998, challenging America as the world's largest. In the past year, it has overtaken Germany to become the world's second-biggest market, accounting for 11 per cent of international consumption in

It is expected to account for about half the world's beer consumption growth to the

Chemical Bank

Union Bank of Switzerland

L-Bank Landeski

Bank in Liechtenstein AG

year 2000. Per-capita beer consumption in China has risen 30 and demand is expected to exceed supply beyond the year 2000. In addition, 72 per cent of China's population is below 35, Tsingtao is easily China's biggest-selling beer, but its share and this group accounts for most of the growth in demand, according to a study commissioned by Asian Strategic Investments Corporation

> firm, recently announced that together with Miller it was investing \$100m to acquire a 60 per cent interest in Beijing's Five-Star Brewery and its largest licensee, Five Star Beer Three Ring.

Anheuser-Busch announced last month it had spent \$53m on an 80 per cent stake in a brewery in Wuhan, the central Chinese city. The brewery was established as a joint venture in the mid-1980s between local interests and German investors to produce the Steinbrau brand.

planned to increase production at the re-named Budweiser Wuhan International Brewing Co to Im hectolitres from the

cent per year since 1990,

simco, a US investment firm, recently

land; San Miguel of the Philip-pines; Becks of Germany; Kirin of Japan, Carlsberg of Den-mark, Pabst Brewing of the US; Mr Goff said Anheuser-Busch and Lion Nathan of New Zealand - to name a few. The list seems certain to get longer.

Directors said "substantial investments"

Bührle has already reported a 28 per cent

### Holdains rises 33% in first six months

Gain of NKr500m for

Kvaerner in ships sale

By Mark Suzman in Johannesburg

Holdains, the paper and packaging company controlled by South African conglomerate Malbak, has announced a 33 per cent rise in operating income for the six months to end-February to R92.7m (\$25.75m), from R69.7m for the same period a year ago.

Turnover rose 20 per cent on the back of improved volumes to R1,43bn, from R1,19bn, while attributable earnings increased 28 per cent to R51.3m from R40.1m, equivalent to earnings a share of 173.8 cents, up from 137.6 cents last year in spite of a higher number of shares in issue. The interim dividend was increased to 57 cents from

By Karen Fossii in Osio

Kvaerner, the Norwegian

shipbuilding and oil and gas

technology group, will make a one-off gain of NKr500m (\$79.49m) from the sale of its

gas carrier fleet to Havtor Shipping. The profit will be booked in the second quarter

of the current fiscal year,

Kvaerner said. In exchange Kvaerner will

assume a near-45 per cent interest in Havtor Shipping.

with which it has co-operated

for seven years in the Havior shipping pool, making it Hav-

Shipbrokers estimate that

the NKr3.6bn tag being put on the 26 vessels in the deal

tor's largest shareholder.

Mr Richard Bruyns, chief executive, said the results stemmed from improved opermarket share. "Consumer confidence revived as the economic recovery gained momen-tum," he said. "Greatly improved volumes coupled with the fact that our businesses are operating more effi-ciently has led to a recovery in operating margins, although they are still some way off what we consider satisfactory."

The results incorporate Carlton Paper as a proportionately consolidated joint venture with Kimberly-Clark rather than a consolidated subsidiary due to taking out minorities in the former company. The prior year figures have been restated to take account of this change.

first announced in mid-Febru-ary - is about NKrlbn above their book value.

Further details announced yesterday show that Havior will take on an estimated

NKr800m of Kvaerner external

debts, and Kvaerner will receive interest-bearing receiv-

ables of NKr1.2bn from Havtor.

April 1, subject to approval by

an extraordinary general meet-ing of Havior shareholders on

April 24 and by Kvaerner's

the world's leading operators of gas carriers; after acquiring

the Kvaerner interests, it will

wholly or partly control 51 ves-sels, including 45 gas carriers.

Havtor will become one of

The deal will be dated from

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NB NORDBANKEN

Shares fall by 22p after the third warning in the past 12 months

# Inchcape hit by strong yen

By David Wighton

Shares in Inchcape, which have more than halved since the start of 1994, fell a further 22p to 278p yesterday, as the international marketing and services group issued its third profits warning in the past 12

The company said profits for the first haif of 1995 would be "significantly below" last year as it announced 1994 profits down from £271.4m to £228.4m (\$375m). Analysts cut their 1995 forecasts to between £180m and £205m from as high

Inchcape, one of the world's largest independent car import-ers, has been hit hard by the rise in the yen and the probfacturers in Europe.

Mr Charles Mackay, chief executive, said that car and

**Thomas** 

Cook chief

quits post

By Peggy Hollinger and David Blackwell

currency markets remained very volatile which made it difficult to predict the outcome for this year. "We are very confident about the medium and longer term of Inchcape but we can't be at all complacent about the short-term."

Inchcape's profits from the distribution of Japanese marques, mainly Toyota and Mazda, tumbled by £45m last year leaving total motor profits down by £30.7m at £148m.

But Inchcape's other businesses performed well and excluding discontinued activities and the effect of currency novements, group profits were down just 1 per cent.

Some analysts questioned whether Inchcape had reacted sternly enough to the downthe company pointed to cost cutting, such as a 20 per cent staff reduction in its Hong

Kong operation, and Mi Mackay stressed that it must not damage its long-term prospects. "The Japanese will be

Mr Mackay said the recent promotion of Mr Philip Cushing to the new post of managing director would give him more time to concentrate on strategic issues, including reducing the group's exposure to the yen. He dismissed suggestions

that Toyota, which has a 4.7 per cent stake, was critical of its performance. Sir David Plastow, chairman, described press rumours of boardroom disagreements as

'absolute rubbish" Earnings per share fell to 26.8p (33.9p) but a maintained final dividend of 9p gives a total of 15p (14.8p) which puts the shares on a yield of 6.7 per



Charles Mackay: confident on

# **Northern Electric dissidents** threaten to call EGM

By David Wighton

Mr Christopher Rodrigues is sharebolders are threatening quitting his post as chief execto call an extraordinary gen-eral meeting unless the board ative of Thomas Cook, the travel agent owned by Gerenters talks with Trafalgar House about a new offer for the company by March 31. Mr Guy Wyser-Pratte, of the many's Westdeutsche Landes-Mr Rodrigues's departure US arbitrage firm Wyser-Pratte he left the board of First which owns 800,000 shares, has Choice Holidays, 21 per cent owned by WestLB, after it written to the board accusing it of breaching its fiduciary duty in its defence of Trafalgar House's original £1.2bn bid. became apparent that other

multiple holiday retailers were suspicious of the strong Northern Electric's decision to offer a £560m package of benefits to its shareholders Thomas Cook link. Mr Rodrigues will be replaced as chief executive by Mr Hans Zierke, head of prompted Professor Stephen

WestLB's London branch. Thomas Cook also announced a sharp jump in pre-tax profits from £31.6m to £60.7m (\$100m) because of a £39.4m gain on the disposal of the business travel operation. Gross sales were 8 per cent higher at £17.1bn. Revenues, which represent the commission received on holidays and travellers cheques, were 10 per cent higher at £656.6m.

Littlechild, the electricity regulator, to announce a review of Dissident Northern Electric the industry's pricing regime. This led Trafalgar House to lapse its £11 a share bid and

propose a 950p offer. Mr Wyser-Pratte points out that Northern's defence included information about future plans which had not been disclosed to Prof Littlechild when he announced the new price regime in August.
"The board of directors therefore knew, or should have known, that these proposals

Mr Wyser-Pratte adds: "Instead of keeping shareholders' interests in mind, it appears that the directors were prepared to go to extraordinary engths to put forward proposals which would preserve their position and emoluments, even though the board should have known they could not be

Mr Wyser-Pratte is threatening to call an EGM to compel Northern to allow Trafalgar House to launch a new bid or to enter negotiations. He also told the Northern board he would "explore the possibility" of taking legal action against directors for breach of fidu-

#### Wembley to report £36m loss

would be unacceptable to Pro-

fessor Littlechild and were

therefore an inappropriate response to the offer by Trafal-

Wembley, the stadium and greyhound group, is expected to announce annual losses of about £36m (\$60m) when it unveils its refinancing

package next month, writes Tim Burt. The company, which had originally planned to publish the figures today, has delayed the announcement while it seeks support from insti-

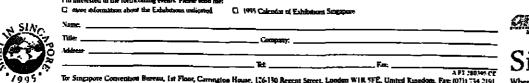
tutional investors for a £60m rights issue and 240m debt-for-equity swap.

It is expected to tell City fund managers that write-downs and exceptional items totalling £16m will leave the company with a cleaner balance sheet and better placed to exploit rising demand for venue bookings.

SINGAPORE offers excellent back-up to computer experts.

# HERE'S data on other exhibitions.

(4.7) <b>(2.24</b> . (5.			
□ 2.5 May	Asian International Gift Fair'95 (*AIF)	1 7-9 June	Marichem Asia'95
☐ 2-5 May	Network Asia*95		(Asian International Chemical Industry Logistics Exhibition and Conference)
□ 17-18 May	Asia-Pacific Coatings Show 95	□ 22-25 june	The PC Show Singapore '95/The Software
☐ 17-20 May	AIHEX'95 (1st Asian International Hardware Exposition)		Show
	SIBS'95 (1st South-East Asian International	□ 22-25 June	Biz-Comm'95
	Building Services Exposition) SIBEX'95 (The 13th South-East Asian	☐ 11-14 July	Autofact Asia*95
	International Building & Construction Exposition)	26-30 luly	Photo and Video Fair 95
□ 17-21 May	International Spring Fair Singapore 1995	F 1610 4	
☐ 24-27 May	Intermedia Asia 95	☐ 16-19 Aug	3rd International Muslim Food and Technology Exhibition (IMFEX'95)
☐ 25-28 May	Aquarama'95	☐ 24-27 Aug	International Jewellery Show'95



#### **T&N** fights further US asbestos lawsuit

The legal battle between Chase Manhattan and T&N, the UK engineering group, has gathered pace with the appointment of a new trial judge to consider the bank's \$185m lawsuit over asbestos contamination at its New York head-

quarters. Chase claims T&N, which as Turner and Newall was formerly Britain's largest asbestos producer, knew the risks of asbestos when it supplied the material during construction of Chase Plaza near Wall Street in the late 1950s. The US bank said the case

was likely to come to court this summer, when it would be heard by Judge John Koelti. Judge Koelti's appointment has filled a vacuum left by the recent death of Judge Vincent Broderick, who had been due

to handle the lawsuit. Mr Michael O'Connor, senior associate counsel and vice president of Chase Manhattan, said the bank now expected proceedings to accelerate and was seeking a meeting to present its pre-trial evidence to the

new judge. If it wins the case, Chase predicted it would prompt potentially larger claims by New York's Port Authority over asbestos used at the World Trade Center and LaGuardia airport.

"Our evidence shows T&N was aware of the hazards long ago. By proving liability, it would make it impossible to defend other cases," said Mr

T&N has denied liability and refused to comment yesterday. It has turned over thousands of internal documents to Chase lawyers.

A similar \$75m case brought by Prudential Insurance of America was dismissed in 1992 and the UK group is said to be of confident of victory again. the sale of the Australian prop-

By Peggy Hollinger

Royal Doulton, the fine china

company which has been based

in England's Potteries region

for 200 years, yesterday announced a sharp jump in annual profits and unveiled

plans to build its first manufac-

for everyday tableware. Royal

Doulton is setting up a joint

Caradon, the building products

group, turned in pre-tax profits

The previous year's pre-tax result of £213.4m, on sales of

£960.7m, included exceptional

profits of £100.3m on the dis-

The figures for 1994 included

the first full-year contribution

from Pillar, the building prod-

ucts business Caradon acquired from RTZ for £809m

in August 1993. On the basis of

pro forma figures for 1993 to

include Pillar for a full 12

months, operating profits rose 24 per cent from £165.4m to

posal of CarnaudMetalbox

venture in Indonesia with Mul- project, and own 70 per cent.

turing operation abroad.

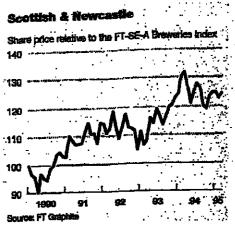
By Andrew Taylor,

turnover of £1.99bn.

#### LEX COMMENT

Industry consolidation has long been viewed as the cure to the ailments afflicting Britain's brewers. The market's excitement at the prospect of Scottish & Newcastle's buying Britain's second largest brewer, Courage, is therefore hardly surprising. The industry has been beset by flat volumes and falling margins. This has been sparked by more than 20 per cent over-capacity and increased competition following government moves to limit ties between brewers and pubs. But industry executives have long argued that a series of mergers within the industry would alleviate the pain, creating a cosier oligopoly, while removing some excess

In reality, however, the industry's problems appear more deep-rooted. The Government has made strenuous efforts to force the sector to become more competitive. It could hardly sit back and watch the formation of something akin to a brewing cartel. Furthermore, it is unlikely that Bass will give up its number one position to S&N without a bit of a fight. Finally, the reduction in capacity resulting from a possible S&N/Courage merger could prove disappointing. After all, no company likes to buy assets just to shut them down.



Nonetheless, a merger should at least mark the beginning of an era of less aggressive

Brewery businesses could therefore become a steadier source of cash to fund the industry's push into faster growing and higher margin leisure activities, such as modern food and family oriented pubs.

# Hammerson asset rise disappoints

By Simon London. Property Correspondent

Hammerson, the property company which has been reshaping its portfolio, disap-pointed the stock market with a 9.3 per cent rise in net asset value per share from 343p to 375p (615 cents) during 1994. Hammerson said the under lying increase in the value of its £1.6bn property portfolio

was just 1 per cent. Its UK properties, which make up 52 per cent of the total, increased in value by 3.6 per cent, with offices performing marginally better than retail properties, after a 9.1 per cent gain in 1993. Declining values were seen

in France, Canada and the US. Pre-tax profits jumped to £107.5m (£39.8m), helped by a £54.5m exceptional profit on

Royal Doulton to set up first

overseas manufacturing plant

pany, to produce mid-price fine china for North America and

the Asia Pacific region, where

Royal Doulton is currently

unable to compete with

Mr Stuart Lyons, chief exec-

utive, stressed the venture

would only produce fine china.

It would not compete with the

have produced bone china

since 1795. Royal Doulton will invest £5.75m (\$9.43m) in the

Improved efficiency helps

Caradon cut £40m in costs

tive, said a £40m reduction in

costs due to improved effi-

ciency was the biggest single

reason for the rise in underly-

ing profits. Margins in the core

building material businesses

Mr Jansen was cautious

about prospects with UK mar-

kets having subsided, while

economic growth in the US,

which accounted for 38 per

cent of group sales, was likely

to be more limited this year,

dampening demand for the

company's products.
The shares eased 3p to 262p

Operating profits in the UK

on a pro-forma basis rose 35

per cent to £102.2m (£75.9m). US profits increased 21 per cent to £78.3m (£64.8m), in

spite of a 23 per cent fall in

cheaper Japanese products.

erty portfolio for £245m. Mr Ron Spinney, who took over as chief executive two years ago, said Hammerson's principal markets were now improving, although demand for offices remained patchy.

The group acquired 11 large properties during the year, spending a total of £351m. The largest acquisitions were 99 Bishopsgate in the City of London, the bomb-damaged office block which is being refur-bished, as well as retail and office properties in Paris and two Canadian shopping malls. Mr Spinney said the rebalan-

cing of Hammerson's portfolio towards retail properties and continental Europe was now largely completed. He added that the company was still looking to make retail and office investments France and

the company, demerged from

the Pearson media group in

1993, completed its first full

year as a quoted entity. Pre-tax

profits for 1994 jumped from

£3.04m to £12.6m on sales 2.5

Mr Lyons said the improve-

ment was largely due to

increased efficiency in the

all, however, sales growth had

slowed over the last year. The company experienced difficul-

ties in North American distri-

Share price relative to FT-SE-A Building Materials & Merchants Index

security printing profits to

£39m (£50.4m). Profits in conti-

nental Europe, mainly from

sales of radiators, dipped to

£25m (£25.6m).

per cent ahead to £227.5m.

#### Gehe is encouraged by AAH acceptances

By David Blackwell

Gehe yesterday extended until April 13 its £377.4m (\$620m) offer for AAH, the pharmaceuticals retailer and distributor. The German drugs wholesaler received acceptances for 1.92 per cent of the shares by 3pm last Friday – the first closing date. It now holds a NEEDS TOTAL

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Gehe said it was "very encouraged by the level of acceptances at this early stage". It continued to believe that the offer of 420p a share was generous, and had been pitched at the right level to succeed.

However, AAH described the level of acceptances as "low", demonstrating support for the board's argument that the hos-tile offer failed to reflect the true value of the group. It again urged shareholders to ignore the bid.

**US buy for Celsis** 

Ceists, the biotechnology company, has acquired Integrated BioSolutions of New Jersey, a distributor of microbial testing equipmer

The consideration will be met with \$200,000 cash and the issue of up to 700,000 shares: 200,000 shares will be issued on completion, with the balance plus all the cash payble over the next year on condition that certain key employees are retained.

IBS had sales of \$2m in 1994

United Energy United Energy, USM-quoted oil and gas producer, incurred net losses of £379,000 (\$622,000) for 1994 against profits of £23,000. The company, with interests in the

US and Europe, blamed the continued decline in prices. Turnover was £2.52m (£3m) as a result of the lower prices and the sale of its interest in Humbly Grove, Dorset, Losses per share were 1.1p, against earnings of 0.1p. There was no

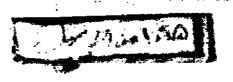
Mr John Billington, chairman, said the acquisition of two properties in the US would more than double the reserve base and daily production.

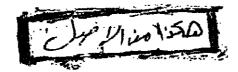
Nestor-BNA

A £4.5m exceptional loss on the sale of its hospitals and nursing homes division left Nestor-BNA, the healthcare group, £81,000 (\$133,000) in he red for 1994.

MRA, the US-based business had reduced its cost base, while BNA in the UK was performing well.

			D	8-82E					Dividends			
	Terno	rar (2m)		t (2m)	Ø	\$ (p)	balaisis (b) Crissis	Date of payment	Corresponding dividend	Total for year	Total las year	
Aran Esergy 🐥 Yr to Dec 31	83.4	(63.9)	6.₽₩	(5.7 )	1.4	(1.67 )	•			<u> </u>		
Bruske Bros Yr to Dec 31	402.2	(353.9 )	23.5	(19.1 }	29.3	(27 )	5.82	July 3	4.82	8.12	6.82	
Caradon Yr to Dec 31	1,990	(960.7)	201.2	(213.49)	19.9	(31.3)	6.6†	June 2	6.08	9.5		
Rizzellion 🛊	282.9	(305.7)	8.43	(13.8L <b>.</b> )	2.18	(13.74L)	1.25†	Aug 18	2	2.25	8.91	
Forth Perts	35.7	(33.1)	13.7	(9.62)	30	(21.4)	7.25	May 26	5	2.25 9.95	3.5	
Saelic Resources 4	12.4	(- )	0.2221.	(0.54L <b>.</b> )	-	<b>(-)</b>	•	-,	-		7.25	
Sankesi Yr to Dec 31	38_2	(30.5 )	0.71	(0.4♥ )	9.7	(5.3 )	2.75	Judy 5	2.75	4.25	4.25	
Graystone 6 miles to Dec 31	. 22	(12.5 )	2.96	(1.15_)	0.64	(0.6)	0.18	June 23	0.1	1.23		
Manuscreton	121.3	(118.90)	107.5♥	(39.8♥ )	34.3	(13.9 )	6.5†	June 2	6.5	10	0.24	
Seathcail Yr to Dec 31	41.2	(36.3 )	6.39	(3.064)	8.6	(3.2 )	3	May 16	-		10	
inchcape Yr to Dec 31	6,102	(5,877)	228.4	(271.4🖤)	26.8	(33.9 )	9	July 3	ģ	4.5		
Interesediate Cap	31.3🗆	(C1.1C)	17.9	(14.64)	27.2	(28.7 )	7.75	, •	-	15	14.8	
loM Statem Packet Yr to Dec 31	27.7	(25,5)	246	(3.484)	7.8	(10.3 )	3.751	May 8	3.75*	11.5	-	
Manament Cill & Gas Yr to Dec 31	25.7	(31.1 )	7.64	(7.86)	1.12	(1.22 )	•	,	712	5.5	5.5*	
Nestor-BNA Yr to Dec 31	117.7	(110.5)	0.081L	(4.52)	2.06L	(4.46 )	2	May 26	2		-	
Page (Michael) Yr to Dec 31	74.3	(51.2)	8.61	(3.84)	8.95	(4,01)	22	May 26		3.15	3.15	
Pearson	1,550	(1,870 )	297.8	(208.6♠)	40.4	(27 )	9.25	June 2	1.5	3	21	
Royal Doubter	227.5	(222 )	12.6	(3.044)	18.4	(SL )	5.75	June 2	7.625	15	13	
Rassell (Alex) Yr to Dec 31	38.2	(35.9 )	3.02	(1.68)	6.78	(2.69)	1.5	May 15	.3_	7.5	3	
Sharpe & Fisher Yr to Dec 31	63,7	(51.7 )	4.4	(2.35 )	14	(9.2)	3.3	June 7	1.25	25	1.75	
T&S Stores Yr to Dec 31	411.7	(352.1.)	13.9	(12.6 )	14.53	(13.44)	3.9	May 26	27	5	4.2	
Tay Homes 6 miles to Dec 31	41.7	(26.5 )	20.5	(1.22	4.81	(3.63)	1.55		3.6	6.5	6.1	
Taylor Netson AGB Yr to Dec 31	61.5	(55.7 )	8.19	(4,17)	1.83	(1.26 )	0.34	May 5	1.35		6.45	
Tele-Cine Cell	13	(9.89	2.31	(0)	15.2	·(-)	1.21	July 3	0.32	0.64	0.45	
Oster TV Yr to Dec 31	31.4	(28)	7,49♥	(5.07)	48.16	(31.78 )	125	May 15	_ <del>-</del>	1.21		
United Energy §	2.52	βj	0.381	(0.023 )	1.1L	(0.1)	123	June 5	8.75	20	15	
									•	-	-	
nvestment Trusts	. 168	<b>(</b> (a)		actobile ge (2011)	9%	(4)	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total last	
NE Smaller Ces Yr to Feb 28	130.8	(154.5)	1.01	(1.02)	3.73	(3.79 )	2.74	Juste 27			700	
Personal Assets							100	May 19	263	3.68	3.57 200	





#### COMMODITIES AND AGRICULTURE

# EU agrimoney | 'Worst over' for Britain's disgruntled pig farmers review planned

European Union farm ministers yesterday agreed to hold a special council on April 10 to consider changes to the agrimonetary system following recent currency turmoil.

They are under pressure to review a system that has been in place since early February when the "switchover", part of the EU's complex "green money" system for converting farm subsidies into national

currencies, was scrapped At present changes in green rates take place only in exceptional circumstances. In the case of the appreciation of a national currencies, revalua-tion of the green rate is considered if the gap between it and the market rate exceeds 5 percentage points for more than 50 days, including an initial 10day monitoring period.

If the difference remains above 5 points at the end of the 40-day "confirmation" period, agriculture ministers have to decide by how much the green rate should be revalued and how much compensation pro-ducers should be paid. The confirmation period has started for some currencies. It expires on April 14 for the Belgian and Luxembourg francs and on May 4 for the Deutchmark, Dutch Guilder and Aus-

trian schilling. Among changes being sought is an extention of the confirma-tion period, while Germany wants Brussels to finance all, instead of 50 or 75 per cent, of the compensation for produc-

most enthusiastic description one pig farmer could muster yesterday for the last month's surge in prices for pigmeat.
Of all the UK's disgruntled farmers, the ones with the most reason to be downcast in recent years have been the pig producers. While net farm income averaged across all types of farm rose in England by 11 per cent in 1993-94, last week's ministry of agriculture report on UK farm incomes showed pig and poultry farmers suffering a 71 per cent

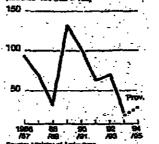
"The end of the worst" was the

decline in their revenues. However, with prices rising an average 2½ pence a week in the last three recorded weeks, pushing the Average All Pigs Price up to 115.6p a kilogram deadweight for the week ending March 18th, industry observers believe the picture for pig farmers may not look so The underlying reason for the confidence, and the rise in (1989/50-1991/92 = 100) ·

price after months languishing below 100p, is the contraction in the European herd. The latest pigmeat forecast figures compiled in Brussels show that of all EU producers only France has registered any increase of note in output in the second half of last year. In Germany, the December farm census shows the pig population down 5 per cent on a year earlier and forecasts 1995 pig production a further 4.1 per

cent lower than 1994 output. The February census for the Danish pig herd shows a gentle year-long decline in produc-tion, with the numbers 1.6 per cent lower than February 1994. The country's total pig production for the first half of 1995 is expected to be marginally lower than the same period a year earlier, but is expected to pick up in the second half of

UK net farm lacouse Pig & poultry farms index



this year, Flat or declining production figures for the rest of Europe are sustaining pig producers hopes that the recent price rises are not going to follow the all too familiar pattern of the last two years - a lurch upwards in UK prices that

quickly goes beyond the Euro-

pean market level and then crashes as pigmeat users buy in carcasses from other EU

"Every time the price has raced away in the past, it has been halted by lower prices elsewhere in Europe," says Ms Sally Doyle in the economic policy and forecasting unit at the Meat and Livestock Commission. "What happens now really depends on whether their prices continue to increase and judging by the December census that may

The price rises themselves may yet stimulate a further reduction in UK output as heavily indebted pig producers may take the opportunity of cashing in their pig businesses while the market is relatively

well happen."

buoyani. "Some farmers will be asking themselves whether to take the money and run now when their pig crates may be worth

more than their debt," says Mr Dafydd Owen, pig adviser at the National Farmers'

Union. The uncertainties that hang over the industry, according to Mr Owen, may yet depress prices in the medium term and are enough in the near future to drive out those farmers who have just been waiting to recoup their losses.

In particular, the reduction in EU export refund payments to pig farmers selling outside Europe as envisaged in the General Agreement on Tariffs and Trade settlement and scheduled to come into force on July 1 could push up supply on the continent and act as a drag on prices, Mr Owen sug-

Of the 950 000 tonnes of pigmeat exported out of the EU last year, 860 000 tonnes were supported by an export refund payment, albeit often a small one. The Gatt limits the pay1995-96, potentially leaving a few hundred thousand tonnes to be disposed of on the Euro-

pean market.
The NFU is also concerned about the forthcoming animal welfare regulations for the pig industry in the UK which will include a ban on farrowing crates and tethers, forcing farmers to invest in new hous-ing for their pigs. When the ban comes into force in 1999, it will cost farmers £2.70 per pig, equivalent to 15 to 20 per cent of the profit margin on the animal, the NFU estimates.

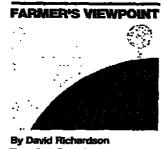
With such obstacles in view few pig farmers are in a mood to get excited about the recent price recovery. The common view is summed up by Mr Owen's sombre appraisal: "The only difference the last three weeks have made is pig producers now worried about next week rather than tomorrow".

# America's confident growers have a mission to succeed

Many successful extroverts in the US agricultural sector seem to believe themselves to be chosen to feed the world

Very time I visit the US
I am impressed by the
"can do" attitude of its farmers. My views may be coloured by the characters of those I tend to visit - successful extroverts who welcome visitors and want to talk. Indeed I have seldom met a US farmer who does not fit that description. It is only a slight exaggeration to suggest that as they drive their 4x4 pickups around their broad acres many believe themselves to be chosen to feed the world.

Last week in Colorado, in the Mid-West, I thought I detected an even greater determination to prove that US farmers are the most productive, the most efficient and the most competitive anywhere. The reasons behind those feelings were the North American Free Trade Agreement between Mexico, Canada and the US, and the General Agreement on Tariffs and Trade settlement, which



freer trade between the US and most of the rest of the world. The reduction and removal of trade restrictions with other countries seem to many American farmers the key to opening the door to their own expansion. Indeed some have already started expanding and are gambling heavily on profitable exports markets being available when their production is ready for sale. The fact that the Mexican Peso has halved in value since the Nafta was

signed, cutting the value of US sows and their piglets will be exports to that country, has not exactly helped, of course. But that little setback has not dampened the enthusiasm of the expansion-minded. A pig farmer I visited 320km

south of Denver (but still in Colorado) illustrates the point. He and his family are already well established in pig produc-tion near the Canadian border in North Dakota. Winters are severe at such latitudes and pigs have to be kept inside to avoid terminal frostbite. But in southern Colorado, New Mexico, and the Texas and Oklahoma panhandles the weather and the land are ideal for outdoor pig systems, devel-oped incidentally in the UK.

This northerner has therefore purchased 6,000 acres of ex-cattle grazing country at about \$100 an acre. The first 1.500 breeding sows are already on the first 1,000 acres and within 12 to 18 months it is intended that a further 7,500

**GRAINS AND OIL SEEDS** 

running over the rest. External investors have put up some of the money, a system com-monly used in the US to finance the purchase and feeding of beef cattle and also some kinds of irrigated farming.

When I asked the farmer if being a pioneer worried him he shrugged and said he was not the only one developing such a business. He cited several examples of integrated pig enterprises - that is close alli-ances of feed manufacturers, pig farmers and meat processors - far bigger than his. Another company was said

to be putting in a pig production unit of 80,000 sows with Japanese finance; and that source of funding would be significant. Although US consumption of pig meat has been static for many years the biggest potential market for such increased US production is south east Asia - especially Japan. Reduced tariff barriers fore takes an increase of

SOFTS

IE COCOA LCE (E/tonne)

with such countries as a result almost 20 per cent in exports to of the Gatt settlement will, it is believed, make profitable trade that is not so at present. It should, however, be made

clear that the agreed reduction in tariffs is progressive and the most significant benefits for US farmers will not be realised for four or five years. In other words the pig expansion I witnessed and heard about may be somewhat premature.

A similar situation exists with US beef. The national herd has been expanding steadily for several years. This year it is forecast to increase by a further 2 per cent and in spite of widespread predictions by industry analysts of oversupply and disastrously low prices by 1986-97 there is no sign of a let up in the rise in production.

Those same analysts point out that the US exports only 6 to 7 per cent of its total production of beef and that it there-

Gatt] will adjudicate - almost absorb a 1 per cent increase in domestic production. They have also given reminders that certainly in our favour."
I got a similar dusty reply when I asked a representative of the milk industry, who also

bust and hit producers. But cattlemen have not responded by cutting production, probably, it is thought, because they believe Gatt-promoted exports will take care of any surplus. Here again Southeast Asia is the main target market. Although the Euro-

the normal 10-year "boom and

bust" beef cycle is about to

pean Union is still very much on the list as a potential customer. I reminded beef industry representatives of the ban on US imports into the European Union because of the 6-year ban-on meat from cattle implanted with growth promo-

ting hormones. The reply was the standard one - "there is no scientific evidence that approved hormones are dangerous. The World Trade Organisation [the successor to

Selt Day's Open price change High Low Int Vol

MEAT AND LIVESTOCK

like beef growth promoters, is

now permitted in the US but

He explained that it was, and

policy to make agriculture

stand on its own feet without

me, whichever party were in power. What US farmers had to

do, he concluded, was to make

themselves the most efficient

producers in order to stay com-

petitive on a world scale. If

that meant using hormones

and BST that is what US farm-

not in the EU.

London Commodity Exchange robusta COFFEE futures ended firm on mixed buying yester-day but well off highs. The May delivery contract ended up \$13 at \$3,010 a tonne after

Coffee off highs

MARKET REPORT

touching \$3,078. Dealers said the market looked steadier after slumping happened to be a trade adviser last week to four-week lows on to President Clinton, whether uncertainty over Brazil's coffee he hoped to export to the EU butter and cheese that might policy. 'The market is sick and tired of the contradictions." said one, referring to the be manufactured from milk produced with the help of recent failure of exporters and Bovine Somatatropin, which,

growers to agree on export A slowing in COPPER's upward momentum and a genwould remain, US government eral lack of any significant volume of fresh orders put base metals prices under pressure at aid by the year 2000. that would be the case, he assured

the London Metal Exchange. "There was some buying on dips but I think consumers can sense a downside move, particularly if copper falls back below \$2,930," a trader said. It closed yesterday at \$2,940.50 a tonne, little changed on the day, but eased a few dollars in after hours trading.

#### COMMODITIES PRICES

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will eventually bring about

BASE METALS LONDON METAL EXCHANGE M ALUMINIUM, 99.7 PURITY & per tonne)

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Previous
High/low
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LIME AM Official 2/5 rate: 1.5933 LIME Closing 5/5 rate: 1.5960 Spot: 1.5978 3 milhs: 1.5964 6 paths: 1.5936 9 milhs: 1.5916 E HIGH GRADE COPPER (COMEX) Day's change High low -0.80 143.00 142.00 -1.10 141.10 140.30 -0.40 139.25 138.25 14.20 159.0 PRECIOUS METALS

1022-23

97,795 33,861

2967-8

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230.253

2940-1 2939-40 2945/2933 2935-6 2936-8

E COPPER, grade A S per tonne)

Kerb close

Clase Previous High/low AM Official Kerb clase Open Int. Total delly fur

IL LONDON BULLION MARKET Prices supplied by N M Rothsch S price 382\_40-382\_70 381\_50-381\_90 381\_80-382\_20 Day's High Day's Low Previous clos ntee (Vs USS) Loco Ldn Meen Gold Lending 290.85 294.75 294.75 299.70 310.80 463.00 468.80 475.80 490.75 Sever Fix \$ price 386-389 393,35-395,80

Precious Metals continued ■ GOLD COMEX (100 Troy oz.; \$/troy oz.) 386.5 -0.1 383.3 382.1 42.545 30.837 383.9 -1.8 -385.0 +0.1 385.5 384.4 42.115 10.387 383.3 +0.2 384.5 42.115 10.387 383.3 +0.2 384.5 384.5 42.115 10.387 383.3 -0.2 384.5 384.5 42.115 10.387 383.3 -0.2 384.5 384.5 42.115 10.387 384.5 42.115 10.38 415.0 +1.8 418.0 413.0 6,476 2,574 418.5 +2.1 418.0 415.5 12,015 1,973 422.5 +2.9 422.5 422.5 2,458 8 423.1 -3.4 - 740 2 PALLADIUM NYMEX (100 Troy oz.; \$/troy oz.) Mar Jen Sep Dec Total 167.50 -4.60 - - 4 172.25 +2.75 173.40 171.50 7,154 174.00 +3.00 174.00 173.50 678 172.00 -4.60 - - 133 ■ SELVER COMEX (100 Troy oz.; Cents/troy oz.) +1.2 481.0 481.0 38 -7.3 -- 201 +3.3 467.5 482.5 62.689 1 +4.1 472.0 468.0 14.500 +4.3 478.5 473.0 11,261 +4.1 484.5 480.0 16,441 **ENERGY** EL CRUDE OIL NYMEX (42,000 US onlis, \$/barrel)

May Juli Juli Amij Sagi Dick Tutal W CRUDE OIL IPE (S/barrel) Latest Day's price change 17.25 +0.14 16.96 28.142 8,096 16.90 15.536 2,674 16.71 9,317 1,394 16.85 5,953 1,120 16.68 3,269 181 139,722 33,980 # HEATENG OIL WMEX (42,000 US galls.) +0.50 47.30 +0.75 47.40 +0.80 47.70 +0.81 48.20 +0.70 48.80 47.10 15.507 2,912 47.90 15.558 1,544 48.75 6,652 508 - 4,595 572 123,423 32,801 Sett Day's price change High Low let 153.50 +4.00 153.75 149.25 35,302 153.26 +4.00 151.50 149.25 27,444 153.00 +2.75 151.25 147.75 11.597 152.00 +2.50 152.00 150.00 8,050 153.75 +2.50 153.75 151.50 2,183 155.76 +2.75 154.00 754.00 2.579

Latest price; 1,884 1,740 1,780 1,795 1,775 1,790 Buy's charge +0.040 +0.031 +0.029 +0.029 +0.020 1.825 29,729 1.896 14,884 1.720 14,836 1.735 13,376 1.750 13,469 1.690 1.740 1.760 1.765 1.775 1.790 22,729 17,255 5 14,984 4,007 0 14,896 1,926 5 13,376 1,277 0 13,469 1,675 5 9,363 1,184 152,745 67,072 1.785 9,363 IN UNILEADED GASOLINE 58.45 58.00 57,80 57,40 57,00 57.52 14.281 57.25 24,238 56.90 10,573 56.80 7,984 58.50 4,015

THE WHEAT LCE (E per tonne) 112.90 -0.35 113.10 112.60 1,678 114.15 -0.40 114.20 114.00 479 100.40 -0.30 100.40 100.30 331 101.30 -0.35 101.50 101.20 2,446 103.30 -0.40 103.30 103.30 688 104.75 -0.30 105.00 104.76 418 -5/6 350/0 345/0 21,199 4,039 -4/0 341/0 338/0 23,945 8,137 -4/0 347/2 344/2 3,647 986 -4/0 358/0 356/4 2,678 348 -2/4 381/4 381/0 27 1 51.824 11.523 MAIZE CST (5,000 bu min; cents/56tb bushel) -0/6 246/4 246/0 104,381 -1/0 252/8 252/0 110,621 -1/0 256/2 255/6 21,480 -1/0 256/2 255/6 21,480 -1/0 265/4 265/0 4,669 -1/0 265/4 265/0 4,669 -1/0 265/4 265/0 4,669 265/0 8,589 - 503 347,888 22,855 -4/0 578/0 574/4 45,248 7,535 -4/6 588/2 584/4 50,776 7,850 -3/4 582/6 589/6 6,341 429 -3/2 594/6 582/4 3,784 145 -8/2 592/6 589/0 28,913 1,915 -1/4 610/4 608/4 1,983 78 139,787 19,371 E SCYABEAN OR, CBT (60,000lbs: cents/fb) -0.54 20.52 25.80 29,963 4,868 -0.46 25.02 25.80 23,325 1,837 -0.45 25.85 25.50 0,085 240 -0.57 25.70 25.65 0,095 197 -0.33 25.50 25.32 6,859 145 -0.37 25.40 25.05 13,852 862 SOYABEAN MEAL CET (100 tons; \$/ton) 
 165.6
 -0.9
 166.9
 165.5
 34,865
 4,986

 169.9
 -0.9
 171.3
 168.8
 30,287
 2,400

 172.0
 -0.7
 172.3
 172.0
 7,625
 280

 173.9
 -0.8
 175.3
 173.9
 5,248
 120

 175.5
 -0.5
 178.3
 175.5
 9,029
 90

 176.3
 -0.9
 176.1
 176.2
 12,570
 74

 176.3
 -0.9
 176.1
 176.2
 18.9
 4.658
 ■ POTATOES LCE (£/torne) 319.5 +17.5 320.0 305.0 358.5 +14.0 356.0 351.0 250.0 -2191 2100 1885 1850

LIVE CATTLE CME (40,000lbs; cents/bs) - 943 940 1,388 10
4 954 945 20,672 945
4 969 963 14,128 425
-3 982 977 13,247 44
-3 998, 992 14,885 5
-4 1018 1011 20,480 77
100,593 1,586 1310 33,802 3,954 1333 14,699 1,863 1367 8,948 230 1388 6,105 239 - 6,023 182 - 4,702 180 1312 1335 1316 1338 1362 1392 E COCOA (ICCO) (SDR's/tonne) EL COFFEE LOS (\$/torne) +40 3110 +14 3078 +27 3025 +46 2980 +42 2981 +52 2985 3070 3011 10,349 6,375 1,482 225 EL COFFEE 'C' CSCE (37,500lbs; cents/lbs) 168.50 +0.90 169.80 186.80 14,217 8,159 170.85 +1.25 1771.75 186.70 9,781 2,187 172.00 +1.20 172.75 177.00 5,955 642 171.25 +0.60 172.50 171.25 5,534 663 171.00 -1,574 131 May Jul Sap Doc Mar May Total 1,574 131 51 26 37,06211,406 # COFFEE (CO) (US conts/pound Comp. daily 15 day aver 164.53 . 163.90 III No7 PREMIUM RAW SUGAR LCE (cents/lbs) - 15.19 15.19 1,161 100 - 14.35 14.35 2,360 2,000 12,00 12,00 2,000 2,000 5,821 4,100 IN WHITE SUGAR LCE (\$/tonne) - 378.0 378.0 10,480 - 385.5 382.5 7,581 - 382.5 380.5 3,530 - 321.7 320.3 378 N SUGAR "11" CSCE (112,000lbs; cents/lbs) 14.19 +0.01 14.25 14.16 55,897 8,461 13.14 +0.06 12.16 13.08 37,188 4,233 12.18 +0.06 12.19 12.13 37,832 1,286 11.81 +0.02 11.87 11.79 13.007 378 11.65 +0.03 11.88 11.62 3,536 35 11.37 +0.02 11.40 11.37 3,712 -1.40 11.40 11.40 11.40 11.40 11.40 11.40 11.40 11.40 11.40 11.40 11.40 1 M COTTON MYCE (50,000lbs; cents/lbs) May tol Oct Des May Total 100.30 -2,00 101.10 100.30 20,120 3,011 97.35 -2,00 98.00 97.26 18,962 2,807 80.95 -1.08 81,50 80.30 7,411 87.37 78.96 -1.15 77.80 78.80 5,804 411 77.85 -0,75 78.30 77.81 1,334 107 18.98 11.34 107 18.98 1 ORANGE JUICE NYCE (15,000lbs; cents/lbs) 105.00 +1.80 105.50 103.50 11,795 713 105.90 +2.10 109.50 107.50 6,006 390 112.25 +2.15 112.50 111.90 4,446 157 110.00 +1.40 110.00 110.00 2,288 41 111.50 +1.55 111.50 111.50 1,842 9 112.00 - 133 14 25,783 1,317 US DATA

US Futures are latest prices. Open interest and
Volume data shown for contracts traded on
COMEX, NYMEX, CSCE, NYCE, CARE, CSCE
and IPE Crude Qil are one day in arrears.

INDICES ■ REJITERS (Bese: 18/9/31=100) Mar 24 month ago 2315.0 2305.2 E CRB Putures (Rase: 1987=100)

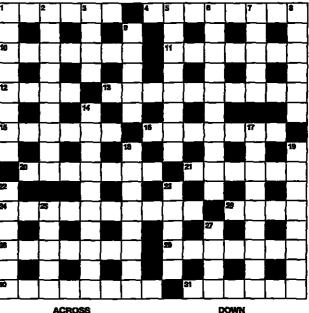
68.825 +0.000 68.750 67.800 38.860 12.978 68.325 +0.560 68.575 68.000 24.370 5.918 67.400 40.325 67.875 67.475 96.39 2.374 62.750 +0.225 68.050 62.565 57.760 82.50 40.325 67.575 86.200 2.563 418 66.500 +0.325 65.575 86.200 2.265 428 74.000 40.325 65.575 86.200 2.267 24.31 Apr Jan Det Dec Pab Tetal \$7,700 +0.200 \$8,075 \$7,800 8,803 5,082 43,475 -0.400 44,200 43,550 12,694 4,073 43,390 -0.050 43,550 43,150 3,530 1,487 43,700 -0.050 49,550 43,150 40,150 +0.100 40,450 40,050 40,750 -0.075 41,100 40,550 41,350 +0.100 41,850 41,350 41,900 -0.950 42,500 41,900 104 42,000 -1.300 42,850 41,930 4,652 42,150 -1.225 43,050 42,000 2,206 40,250 -0.500 40,250 450 50,500 -0.350 50,500 50,300 127 50,025 8 LONDON TRADED OPTIONS Strike price \$ tonne :- Cells -- -- Posts --E ALIBERTA Sep 172 148 127 71 94 121 131 105 83 1800 . E COPPER 102 81 64 119 147 178 43 62 85 COFFEE LCE Jul 67 53 41 TE COCOA LCE Oct LONDON SPOT MARKETS III. CRUDE OIL FOR (per barrel/May) \$18,15-6,25q \$17,88-7,90 \$17,33-7,35q \$19,05-9,08q +0.095 +0.205 +0.255 Brent Blend (dated) Brent Blend (May) W.T.L. (1pm est) +0.335 III OIL PRODUCTS NW zompt delivery CIF (tonne) \$177-178 Premium Gasoline Gas Of Heavy Fuel Oil Naphtha Jet fuel \$178-178 \$165-166 מלא 350 (רלוס 350) Gold (per troy az) Sever (per troy az) \$381.90 465.50c \$415.00 \$170.25 Platinum (per troy cz.) Paladium (per troy cz.) Copper (US prod.) Lead (US prod.) 'Yin (Kusia Lumpur) 'Tin (New York) 147.0c 41.75c +0.04 14,68m 273,50c 121.89p 130.19p 90.24p Cattle five weight)†
Sheep (ive weight)†
Pigs (ive weight)†
Lon, day sugar (raw)
Lon, day sugar (wis)
Tata & Lyle seport \$351.9 \$380.5 £342.0 Barley (Eng. feed) Make (US No3 Yallow) Wheat (US Dark North) Unq. £141.0 £185.0 Rubber (Apr)♥ Rubber (May)♥ Rubber (KL RSS No1) 112.50p 112.50p 486.0m Coconut Oil (Phill§ Palm Oil (Maley.)§

\$620.0u \$682.5z \$400.0u £168.0y 109.65c Copra (Phili)§ Soyebeans (US) Cotton Outlook'A' Index

ers should do. Compiled from Reuters JOTTER PAD

#### CROSSWORD

No.8,722 Set by DINMUTZ



Urge that is visible, say (6) 4 Diseased, underweight and laid up? (5)
10 Confine to a mental hospital

SS (7) 20 Chief constable? Most improbably! (7)
21 Long for an architectural fee
14 Mixed drink, swallowed,

thre of Oxford (6)

Meandering in Rhode Island.

12 Marie 1 Ma Indian city (4) Copper changes stout safety devices in electrical circuit (7)

devices in electrical circuit (7)
29 Foster run true to form? (7)
30 Huge woman using computer wrongly (8)
31 Deckhand transported far

22 Polish place of car damaged by bully (6)
23 Brooks, the poet (5)
25 Extremist last month overaway, we are told (6)

bed-drapery (7)

12 Bring up from the back (4)

13 Playful fool's crime corrected (10)

14 Playful fool's crime corrected possibly? (4,6)

7 Final measures in Paris? (5) One in Leeds changing motor fuel (6)

a.go! (4)

1 Address of popular old writer

(8) 2 Bird, fitted with a ring, is in

very high spirits (4-1-4) 3 Turkey on a plate, one penny

so patched up (8)

19 Fair housing notice? No, cor-

threw a king (5)
27 Cheerless slatternly woman

Solution to Saturday's prize puzzle on Saturday April 8

Austria to scale

By Conner Middelmann

that it is to scale down the size

original plans to sell 8.25m

belonging to OIAG and 3m of

new shares - in an indicated

price range of Sch650 to

Creditanstalt is acting as

lead manager in Austria.

S.G. Warburg is lead manager

for the EU and CS First Boston

is lead manager for the rest of

The decision was prompted

ss caused by the fall in the

by recent stock-market weak-

ness caused by the rail in the US dollar, which has hit the

hard currency markets espe-

cially badly, said one of the

lead managers. The Austrian

ATX index closed at 963.37 yes-

terday, down 0.4 per cent on

the day and 3.1 per cent from

Moreover, international steel

stocks have been under pres-

sure following recent news of

price cuts by a US steel manu-

facturer. "This is a tough sec-

tor to be in right now," said one syndicate manager.

Another put the move down

largely to negative primary

market sentiment, rather than

issue - at this price, Böhler-U-

ddeholm is a give away." He

added: "The new-issue market

is being hit by the fact that

many investors have lost a lot

fundamental factors.

the world.

March 17.

~ 5.25m of old shares

INTERNATIONAL

EQUITY ISSUES

down steel group

#### INTERNATIONAL CAPITAL MARKETS

# US Treasury prices flat after early gains

By Lisa Bransten in New York and Martin Brice in London

US Treasury bond prices were mostly flat by late yesterday morning, in spite of weaker than expected figures on February home sales that gave a solid boost to the market in

early morning trading.
In late morning, the benchmark 30-year Treasury was unchanged at 103å to yield 7.356 per cent. At the short end of the market, the two-year note was up 1 at 100%, yield-

ing 6.608 per cent. The long bond yield fell to 7.35 early in the morning after figures on home sales came in much weaker than expected. The National Association of Realtors said sales of existing single-family homes dropped 5 per cent from January to February, while most economists had expected a decrease in the range of 1 to 2.4 per cent.

ever, the long bond yield and the Bundesbank Council bound trading until the Bund-Treasuries gave up their early morning gains.

Buying was stronger in the middle of the yield curve, where seven and 10-year notes out-performed the rest of the maturity spectrum, with each up & in the late morning. The slowdown in home buy-

ing supported most economists' belief that the Federal Reserve will not raise interest rates at today's meeting of its Open Market Committee.

Also supporting the bond market was a relatively stable dollar. By late morning, the US currency was stronger against the yen, while modestly weaker against the D-Mark.

■ European government bond markets were treading water yesterday, with investment decisions awaiting the results of today's US Federal Open Market Committee meeting at 91.87, but expect range-

climbed back toward 7.36 as meeting on Thursday. "There is a lot of nervousness out there," said one analyst.

Many analysts say the price of US Treasuries already reflects an expectation that there will be no increase in short-term interest rates, and they do not expect the Bundesbank Council to cut rates.

#### GOVERNMENT **BONDS**

■ German government bonds fell a touch in largely technical trading, with the June bund future on Liffe closing at 91.93, down 0.19 on the day.

Bunds were lifted slightly by preliminary west German March consumer prices, which rose 2.4 per cent, but then the market tested and broke the 92 support level. Traders now say support is

playing third string behind the FOMC meeting and the Bund-esbank Council." The long gilt futures con-

spread over Germany was around 147 basis points in late S.G. Warburg in Frankfurt

said: "Until Thursday, every-Figures for inflation in Italy thing is on hold. There are no suggested a rising trend. The economic data which could producer price index rose by move the market in any directhe expected 5.6 per cent. and the wholesale price index by 6 per cent. ■ UK government bonds

Mr Graham McDevitt at Parimoved lower in quiet trading, bas Capital Markets said: "The as investors focused on the market is hoping that next week we will get something on One trader said: "Cash is pensions reform. Sentiment almost non-existent." Action in remains reasonably fragile." futures was also slow, with

The June BTP future on Liffe broke a support level of 94 and closed at 94.38, up 1.14. The yield spread over bunds was 622 basis points in late trading.

■ The June notional bond futures contract on Matif fell by 0.14 to 112.62. The yield premium of French bonds over German bunds was around 72

#### Hopes rise of debt deal for former Yugoslav republics

By Richard Lapper

Debt traders in London are increasingly optimistic that the former Yugoslav republics may be able to reschedule more than \$4.3bn in commercial bank debt - despite recent signs of an escalation of military activity in Bosnia.

Hopes of a series of bilateral deals between bank creditors and the former republics were boosted by news last week that the Croatian government had secured a Paris Club deal to reschedule its government

Any agreement would be likely to lead to a sharp increase in the price of the debt on the secondary market, where paper rescheduled under Yugoslavia's new financing agreement of 1988 is currently trading at about 25 cents in the dollar.

The Croatian government agreed last week to reschedule almost \$1bn of debt over 14 years with a grace period of two years, following the failure of earlier efforts to secure more generous terms.

The breakthrough has led traders to believe that other republics could achieve similar deals.

**Both Slovenia and Croatia** (which accounts for about a quarter of the total debt of the former Yugoslav republics) have held negotiations with creditor banks, while Macedonia (about 6.5 per cent) has held informal meetings with its banks.

None of the republics has been current with their debt obligations since 1992, although Slovenia - which holds about 14 per cent of the overall commercial debt - bas been making payments to an escrow account since January

privatisation months" and are loath to realising losses on existing holdings to free up funds to invest Austria's state holding in new issues. company OIAG said yesterday

Although OIAG is likely to be constrained from selling its and terms of a planned sale of shares in Böhler-Uddeholm for shares in specialty steel manufacturer Böhler-Uddeholm. some time under a lock-up provision, its 5.25m share float is Only 3m new shares in the nevertheless expected to overcompany are now to be sold, at hang the market. a price of Sch550 to Sch600 per share. That compares with

"Everyone knows they want to sell them as soon as they said one dealer. This can." could also weigh on the sale of shares in VA Stahi, the other Austrian steel manufacturer owned by OIAG, which is thought to be scheduled for the second half of the year. Böhler-Uddeholm is the lat-

est casualty of difficult stock market conditions in Europe. Last week, two large Euro-pean IPOs were pulled for the same reason: Sweden's Electro lux withdrew the planned sale of its aluminium and metalworking subsidiary Gränges and German pharmaceuticals company Schwarz Pharma

postponed its planned IPO. Repsol SA could increase the amount of its current share offering to 15 per cent of capital from 13.5 per cent on the basis of heavy retail demand so far, Reuters reports.

A spokesman for Repsol said the possibility of raising the amount was envisaged in the Spanish cabinet's approval this month of an offering of up to 15 per cent. A decision will probably not be taken before April 7, however, after response to the institutional tranche is seen.

The state currently owns 40.5 per cent of Repsol through the National Hydrocarbons Insti-

"It's mostly a sentiment The sale would generate up to Pta160bn at current market prices if the entire 15 per cent Repsol shares closed at of money on IPOs in recent Pta3,545 yesterday.

<del>क्राफ्रिक्ट्रेक्ट्रेक्ट्रे</del>क्ट्रेस इक्टर्क्ट्रिकेट वे देव है

ಮಾನಾಯವಾಗಿ ಎಂದರ್ ಇಗಳ SMANCE DROST, RATTAR

Market F.

LORDON MONEY PLATES

7 ( E

# World Bank awards mandate for DM3bn global

BONDS

in September 1993.

points over bunds.

the D-Mark sector since the

D-Mark global bond launched

to have a maturity of 10 years, are expected to be priced to

Mr Jumersindo Oliveros,

WORLD BOND PRICES

The bonds, which are likely

The World Bank vesterday awarded the mandate for its third D-Mark global bond offering to Deutsche Bank and Goldman Sachs. The issue is expected to be launched early If the offering raises the expected DM3bn it will be the

largest single transaction in INTERNATIONAL

June is \$8.8bn. supranational's inaugural

was the aggressive pricing of 17 basis points over the yield yield between 12 and 15 basis on Treasuries. senior manager of the European funding division at the World Bank, said he hoped

that the dynamics of the bookbuilding process would allow the bank to achieve the lower

end of the price range. He added that the issue would complete the bulk of the World Bank's D-Mark group funding requirements of \$5bn equivalent for 1994-95, although there would still be room for some swap-driven

The bank's total funding programme for the year to end-

Among yesterday's new issues, a 10-year eurobond offering from Nestlé, the Swiss food giant, failed to get the warm reception the market usually gives to its deals. Syndicate managers said the main problem with the issue

The pricing put off institutional investors, the main buyers of 10-year eurodollar paper, and compared unfavourably

US DOLLARS Nestlé Holding 250 7.375 99.94R Apr.2005 0.325R +17/7½%-05) UBS SWISS FRANCS SNCF 200 5.00 103.00 May.2000 2.00 - Credit Suisse LIDEMBOURG FRANCS Kredietbank Lusembourg 2br 7.875 102.85 May.2002 1.875 - Kredietbank Lusembo	Borrower	Amount st.	Coupon %	Price	Maturity	Fees %	Spread bp	Book runner
SNCF 200 5.00 103.00 Mey.2000 2.00 - Credit Suisse		250	7.375	99.94R	Apr.2005	0.325R	+17(7)/-%-05)	UBS
		200	5.00	103.00	May.2000	2.00	-	Credit Suisse
Perbel Intl. Finance(s) 2bn 7.75 102.25 Jul.2000 1.75 - Peribes Luxembourg	Kredietbank Luxembourg						<del></del>	Krediethank Luxembourg Paribas Luxembourg

esbank Council meeting.

FOMC and the Bundesbank.

just 22,000 lots traded a low

figure just two days before an

auction on Wednesday, when

£2bn of 8 per cent gilts due 2015 are to be sold.

Mr Andrew Roberts at UBS

in London said: "The auction is

Mr Stefan Schneider at

with last week's offering from the Inter-American Development Bank, which was yielding around 27 basis points over Treasuries yesterday, they

Syndicate managers also noted that Nestlé's bonds were mainly bought by Swiss and Benelux retail investors who preferred maturities of up to five years. They said launching the deal at lunchtime also contributed to the slow

The uneasy launch was

widened out to around 181/2 basis points, but lead manager UBS said it had only bought back \$7m once syndicate broke and was confident that the spread would tighten quickly. UBS kept \$198m of the offering and syndicated the remainder to 10 other banks. Nestlé is

reflected in the spread, which

ceeds in fixed-rate dollars. Two Spanish banks are expected to enter the eurobond market with subordinated bond issues this week.

believed to have left the pro-

Argentaria is likely to become the first issuer of Europreferred stock denominated in D-Marks. The novel offering, via Merrill Lynch, is likely to be launched today and to raise

between DM200m and DM300m. Banco Central Hispano Americano is seeking to raise \$150m through an offering of 10-year floating-rate notes later this week.

The margin on the offering, via Goldman Sachs, is expected to be around 75 basis points over Libor.

				4. W. W.	
-ACTUARIES	FIXED	INTERES	ST IND	CES	
os Indices Glits	Mon Mar 27	Day's change %	Fri Mar 24	Accrued interest	xd y
Up to 5 years (24)	119.58	+0.05	119.77	1.59	2
5-15 years (21)	140.96	-0.05	141.03	2.06	8
Over 15 weeks 68	157.46	-0.08	157.58	1.58	4

T-ACTUARIES	FIXED	INTERE	ST IND	ICES											
ce Indices ( Gitts	Mon Mar 27	Day's change %	Fri Mar 24	Accrued interest	xd ed). ytd						Mar 24				
Up to 5 years (24)	119.58	+0.05	119.77	1.59	2.89	5 yrs	8.38	6.38	7,19	· 8.42	8.42	7.43	8.56	8.55	
5-15 years (21)	140.96	-0.05	141.03	2.06	3.18	15 vrs	8.36	8.35	7.77	8.46	8.44	7.89	8.86	8.65	
Over 15 years (8)	157.46	-0.08	157.58	1.58	4.05	20 yrs	8.34	8.33	7.96	8.45	8.44	7.89	8.60	8.59	
Irredeemables (6)	181.49	+0.15	181.21	3.23	1.47	tred.†	8.39	8.40	7.91						
All stocks (80)	137.68	-0.02	137.83	1.84	3.22										
									on 5% —				n 10% –		
tex-linited							Ma	27 Ma	24 Yr.	ago	Mar	27 Mar	24 Yr.	ago	
Up to 5 years (2)	190,11	+0.01	190.10	-0.09	2.57	Up to 5 vm	3.	53 3	.53 3.	18	2.0	9 2	08 2	24	Τ
Over 5 years (11)	175.96	-0.11	176.15	0.73	1,28	Over 5 vrs		86 3	.86 3.	46	3.6			27	
All stocks (13)	178.52	-0.10	178.59	0.65	1.40		_								
rage gross redempsion )	delcis are show	en above. Coup	on Bands: Li	ow: 0%-74%:	Medium: 81	6-10%%; High:	11% and	over. † Fi	st ylakil yez	Year to d	sio.				

7 Over 5 years (1	1) 1	75.96	+0.0 -0.1		176.15	0.73 1.28 O	er 5 yrs	3	1.86	3.85	3.46	3.88	3.65	3.27	
8 All stocks (13)		76.52	-0.1	-	178.50										
Average gross redem	ption yields a	are show	n above.	Coupo	n Bands	: Low: 0%-74%; Medium: 8%-10	4%; High:	11% and	OVEF. 1	† Plet y	lated year to deal	<b>le.</b>			
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**BENCHMARK GOVERNMENT BONDS** ## BUND FUTURES OPTIONS (LIFFE) DW250,000 points of 100% Day's Week Month
Price change Yield ago ago 0.78 1.05 1.37 IN NOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES (LIFTE)\* Lira 200m 100ths of 100% Open Sett price Change Est vol Open 94.22 +0.98 93.57 +0.98 94.48 93.35 III ITALIAN GOVT. SOND (ETP) PUTURES OPTIONS (LIFFE) Ling200m 100ths of 100 12/05 10/08 02/05 02/25 04/04 100-11 104-12 103-00 103-03 85.3200 -8/32 -8/32 +7/32 +5/32 -0.010 8.45 8.45 7.07 7.37 8.37 8.44 8.44 7.11 7.38 8.49 8.58 8.57 7.39 7.54 8.39 III NOTIONAL SPANISH BOND FUTURES (MEFF) High US INTEREST RATES Treasury Bills and Bond Yields

5.87 Two year

5.87 Theo year

1.82 Fire year

6.08 10-year

6.27 30-year UK III NOTIONAL UK GILT FUTURES (LIFFE) 250,000 32nds of 100% Est. vol. Open in Open Sett price Change High Low **BOND FUTURES AND OPTIONS** Eçu III NOTIONAL FRENCH BOND FUTURES (MATIF) Est. vol. Open int. 71,026 113,650 ECU BOND FUTURES (MATTE) Open Sett price Change High 82.58 82.44 -0.06 82.66 -0.20 III LONG TERM FRENCH BOND OFTONS (MATIF) W US TREASURY BOND PUTURES (CBT) \$100,000 32nds of 100% 110 111 112 113 114 Low Est. vol. Open in M NOTIONAL LONG TERM JAPANESE GOYT, BOND FUTURES (LIFFE) Y100m 100ths of 100% High Est. vol. Open int. UK GILTS PRICES 40 - Righ Low Notes (1) (2) Proof + 40 - High Low 125 / 105 7.64 8.35 81|2 8.57 8.43 105.4 8.54 8.41 105.4 7.39 8.18 75;4 8.28 8.37 98,5 8 8.29 8.37 98,5 8 8.24 8.32 94 8.41 8.35 104.5 8.12 8.59 131% Other Fixed Interest Rolen Dev 101 pcz 2009

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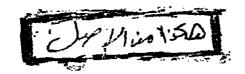
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#### CURRENCIES AND MONEY

MARKETS REPORT

# Dollar loses ground in late thin trading

The dollar weakened in late European trading yesterday as selling, thought to be by a US-based fund, injected some life into an otherwise lacklustre

Trading was thin in most currencies ahead of today's eting in Washington of the Federal Open Market Committee and Thursday's meeting of

the Bundesbank Council.
The dollar's late decline, which clipped about ½ a pien-nig off the London closing rate of DMI.4087 and pushed the US currency below 89 yen, had an adverse impact on sterling. The pound had been buoyed by Mr Eddie George, the governor of the Bank of England, who remarked in Helsinki that sterling's recent weakness had been no more than a wobble.

Currencies in the European exchange rate mechanism closed little changed. Although analysts generally do not expect any rise in US or fall in German short term interest rates to emerge from this

5

Similar of the E

week's central bank deliberations, the slim possibility of change was enough to subdue market activity and give hard pressed currencies such as the French franc, Spanish peseta and Italian lira a respite from D-Mark strength.

■ The dollar's late tumble provided one of the few talking points in a market otherwise becaimed ahead of the FOMC meeting. Although the decline took place in a thin market, it was seen by some analysts as a harbinger of further weakness in the event of a decision to keep US rates unchanged. However, any move by the Fed to raise rates would be certain to catch the market unpre-

pared: a Reuter poll of 30 US economists yesterday found 1.5999 1.5978 1.5957 1.5854

that none expected any change in policy following the recent easing of activity in the housing and retail sectors.

Before its decline in late

trading, the dollar had closed in London at DM1.4087, down from DM1.4128 on Friday, but higher against the yen at Y89.305 against 88.725. It weakened slightly against the pound, which closed in London at \$1.5965 against \$1.5932 previ-

The surprise news that Mr John LaWare was resigning as a governor of the Federal Reserve Board came after European trading. It had no market impact and was not expected to affect the outcome of the FOMC meeting.

■ The dollar's wors helped push the pound down by more than 1¼ pfennigs from early highs against the D-mark. It closed in London at DM2.249, little changed from Friday's DM2.2509, after touching DM2.26 at one point. Sterling

Trade-weighted Index, 1990-100

then fluctuated between DM2.245 and 2.24 in late deal-

Source: Berik of England

1995

tals, exemplified by Friday's news of a sharp reduction in the current account deficit last year, were offset by the continuing political weakness of Mr John Major's Conservative government. Mr Adrian Cunningham, senior currency said sterling held up relatively well following weekend sugges-tions that Mr Major might face a challenge to his leadership from within his party.

Aiding sentiment were Mr George's observations that the recent weakness of sterling was nothing more than a "wobble". On its trade weighted index, the measure watched most closely by both the Treasury and Bank of England, sterling closed at 85.4, down from 85.6 on Friday, but safely

Early profit-taking in the D-Mark helped the Swiss Franc touch a four year high against the German currency and brought relief to the embattled currencies of southern Europe The D-mark closed at 0.824 Swiss Francs against 0.829 on Friday and at 3.518 French francs, unchanged from Fri-

The German currency was slightly easier against the peseta at Pta91.64 against Pta91.83 previously. The Italian Lira also posted modest gains closing at L1209 against the D-mark against L1218 before the weekend.

However, there was little optimism that European currencies would stay calm, if as expected, the Bundesbank decides against cutting interest rates on Thursday.
Italy's political and budget

problems remain grievous while Italian producer and wholesale price data yesterday provided new evidence of growing inflationary pressures. The French franc appears vulnerable to falling business optimism and litters ahead of the French presidential elections

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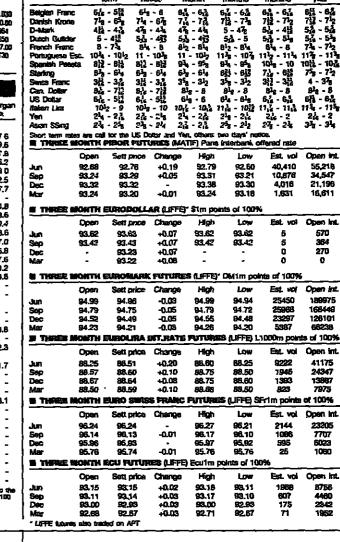
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tece	(DO)	367.211	-0.0019		498	2.2606		2.2464	1.4	2.2403	1.6	2,204	2.0	113.4	Germany	(DM)		-0,0041		090	1.4198	1.4078	1.4073	1,2	1.
land	(21)	0.9970	-1.615		337	369.551						-	-	68.6	Greece	(Dr)	230.010	-1.49		¢60	232 120		232.51		23
by	111	2718.40	-0.0026		974	1.0010		0.9963	0.8	0.9957	0.5	0.9971	0.0	96.7	treiend	(12)		+0.0075		018	1.6041	1.5919	1.5021	-0.6	1.
vemboum	(LFri	46,2881	-22.38			2757.90		2728.5	-4.5	2750.05	-4.7	2832,4	-4.2	85.6	itsly	, L		-17.57	200 -		1733.00		1709,48		
therlands	(CFI)	2.5205	-0.1354			46.5730		45.3031	~0.4	46.2681	0.0	45,9581	0.7	110.3	Lincompound	(LFr)		-0.145		000	29.2050		28.9985		29.
(MSA Dependent	(NK)	9.9999					2.5160	2.5178	1.3	25112	1.5	2.4728	1,9	110.2	Netherlands	(F3)		-0.0047	785 -		1.5940	1.\$775	1.5774	1.1	1.
iuos/	(Es)	236.027	-0.0214	970 -		10.0628		9.9906	1.1	9.9747	1.0	9.8709	1.3	99.9	Norway	(MKI)		-0.0264		546	6.3049	62619	6.2571	12	8
aln	(Pta)	208.108	-0.858 -0.61	917 -			235.910	236.822	-4.6	238,532	-4.2		_:	97.2	Portugal .	(Es)	147,840	-0.845		890	146,760		148.4	-4.5	14
eden	(SKri	11.6213	-0.0383	126 -		208.994		208.738	-3.7	207,638	-3.4	212.483	-3.1	77.3	Spain	(Pau)		-0.65	050 -		129.980		129.52		1
itzerianci	(SFr)	1.8536	-0.0121	525	299	11.6997		11.6234	-0.2	11.6273	-0.2	11.839	-0.2	76.7	Sweden	(SKr)		-0.0391	747 -		7.3500	7.2701	7.293	-23	7.
	(SI)	1.0030	~0,0121	253 ,	- 240	1.8700	1.8520	1.8492	28	1.8403	2.9	1.7915	3.3	114.6	Switzerland	(SFr)		-0.01		615	1.1750	1.1605	1.1584	2.6	1. 1.
İ	14	1 2270	A 4000	`										85.4	UK	(2)		+0.0033		967	1.5995	1.5897	1.5962 1.2994	0.2	1.
<b>?</b> †		1.2278 1.03395	-0.0032	274 -	281	1.2348	1.2273	1.2285	-0.7	1.2292	-0.5	1.2242	0.3	-	Ecu	-	1.3004	+0.0062	UQ1 -	UUD	1.3008	1,2912	1,2994	9.9	
rices	_	1.03033	-	•		•	•	•	-	-	-	-	-	-	SDR†	-	0.64743	-	-		•	-	•	•	
entina	(Peso)	1.5971	+0.0046	968 -	973	1.6000	1.5903								Americas		. ~~.	+0.0008	~~	504	1,0004	1.0002			
2 <u>1</u>	(R\$)	1.4488	+0.0021	462		1.4518	7,4371	•	-	-	-	•	-	-	Argentina Brazil	(Peso) (P\$)	1.0004	+0.0008 -0.0005		004 090	0.9110	0.9060	•	-	
uada	(CS)	2.2358						2.2393	46	2.2446	16	2 7450	-0.4	e	Canada		1.4005	-0.0028		007	1.4008	1.3985	1.403	-21	1.
	Peso)	10.8802	+0.0001	351 -		2.2392	2.2256	2.2383	-1.9	2.2940	-1.6	2.2458	-0.4	81.1		(CS) (Paso)	8.8150	-0.0028		400	6,8400	6.7100	6,8173	-0.4	6.
жыл рууч А	(S)	1.5965	-0.0571 +0.0033	389 - 963 -	967	10.9216	1.5897	1.5962	0.2	1.5961	0.4	1.5841	0.8	90.7	Mexico (Ner USA	15) (S)	0,5130	-0.03	500 -	400	8,5400	D.7 100	20113	-0.4	
ific/Middle			+0.0033	303 -	807	1.3093	1.300	1.0002	U.Z	1.5851	U,A	1.3041	Q.D	90.7	Pacific/Middle			•	-		•	-	-	•	
tralia	(AS)	2.2010	+0.0136	000 -	OSD.	2,2025	2.1996	2.2039	-1.6	2.2098	-1.6	2.2335	-1.5	80.2	Australia	(A <b>S</b> )	1.3786	+0.0057	782 -	701	1.3837	1.3770	1.3804	-1.6	1.
na Kona	(1-EX3)	12.3446			465	12,3672		12.3442	0.0	12,3449	0.0	12.3382	0.1	00.2	Hong Kong	(HKS)	7.7323	+0.000		325	7.7325	7.7519	7.7312	0.2	7
ay wang a	(Rs)	50.4614	+0.0255			50.5440		(2.3442	0.0	12-3940	0.0	12.3302	0.1	-	india	(Ps)	31.6075	+0.0025		150	31.6470		31.6875	-3.D	31.
			+0.1083	431 -				-	•	•	•	•	-	-	israel	(Picy (Shki)	2.9845	-0.0068		670	3.0007	29812	51,0015	-0.0	31,
iek Kan	(Shir) (Y)	4.7648 142.576	-0.0009 +1.219	602 - 518 -			141.180	142.086		140.000		135.081	5.3	161,5		(SIE)	89.3050	+0.58		300	89,7700		89.015	3.9	84
aysia								142000	4.1	140.991	4.4	133.061	3.3	101.5	Japan Morada	(1) (MS)	2.5394	-0.0056		399	2.5458	2.5380	2.5374	0.9	- 5
eysaa v Zealand	(MS) (NZS)	4.0542 2.4647	-0.0005 +0.0145	528 - 630 -		4,0619 2,4668	4.0378 2.4626	2,4708	-3.0	2.4812	- 2 7	2.5013	-1.5	96.9	Majayala New Zeetand	(NZ\$)	1.5437	+0.0059		446	1.5491	1.5422	1.5475		1
iohes	(Peso)	41.4292		845 -			41.1771	24100	-30	2,4012	-2,	وابلانع	-12	80,5	Philipines	(Peso)	25.9500	+0.05	000 -		26,1000		1.07/0	سب	••
di Arabia		5.9878		868 -		5,9988	5.9625	-			_				Saudi Arable	(FESC)	3,7506	+0.0001	504 -		3.7510		3,7515	-0.3	3.
	(SP)	2.2702	+0.0062			2.2753	2.2588		-	•			_		Singapore	(53)	1.4220	+0.001	215 -		1.4225	1,4174	1,4167	4.4	ī.
gapore eth Africa	(SS) (R)	5.7570		547 -		5.7894	5.7319	-							South Africa	(Fi)	3.8060	-0.0053	050		3.6145	3.8015	3.524		ä
		1228.27		803 -		1230.50							-		South Korea	(Won)	789.350	-1.4		400	770.200		772.35	-4.7	7
nth Korea	(Won)	41.5787		628 -		41.8462									Tajwan	(73)	26.0405	+0.0432		440	25.0445		25,0805	~0.9	26.
kan iland	(7\$)	39.4815	+0.1294			39.5480		•	_	-	-	-	-	-	Theilead	(19t)	24.7900	+0.03	250 -		24.7360		24.761	~1.0	24
seand OR rates per E	(B1)														1SDR rate per S										_

Mar 27		Closing mid-point	Change on day	Bid/offer Spread	Day's high	mid low	One mo	ANTA SEPA	Three the Rate	MPA	One ye Rate	er J %PA	LP Morga undex
Europe													
ALISTA	(Schi)	9.9150	-0.0292	125 - 174	9 9775	9.9120	9.905	1.2	9.8845	1.2	9814	1.0	107 6
Belglum	(BFr)	28.9935	-0.145	870 - 000	29.2050	28.9850	28.9985	-0.2	29.0085	-0.2	28.9635	8.1	109,6
Denmark	(DKr)	5.6845	~0.028	830 - 860	5 6280		5.5915	-1.5	5.604	~1.4	5.6395	-1.0	107.8
Finitend	(FTM)	4.3887		862 - 912	4 4171	4.3859	4.3907	-0.5	4,3907	-02	4.3987	-0.2	85.2
rance	(FFr)	4.9550	-0.0158	540 · 560	4.8965		4.9641	-2.2	4.979	~1.9	4.995	<b>-0.</b> ₿	10 <u>9</u> 0
Sermony	(DMCD)	1.4087		084 - 090	1.4198	1.4078	1.4073	1,2	1.4045	1.2	1.3917	1,2	1125
Sreece	(Dr)	230.010		960 - 060		229.940	232.51		236.78		254.51		67.7
reland	(E2)	1.6013		008 - 018	1.6041		1.5021	-0.5	1,6046	-Q.B	1.5145	-0.8	
tsły	e)	1792.73		200 - 345		1701.40	1709.48	-4.8	1724.73	-5.2	1786.73	-4.9	64,8
Broaduean	(LFr)	28.9935	~0.145	870 - COÚ		28.9650	28.9985	-0.2	29.0085	-0.2	25.9635	0.1	109.6
Vetherlands	(Fi)	1.5768		785 - 790	1.5940		1.5774	1.1	1.5743	7.2	1.5609	1.1	109,4
Norway	(NK/I)	6.2636		626 - 546	6.3049		6.2571	12	6.2486	1.0	8.2241	D.6	98.6
ortugai	(Es)	147,840	-0.845	790 - 890		147,720	148.4	-4.5	149.61	-4.8	154.59	-4.6	97.0
Spalin	(Pm)	129,100	-0.65	05.0 - 150		129,000	129.52	-3.9	130.31	-3.7	194.275	<b>-4.0</b>	76.8
areden .	(SKI)	7.2792	-0.0391	747 - B37	7.3500	7.2701	7.293	-23	7.3227	-2.4	7.4707	-2.6	77.6
witzertend	(SFr)	1.1610		605 - 615	1.1750		1.1584	2,6	1.1537	25	1.1318	2.5	114.2
Ж	<b>€</b>	1.5965	+0.0033	963 - 967	1_5995	1.5897	1.5962	0.2	1.5951	0.4	1.5841	9.0	84.8
cu	-	1.3004	+0.0062	DD1 - 006	1.3008	1,2912	1,2994	9.9	1,2977	Q.B	1.2943	Q.5	-
DR†	_	0.64743	-	-	-	-	-	-	-	-	-	-	-
<b>Imericas</b>													
vgentina	(Peso)	1.0004	+0.0008	003 - 004	1,0004	1.0002		-	-	-	-	-	
vazil	(PS)	0.9075	-0.0005	960 - pgo	0,9110	0.9060	-	-	-	-	-	•	-
anada	(CS)	1,4005	-0.0028	002 - 007	1,4008	1.3985	1,403	-21	1.4074	-2.0	1.4193	-1.3	79.8
Abdico (New	Paso)	6,8150	-0.05	900 - 400	6,8400	6.7100	6,8173	-0.4	6.8205	-0.3	5.8253	-0.2	-
ISA	(5)	-		-	-		-		-	-	-	-	92.3
actic/Middle	East/	tírica											
ustrale	(AS)	1,3786	+0.0057	782 - 791	1,3837	1.3770	1.3804	-1.6	1.3852	-1.9	1.4098	-23	81.7
tong Kong	(I-(K\$)	7,7323	-	<b>320 - 325</b>	7.7325	7.7319	7.7312	0.2	7.7353	-0.2	7.7708	-0.5	-
vdia	(Ps)	31,6075	+0.0025	000 - 150	31,6470	31,4200	31,6875	-3.D	31,9325	-4.1	-	-	-
anel	ISHÓ	2.9845	-0.0068	820 - 670	3.0007	2,9812	-	-	-	-	-	-	-
anan	, W	89.3050	+0.58	800 - 300	89,7700	88,5800	89.015	9.9	88.395	4.1	85. <del>2</del> 9	4.5	163.1
laiavela	(MS)	2.5394	-0.0056	389 - 399	2,5458	2,5380	2.5374	0.9	2.535	0.7	2,5294	0.4	-
lew Zeatand	(NZS)	1.5437	+0.0059	430 - 446	1.5491	1.5422	1.5475	-3.D	1.5555	-3.1	1.5788	-2.3	-
hilipines	(Peso)	25,9500		000 - 000	26,1000	25,8000	-			_	-	-	-
audi Arable	SFO	3,7506	+0.0001	504 - 507	3.7510	3.7504	3.7515	-0.3	3.7536	-0.3	3.7656	-0.4	-
Ingapore	(53)	1.4220		215 - 225	1.4225	1,4174	1,4167	4.4	1.4085	3.8	1.382	2.8	-
outh Africa	ΪĦ	3,8060		050 - 070	3,6145	3.8015	3,524	-6.0	3.6613	-6.1	3.8552	-69	-
outh Korea	(Won)	789.350		300 - 400	770.200		772.35	-4.7	775.85	-3.4	794,35	-3.2	-
aiwan	(75)	26.0405		370 - 440		26,0100	25,0805	~0.9	26,1005	-0.8			-
halisad	(80	24,7900		250 - 350	24.7350		24.751		24.7775	-0.8	24.885	-0.5	

Union



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**EURO CURRENCY INTEREST RATES** 

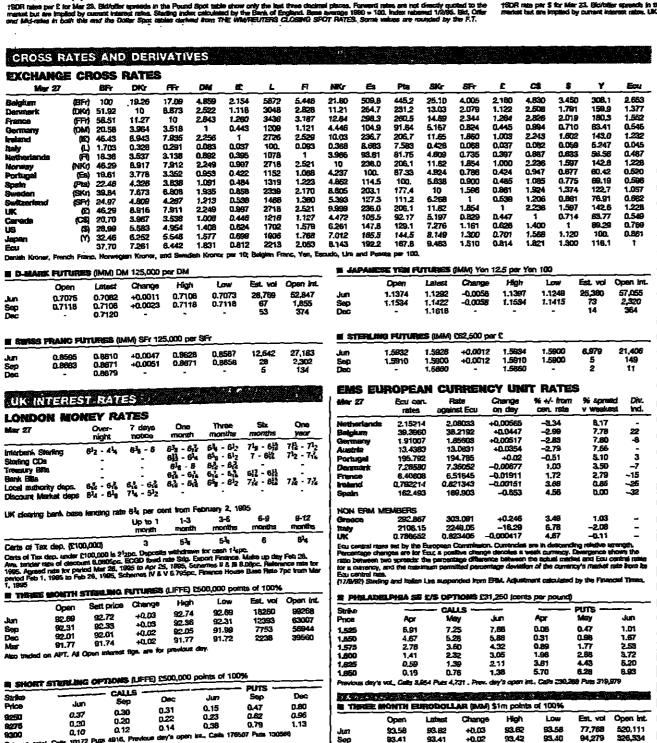
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WORLD INTEREST RATES

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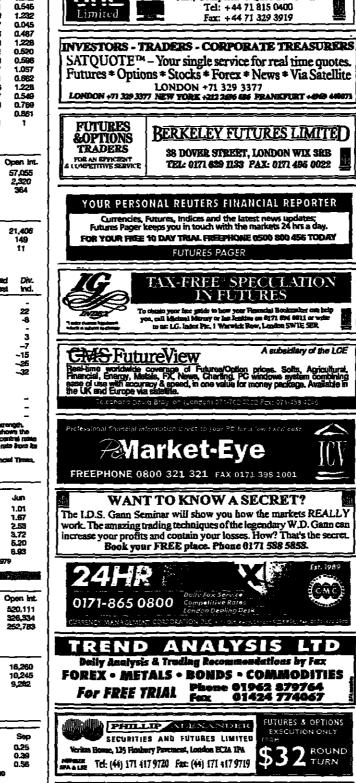
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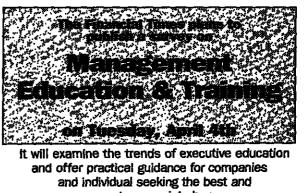
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BASE LENDING RATES

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FT Surveys



IECAL	<b>NOTICES</b>
LEWL	NO HEE

HOWDEN GROUP PLC

commongo ZNO haterch 1995
The Lords having heard Counsel for the Pentioners and considered the Petition along with Report by J H Mactic, Salician, Edinburgh No. 9 of pracess allows the Petition to be assented in secure of the Mineto of Amendment No. 10 of process; defined that the provisioner of Section 136(3) to (5) shall not apply at regards the creditors of the company or any class of them: conflict the Credit of the company's share permission account resolved on by the Special Resolution of the company or and Zist September 1994 and set forth in the Pension, direct the registration of this Order and Undertaking with the Registers of Companies and on seld these and

all of which notice is hereby given.

NOTICE IS HEREBY GIVEN that a Petaion, was on the 9th day of March 1995 personnel to Her Majeury's High Court of Institute for confinentian of the captain of the above matted Company from \$22,850,935.54 to \$80,000 and the reduction of the antonu tanding to the carolid of the Company's share pretained account. AND NOTICE IS FURTHER GIVEN that the said Position is directed to be bessel believe Mr. Registrar Bankley at the Royal Courts of Sustice, Stread, Loades WCZA, ZLL on Wednesday the 12th day of April 1955. Any creditor or shareholder of the table Company descring to oppose the stateling of the Geller for the said reduction of supple reduction of the automatistic of the automatistic of the company's state from the contrast standing to the credit of the Company's stare purposing account should appear at the three for the heating in person or by Comment for the

IN THE BIGH COURT OF JUSTICE CHANCERY DIVISION

NO: 001594 of 1995

DATED this 28th day of March 1995 Lawrence Conhom 190 Strand London WCZR LIN

Ref: FWN/ACD/L2131-209
Solicitous for the above named Company

INVESTMENT TRUSTS - Cont.

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HEALTH CARE - Cont. Yes | December 2 | 6. 1142 -1.1 92664225542394115215553217425666724381169912624436586224495113762275453655748245384522867 - 684 35 - 1428 132 - 673 152 - 1348 385 187 348 395 - 1225 234 42 1103 243 - 1103 243 - 1103 243 - 1002 48 - 1212 248 - 1212 248 - 1212 248 - 1212 248 - 1212 345 - 1212 3 - 81.9 7.8 23 116.7 1.5 8.8 89.0 5.9 4.7 322.5 0.5 4.9 331.7 2.3 1.4 401.4 1.6 4.3 373.7 9.6 104 25 54 121-2 308 289 296 285 380 3821-3 39 1225 7.9

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FINANCIAL TIMES TUESDAY MARCH 28 1995 LONDON SHARE SERVICE TRANSPORT - Cont. Irish Continestal — & All Intil Stream & All Intil I | 유학기 | | 구 | 학교 | 1개 | 기 | 1학자 | | | 1학자 | The content of the | Section | Sect **AMERICANS** He state of the st 1994年 Price 2 124-2 124-2 151-2 151-2 151-2 151-2 151-2 151-2 151-2 171-Bit Montreal Bit Montreal Bit Mean Soot Bit Cans.
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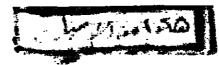
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#### LONDON STOCK EXCHANGE

backed away ahead of the opening

on Wall Street, which came one

hour later than previously in the

London session because of the

change to summer time in the UK.

following Wall Street step by step;

the Dow Jones Industrial Average

was up by just under 2 points when

London closed for the day. The

broad range of the London market

was equally irresolute. The FT-SE

Mid 250 Index edged up to 3,419.9,

Late dealings saw the UK market

# UK shares cautiously await the FOMC meeting

By Terry Byland, UK Stock Market Editor

A trading session well stocked with corporate developments saw the UK stock market remain cautious ahead of today's meeting of the US Federal Reserve's Open Market Committee. The Footsie scaled new heights for 1995 in early trading, but closed a shade easier on the day as Wall Street made a slow start to the new trading session.

The final reading showed the FT-SE 100-share Index down 3.6 at 3,149.8, casting a shadow over the 3,150 mark, which has been identified as a significant testing level.

change in interest rates from either very good performance, particularly the FOMC meeting today, or the in view of the heavy list of blue Bundesbank meeting on Thursday, London is much more relaxed about interest rate prospects than a

month ago. However, neither sterling nor UK bonds could hold on to early firmness and the stock market was not severely tested in either direction. Although equity investors appeared to remain convinced of the prospects for economic recovery and subdued inflation in the UK, there were some hints that further rights issues might inhibit the Footsie in the near term.

At best, the Footsie touched

chip stocks facing ex-dividend price adjustments, which effectively restrained the Footsie by around 12 points.

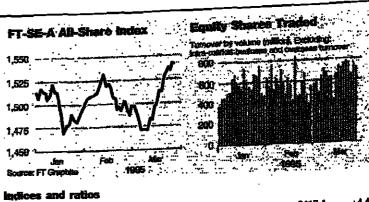
But trading volume was slow to expand and market specialists restricted their attention to a handful of special situations, not all of which came as any great surprise. Shares in Scottish & Newcastle

made a low key response to the board's confirmation that it is discussing with Foster's, of Australia, the possibility of a deal over the Courage brewing businesses. Such a move has been widely While few analysts expect any 3,170.2 early in the day. This was a mooted and the statement gave the

while the FT-SE-A 350 Index, at equity market little new to bite on. Trading statements from Inch-1,561.4, shaded by 1.4 from Friday's cape and also from Pearson, which new 1995 peak. owns the Financial Times, failed to Trading volume, as measured please the market. Market indices through the Seaq network, dipped ost their early shine as investors to 568.5m shares from over 600m on

> business was worth £1.7bn. Volume in non-Footsie stocks increased to make up around 62 per cent of the Seaq total. This was seen as an indication of recovery of confidence by private investors in the UK. Sharelink, the Birmingham based dealer-only stockbroker. which operates largely on behalf of private investors, rose sharply after admitting that it is in talks which may lead to a bid.

Friday, when retail, or customer.



FT-SE 100 3149.8	-3.6	FT Ordinary Index 2417.4 FT-SE-A Non Fins p/e 17.08 FT-SE-100 Fut Jun 3178.0 10 yr Gilt yield 8.51 Long gilt/equity yld ratio: 2.07	+4.4
FT-SE Mid 250 3419.9	+0.2		(17.10)
FT-SE-A 350 1561.4	-1.4		+7.0
FT-SE-A All-Share 1540.81	-1.0		(8.47)
FT-SE-A All-Share yield 4.11	(4.15)		(2.07)
Best performing sectors	.00	Worst performing sectors	20

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Closing Day's price change

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#### **US** cool on drugs stock

Pharmaceuticals group SmithKline Beecham weakened as US interest showed signs of fading. Leading US brokerage Morgan Stanley, which has had the company on its international buy list since October, turned more cautious

The stock has risen by more than 100p over the past six months and Morgan Stanley argued that, while it may still appear cheap compared to some US rivals, it is now well up with events in the UK. It expects the stock to tread water until the third quarter when the effects of the patent expiry of Tagamet, Smith-Kline's key ulcer drug, will start to be overtaken by inter-

US holdings are now above 24 per cent, but some London dealers who target American Depositary Receipts believe Morgan Stanley's move will mark a change. The Units, which reflect the views of US investors, lost 41/2 at 4930.

#### Sharelink surges

Execution-only stockbroker Sharelink delivered one of the most powerful performances in the market, after the broker said it was involved in talks which could lead to a bid.

Sharelink was at pains to point out, however. that any offer would only be at a "modshare price. The shares raced ahead early yesterday, topping 200p for the first time since November last year, they set-

tled a net 26 higher at 204p. Talk in the market suggested that likely bidders for the company could include US groups Charles Schwab or Fidelity, or a UK financial institution.

Sharelink shares peaked at 428p in November 1993, having been floated at 250p in July 1993. However, the group began to suffer from low market volumes which eventually prompted the group to issue a warning in September that it would incur a loss of around £500,000. The shares dropped to a record low of 138p on

#### Inchcape setback

Shares in Inchcape tumbled

22 to 278p in heavy trading of

6.2m after the international services and marketing group issued its third profits warning since the beginning of 1994. The sharp decline made it the day's worst performing stock among FT-SE 100 constituents. The group confirmed a decline in last year's profits, from £271.4m in 1993 to £228.4m. However, it was a warning that first-half figures in 1995 are likely to be significantly below those of the same period last year - and lower than 1994's second half – that sent the shares into retreat. incheape blamed the poor outlook for car markets and the

strength of the yen. Brokers moved to downgrade current year profits forecasts. Robert Fleming cut its estimate by £30m to £210m, while ABN-Amro Hoare Govett is believed to have reduced its

forecast by about £40m to around £190m.

One analyst, who refused to be named, said: "The shares will remain under a cloud while the uncertainty remains, although they will be supported at the lower levels by the healthy yield."

Shares in Pearson, the media conglomerate which owns the Financial Times, experienced volatile trading as the group announced its 1994 figures. The stock immed 15 at the start of dealing as the group revealed headline profits of £297.8m, above most analysts' esti-

Then, the presentation to analysts was overshadowed by disappointing news about Mindscape, Pearson's video game and computer software arm in the US. Furthermore, the market realised that the figures were boosted by one-off factors. Analysts began to lower their forecasts and the shares reversed their earlier gain. The stock was off a net 20 before ending the day 15 down at 569o.

Increasing hopes that BT and Cable and Wireless will be able to participate in the German telecoms market, once Deutsche Telecom's monopoly is withdrawn in 1998, saw both stocks make good progress. BT, up 21/2 at 388p, established an alliance with Viag, the German company, earlier this year, while C&W, 3 higher at 393p, has links with Veba, which took a 10.5 per cent stake in the UK telecoms company earlier this year.

The water sector met a bout of sustained selling pressure ahead of a critical examination of the companies in a television programme last night. In the leaders, Severn Trent, 504p, and North West, 526p, fell 9 each, and Anglian 10 to 465p. Household products group Reckitt & Colman improved 6%

#### FINANCIAL TIMES EQUITY INDICES

	Mar 27	Mer 24	Mar 23	Mar 22	Mar 21	Yr ago	1 Figh	"Low
Ordinary Share	2417.4	2413.0	2398.7	2394.0	2394.2	2479.6	2713.6	2238.3
Ord. div. ylekt	4.38	4.39	4.42	4.42	4.43	3.74	4,66	3.43
Earn. ykd. % full	7.12	7.15	7.19	7.16	7.17	5.08	7.39	3.82
P/E ratio net	16.72	16.67	16.56	16.63	16.60	21.39	38,43	16.11
P/E ratio nil	16.54	16.49	16.38	16.32	16.29	22.34	30,80	15.77
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†Excluding intra-merical bu	einess and ov	eraces turker	rer			
Shares traded (mil)†	-	727.5	777.1	653.2	758.9	477.

to 635p xd. However, NatWest Securities recommended selling the tightly traded stock, arguing that the market had

overvalued its prospects. Pharmaceuticals leader Glaxo improved 4 to 713p, with S.G. Warburg, the company's broker, saying the takeover of Wellcome and the subsequent job cuts will ultimately leave the shares fairly valued at 800p

Cazenove, which never comments on market rumours, was also said to be recommending the stock to clients. Most securities houses have prepared or are preparing recommendations on the assumption that the new group will shed some 10,000 jobs.

Lloyds Bank improved to 507%p xd, boosted by news that the bank will not have to increase its offer for Cheltenham & Gloucester Building Society.

A buy recommendation published by BZW was said to have been the driving force behind the composite insurances where Commercial Union led the pack, the shares advancing to 557p, ex-dividend,

on turnover of 1.6m.
"The 1995 dividend is set to be up to 90 per cent covered by life earnings alone and the 6.5 per cent prospective yield thus woefully undervalues the prospects for this blue-chip composite." BZW said. Confirmation that brewing

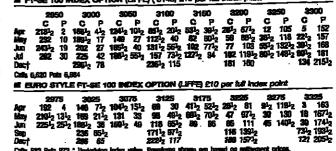
and leisure company Scottish & Newcastle was in talks with Foster's over the acquisition of part or all of Courage, the brewing giant, prompted talk of a rights issue to fund the acquisition. The shares weakened 3 to 511p on the talk in active trading of 6.2m.

Elsewhere in the sector, Allied Domecq gave up 6% to 531p, with S.G. Warburg said to be negative on the stock. Volume stood at 2.2m at the close. Among retailing stocks, Marks and Spencer hardened 2 to 416%p on volume of 5.1m

after NatWest Securities ungraded its recommendation on the stock to "add". The recommendation came in a positive review of the stores sector in which the securities house said: "Within the consumer areas the general retailers now offer good value, and so we have raised our sector recommendation to outper-

Next were in demand ahead of Wednesday's figures. The shares gained 9 to 287p. Speculation that Argos may bid for jeweller Signet Group left the former 9 lighter at 393p, while the latter firmed %

MARKET REPORTERS Steve Thompson, Peter John, Joel Kibazo.





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#### EXPRESSIONS OF INTEREST INVITED MARINE SAND AND AGGREGATE PROSPECTING LICENCES

The Crown Estate Commissioners invite "Expressions of Interest" from those interested in participating in a 1995/1996 Tender for the Allocation of Marine Sand and Aggregate Prospecting Licences. The Commissioners will decide, on the basis of this information, the scale of such Tenders.

The Tender, to be undertaken in Autumn 1995, will seek bids for prospecting and ten year production licences (subject to obtaining a Government View) to dredge for all types of marine sand and aggregate from the seabed in specific locations around the UK. The forms of "Expression of Interest" may be obtained from

Dr A J Murray, The Crown Estate, 16 Carlton House Terrace, London SW1Y SAH (telephone 0171 210 4314). Please quote ref-Expressions of Interest must be received by 12 May 1995.

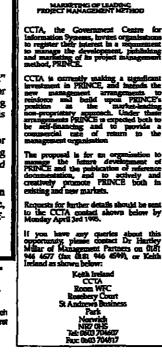
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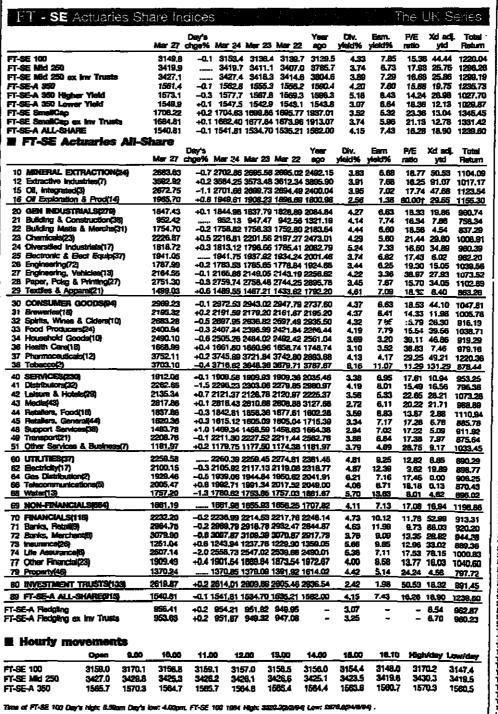
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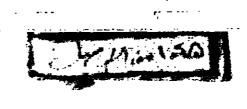
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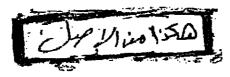
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•	FINANCIAL TIMES TUESDAY MARCH 28 1995 *  4 PM closs March 27 NYSE COMPOSITE PRICES	NASDAQ NATIONAL MARKET 4 pm dose March 27
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# profit-taking influence Dow

**Wali Street** 

US shares were mixed yesterday morning as investors were torn between the desire to follow the improving bond market and an equally strong urge to take profits after Friday's record-breaking performance. writes Lisa Bransten in New

By noon, the Dow Jones Industrial Average was 1.04 lower at 4,137.63, while the Standard & Poor's 500 edged forward 0.67 to 501.64. The American Stock Exchange composite gained 0.39 at 461.29. while the Nasdaq composite firmed 1.11 to 819.77. New York SE volume was 136m shares.

Equity and bond market investors got an early lift yesterday after the National Assoclation of Realtors said that the sale of existing homes dropped 5 per cent, compared with most economists forecast of a 2 per cent decline. In addition to suggesting to investors that the Federal Reserve might achieve a soft landing for the economy, the figures added support to betting that the Fed's Open Market Committee would not raise interest rates

at today's meeting. A relatively stable dollar also gave some support to yesterday's equity market. In early trading, the dollar gained against the Japanese yen, although by noon it was just below the level seen late on Friday. The US currency fell

modestly against the D-Mark. Several stocks that jumped on Friday were marked down slightly vesterday as investors sold at what they hoped was Systems, for example, slipped \$2% at \$47%, after jumping \$11% on Friday, and Phelps Dodge was off \$% at \$56% after

Wellpoint Health Networks rose \$4 at \$35% after it said that it had been approached by investors interested in purchasing the company for as much as \$45 a share. Meanwhile, Wellpoint is negotiating to purchase Health Systems International, which sent

shares in that company up \$1% at \$3214. USAir rose \$% at \$6 after the pilots union agreed to take a pay cut and give up other con-cessions that could represent substantial savings this year. Paco Pharmaceutical added

63 per cent to its value, rising \$4% at \$12, after West, the pharmaceutical packaging company, said it would purchase the company for \$12% a share, or \$54m, in cash. West rose \$% at \$25% on the news. Class A shares in American Maize were \$2% higher at \$39% after a judge denied a request

from the company's chairman to stop the company from issuing Class B shares to Erigania Beghin-Sav.

#### Canada

After a mixed morning session Toronto shares were trailing index down 12.10 at 4,305.00. Dealers said the market had been mostly overshadowed by the weak start on Wall Street and that resources stocks had bourne the brunt of the downturn. The gold and precious metals index was at 9.633.86 at noon, a fall of 25.02. Gold shares were heavily traded.

#### **Argentine shares up 4%**

Argentine shares jumped 4 per cent in late morning trade as several international investment funds stepped up their purchases. A number of US and European analysts have cautiously strengthened their recommendations on Buenos Aires in recent days. The Merval index had improved 13.78 to

MEXICO CITY rose 3.8 per cent in an apparent display of ment's economic plan to shore R\$131.1m (\$143.9m).

up the weakened peso may be working. The IPC index was ahead 65.54 in the late morning at 1,788.57, adding to Friday's advance that took the index 6 SAO PAULO put on 32 per

cent in light midday trade on short-covering in a technical reaction to the losses racked up by the Brazilian market since the start of the year. The Bovespa index was 1,087 stron-

		chance in inc	al currency f		% change starting ?	% change in US S †
	1 Week	4 Wooks	t Year	Start of 1995	Start of 1995	Start of 1985
Austria	-2.57	-3.14	-18.32	-8,28	-1.20	+0.61
Belgtum	-2.02	-3.35	-12.85	-5.23	+1.66	+3.52
Dervinark	-1.64	-4.95	-16.02	-5,71	+0.40	+2.24
Finland	-6.46	-10.15	-6.15	-13,72	-8.91	-7.24
França	+1.57	+0.78	~14.64	-2.42	+2.88	+4.76
Germany	-4.16	-9.08	-13.44	-9.53	-2.53	-0.74
ireland	+1.13	-3.40	+0.67	-1.23	+0.10	+1.93
Italy	+2.43	-3.90	-8.17	-4.86	-11.89	-10.27
Netherlands	+0.22	-3.11	-2.60	-3.94	+3.37	+5.27
Norway	-1.58	-5.89	-11.31	-10,49	-5.47	-3.74
Spain	-0.49	-5.85	-18.69	-7.17	-7.52	-5.84
Sweden	-0.03	-3.58	+2.45	+0.13	-0.11	+1.72
Switzerland	+1.20	-3.29	-10.46	-3,72	+5.67	+7.60
UK	+2.04	+3.63	-0. <del>65</del>	+2.48	+2.48	+4.35
EUROPE	+0.42	-1.38	-7.32	-2,47	+0.66	+2.50
Australia	-1.19	-1.03	-10.43	-0.63	-8.37	-6.69
Hong Kong	-1.16	+2.26	-11.37	+4.67	+2.85	+4.73
Japan	-4.06	-9.56	-23.06	-20.60	-12.32	-10.71
Malaysia	-1.74	-3,07	-4.08	-2.24	-3.68	-1.91
New Zealand	-1.62	-3,93	-4.66	+1.54	+1.29	+3.15
Singapore	-1.07	-2.58	+1.72	-8.51	-7.82	-6.13
Cenada	+2.41	+5,64	-0.88	+3,94	+2.03	+3.90
USA	+1.08	+2.44	+8.19	+9.02	+7.06	+9.02
Mexico	+8.09	+12.04	-25.49	-22.16	-45.16	-44.16
South Africa	-1.67	+0.84	-1.72	-12.26	-2.78	-1.00
WORLD INDEX	-0.60	-2.17	-7.22	-4.33	-1.68	+0.12

MARKETS IN PERSPECTIVE

# Higher bonds, Steadier franc helps Paris extend its recovery

French equities extended their recent strength, the percentage point gain in the CAC-40 index in Paris offering a distinct contrast to weakness in Frankfurt and Zurich, writes Our Markets

PARIS took heart from a steadier franc, and continued to bask in its newfound status as a recovery play. The CAC-40 was short of the day's best at the close and activity for the first day of the new monthly account was relatively muted at FFr3.64bn. None the less the index ended 18.81 higher at 1,836.10, for a two-day gain of more than 40 points.

Foreign investors were said to be showing obvious interest. encouraged by the upturn in the franc; with the idea of a rally gaining ground in the run-up to the first round of the presidential elections on April 23, share prices stayed firm across the board.

Danone and Renault were the main features. Danone, the foods group, jumped FFr21 to FFr813 following Friday's announcement of better than expected results, while the motor giant hardened by FFr3.80 to FFr170.50 ahead of today's results.

as German equity turnover fell from DM7.2bn to DM4.9bn. Chemicals were a barometer of the day's swings, with early

Indices (rebased)

Jan

Source: FT Graphite

1996

Elsewhere, Eurotunnel

recovered FFr1.05 to FFr19.80.

Among insurers, GAN, which

received news of a FFr2bn gov-

ernment capital injection on

Friday, climbed FFr6.80 to

FFr149.80, while its UIC unit

FRANKFURT'S Dax index hit

1,956.83 early in the morning,

closed the session at 1,940.35 and fell to 1,928.82 in the post-

bourse, down 7.05 on the day,

put on FFr10.40 at FFr97.00.

CAC 40

verted to falls in the end. BASF dropping DM5.80 to DM278.40 as the dollar weakened again and investors worried about the industry's profit margins ahead of the Hoechst press conference today, and that of BASF itself tomorrow.

Commerzbank, and analysts' expectations of lower profits from the big three at the level of operating profit less risk provisions. Commerzbank said that profits were clearly down at that level, reported a higher net, and added a DM1.50 bonus to the DM12 annual dividend. It rose DM2 to DM319, as Deutsche Bank weakened DM9.40 to

DM651.60. Among engineers. Linde forecast at least 10 per cent profits growth this year after a 38 per cent rise in its 1994 net, and rose DM2.50 to DM750. MILAN moved forward 2.1

per cent, although in thin volume, as hopes rose that talks between the government and unions on an overhaul of the pension system might soon come to fruition, and with the mood enlivened by 1994 results. The Comit index

gains on short-covering con-THE EUROPEAN SERIES 10.30 11.00 12.00 13.00 14.00 15.00 Cinea Hourly changes. FT-SE Eurotrack 100 1253.16 1255.40 1256.60 1254.65 1258.99 1254.91 1255.14 1254.98 FT-SE Eurotrack 200 1366.37 1367.70 1367.97 1368.40 1367.44 1365.32 1368.75 1363.70 Mar 21 Mar 20 Mar 22 May 23 Mar 24 1228.24 1345.44 1250.31 The banking sector mused over the 1994 results from 8ma 1000 (25/10/80); Highklay: 100 - 1257 27; 200 - 1369,25) Lowbury: 100 - 1253,48 200 - 1369,34 † Parbal

> picked up 12.66 to 604.12. Pirelli advanced L67 to L2,143 after announcing that it returned to profit last year with a consolidated net profit of L146bn against a 1993 loss of

Benetton, which raised its dividend on net profits which edged higher in 1994, gained 1.423 at 1.15 132 Rinascente rose L158 to L8,422 in spite of reporting lower 1994 net

flat 1994 results. ZURICH made an early attempt to maintain Friday's momentum before the market was again weighed down by the strength of the Swiss franc against the dollar and European currencies. The SMI

BCI was L78 higher at L3.271

ahead of its announcement of

2,518.1 after a day's high of

UBS bearers fell SFT29 to SFr1,028 as investors registered their disappointment that the hank had been unable to resolve the dispute over the introduction of a single class of share with Mr Martin Ebner's BK Vision. Nestlé shed SFr14 to SFr1,118, with last week's outlook for 1995 continuing to depress the shares.

Sandoz registered firmed SFr2 to SFr755 after the company reported a strong start to 1995, but Ciba eased SFr1 to SFr744 ahead of results due today. Roche certificates moved up SFr70 to SFr6,540.

AMSTERDAM extended last

Friday afternoon's rally, but in thin volume as the AEX index roose 2.18 to 393.24. Key cyclicals recovered: Hoogovens rose

F12.20 to F162 after a drop of Fi 14.70, or 20 per cent since initial reaction to its results on March 16, and Akzo Nobel by DM3.80 to DM1.72 after losing DM25 in less than a month.

COPENHAGEN'S KFX index closed unchanged at 91.30 in spite of an eye-catching shakeout at J. Lauritzen, the troubled shipping and shipbuilding

Lauritzen ended DKr230 lower at DKr910 following the announcement late on Friday of a reduced loss for 1994 but again no dividend. Danske and Unibank, the two leading banks, closed unchanged at DKr322 and DKr219 respec-

ISTANBUL saw a degree of profit-taking, but the process was modified as traders simply switched from big winners to stocks with less share price appreciation. The composite index rose 704.30, or 1.9 per cent to yet another new all-time high of 37,397.49, taking its gains to 28.4 per cent on the month following a 15.4 per cent jump in February.

Written and edited by William Cochrane, Michael Morgan and

#### **ASIA PACIFIC**

# Nikkei halts six-day slide as Hong Kong jumps 2.4%

Tokyo

The Nikkei index reversed a six-day decline, rising 2.2 per cent on short-covering and arbitrage buying as selling pressure from corporate investors receded on the last day of March settlements, writes Emiko Terazono in Tokyo

The 225 average closed above 16,000 for the first time in four trading days, gaining 346.48 at 16,096.25 after a day's low of 15,812.61 and high of 16,232.22. Share prices were pulled up by a rise in the futures market which responded to higher prices in Chicago last Friday. The Topix index of all first

section stocks rallied 26.12 or 2.1 per cent to 1,265.79 and the Nikkei 300 by 5.09 or 2.2 per cent to 233.14. Advances outpaced declines by 832 to 242, with 110 issues unchanged. In London the ISE/Nikkei 50 index put on 2.97 at 1,050.47. Volume totalled 303m shares.

against 408m, Individual investors purchased to qualify for annual dividends, while corporate employee stock ownership Bargain hunting and short-covering buoyed shares hit by corporate profit-taking last

week. Iron and steels rose 3.9

per cent, banks by 3.7 per cent

and brokers by 2.9 per cent. Steels were among those actively traded. Nippon Steel advanced Y15 to Y322. Industrial Bank of Japan moved ahead Y100 to Y2,040 and Mitsubishi Bank Y130 to Y1,990. Brokers had Nomura

Y12 at Y761. Kanematsu, a middle sized trading firm, fell Y11 to Y395. The company was hardly traded in the morning session as investors rushed to sell the

Securities up Y30 at Y1,530 and Nikko Securities ahead

Japan and Hong Kong indices rebased

stock on last week's announcement that it would post a net loss of Y9bn for the current fiscal year, due to losses at its oil trading subsidiary in Hong Kong. Other trading houses rose, with Mitsubishi gaining Y62 at Y1,040.

Source: FT Graphite

Privatised issues were mixed. Nippon Telegraph and Telephone rose Y1.000 to Y702,000 and East Japan Railway put on Y17,000 at Y452,000. Japan Tobacco fell Y24,000 to individuals looking to raise funds ahead of the listing of NTT Data Communications, an affiliate of NTT.

In Osaka, the OSE average improved 389.45 to 17.643.48 in volume of 199m shares.

Roundup

A broadly firmer tone was evi dent in much of the region. HONG KONG finished 2.4 per cent higher but was unable to maintain its best levels of the day, in spite of positive government land auction results.

The Hang Seng index gained 202.88 at 8,687.54, having touched 8.715.16 at one point. Turnover swelled to HK\$5 1hn

#### S African golds close lower

firm rand, limited bullion price movement and net foreign selling ahead of forthcoming gold mine results drove prices down. The overall index finished 31.1 weaker at 5,200.1, industrials fell 40.9 to 6,598.1 and the gold shares index slipped 14.4 to 1,357.8.

Quarterly gold mining results due next month are expected to fall, with continued labour disruption, a depressed gold price and unfavourable exchange rate expected to hit output and earnings. De Beers ended 50 cents easier at R87.50 and Anglos

was R1.50 cheaper at R195.

lointly compiled by The Fit NATIONAL AND		•							-							
REGIONAL MARKETS				DAY MAF	ICH 24 1		<del></del>			THURSDA	y Marci	1 23 199		DOI	LAR IN	
Agures in perentheses	US	Day's	Pound	V	C44	Local	Local	Gross	US .	Pound			rocal			Year
show number of lines of stock	Do <u>llar</u> Index	Change %	Sterling Index	Yert Index	DM index	Currency		Div. Yield	Dollar Index	Sterling	Yen	DM		52 week 5		, ago
N SHOCK	IIIOGA		ицих	N CHA	IIII	ALCOX.	on day	TROIL	DTL.REAK	luctex.	Index	Index	Index	High	Low	(approx
جربيد سسبب محسد (68) مالويزوريا	160.16	0.9	149.05	89.83	117.64	148,25	0.4	4.06	158.79	147.73	68.48	115.70	145.63	180.82	157.95	174.2
wstria (16)		-0.8	171.10	103.11	135.04	135,00	0.0	1.20	185.38	172.48	103.29	135.07	135.02	196.89	167.46	189.5
Belgium (35)		-0.8	162.27	97.79	128,07	125,29	-0.1	4.27	175.71	163.47	97.91	128.03		180.87	161.53	168.7
3razii (26)	121,55	5.5	113,11	68,17	89.28	203.15	5.5	1.57	115.27	107.24	64.23	83.99		•	-	
Danada (103)	134,44	9.9	125,11	75.40	98.75	136,61	0.7	2.56	133.27	123.98	74.26	97.10	135.71	140.25	120.54	138.6
Danmark (33)	257,44	-0.5	239,58	144,38	189,09	198.52	-0.6	1.50	259.06	241.01	144.35	188.76	197.66	275.27	236.61	261,1
Inland (24)	172.50	-1.2	160,53	98.74	126.70	159.59	-0.7	1.56	174.66	162.49	97.32	127.28	160.73	201,41	133.88	145.9
France (101)		12	159,45	96.09	125.85	133,60	1.1	3.20	169.33	157.53	94.35	123.39	132.17	180.93	157.79	174.2
3ennany (58 <u>1,-</u>		-1.8	132,38	79.78	104.48	104,48	-1.0	2.12	144.65	134.76	80.71	105.54	105.54	154.61	132.08	138.6
long Kong (56)		0.0	317.88	191.57	250.69	339.09	0.0	3.88	341.66	317.86	190.38	248.95	339.14	416.42	277.40	386.7
reland (16)	_210,22	0.3	195,63	117.90	154.41	185,84	0.5	3.62	209,47	194.88	116.72	152,53	185.01	217.19	177.56	188.5
tely (56)		1.9	62,67	37.89	49.62	96.79	1.5	1.90	66,30	61.68	35.84	48.31	85.55	97.7B	65,45	76.1
lepon (484)		-1.4	130.41	78.59	102.93	78.5 <del>9</del>	-0.8	0.97	142.13	132.23	79.20	103.56	79.20	170.10	136.95	152.0
dalaysia (97)	_470.20	0.2	437,58	263.71	345.37	460,87	0.0	1.71	469,38	436.68	261.55	342.01	460.94	594.78	398.16	457.5
Assico (18)	790.84	8.9	735,97	443.54	580.87	5935.94	6.7	1.83	719.81	669.65	401.08	524.47	5584.13	2414.12	647.81	2188.2
Vetherland (19)	<u>_228.30</u>	-0.2	212,46	128.04	167.69	165.00	0.6	3,74	228.75	212.82	127.47	185.68	164.09	232.41	191.28	197.1
Veyr Zeoland (14)	72.87	0.4	67.63	40,78	53.38	59.34	0.0	4.97	72.39	<i>67.35</i>	40.34	52.75	59.34	77.20	62.05	66.3
korway (23)	205.19	-0.4	190.95	115,08	150,71	175.18	0.1	2.25	206.08	191.72	114.83	150.16	175.06	216.03	177.53	199.9
singapore (44)	350.19	-1.5	325,69	196,40	257.22	<b>229.32</b>	-1.1	1.87	355.66	330.88	198.18	259.15	231.88	401.38	297.62	308.8
outh Africa (59)	333.35	-0.9	310.22	185.96	244.85	263,12	-0.6	2.59	338.48	313.04	187.49	245.17	264.78	342.00	205.55	263.4
pain (38)	124.26	0.1	115,64	68.69	91.27	122,15	0.5	4.52	124,10	115.45	69.15	90.42		150.21	124,10	144.2
Sweden (48)	235.08	0.B	218,77	131,84	172.67	254.68	1,1	2.23	233.21	216.96	129.95	169.92		247,40	196.70	213.1
witzerland (47)	177.75	0.7	165.42	99.69	130.56	129,04	1.6	1.90	176.45	164.16	98.32	128.57	127.00	179.86	149.91	163.4
helland (46)		-1.3	129,47	78.02	102.18	133.36	-1.1	3.10	140.63	130.83	78.36	102.47	134.81		170.01	1004
Inted Kingdom (203)		0.6	189.20	114.02	149.23	189.20	0.6	4.32	202.32	188.22	112.73	147.42		205.58		
ISA (511)		1.0	190.49	114.80	150.35	204.70	1.0	2.77	202.65	188.53	112.92	147.68	202.65		161.11	191.7
												197.00	-0200	204,70	178.95	189.2
vnerices (660)		1.1	174,36	105.08	137.61	157.43	1.1	2.74	185.31	172.40	103.26	135.02	155.76	_	_	
turope (719)		0.2	1 <del>6</del> 1,17	97.13	127.21	146.90	0.5	3.30	172.79	160.75	<b>96.28</b>	125,90	146.15	176.01	160.59	167.1
lordic (128)		0.1	208.92	125.91	164,89	201.96	0.4	200	224,27	208.64	124,98	163,40	201.16	235,72	197.70	207.1
acific Basin (809)		-1.2	138.56	83.50	109.35	88.77	-0.7	1.35	150.65	140.16	63.85	109.77	89.35	176.86	145.93	160.8
tro-Pacific (1528)	158.92	-0.5	147.89	89.13	116.72	110.71	-0,1	2.23	159.78	148.65	89.03	116.42		175.14	154.73	163.3
lorth America (614)	_200.34	1.0	185,44	112.36	147.15	200.05	1.0	2.76	198,35	184.53	110.52	144.52		200.34	175.67	188.0
urope Ex. UK (516)	_153.56	0.1	142.91	86.12	112.79	123.57	0.5	271	153,44	142.75	85.50	111.80	123.04	158.19	144,12	150.1
acific Ex. Japan (325)		0.1	217.67	131.18	171.80	207.31	-0.1	3.29	233,75	217.46	130.25	170.32	207.43	273.13	211.19	246.9
Varid Ex. US (1736)		-0.4	148.57	89.54	117.26	114.09	-0,1	2.24	160.34	149.17	89.34	116.83	114.15	176.65	155.42	184.5
	170.41	0.1	158.50	95.57	125.17	135.75	0.3	2.24	170.30	158.43	94.89	124.09	135.32	178.59	183.46	170.1
	.182.43	0.7	179.06	107.92	141.34	179.90	0.8	2.98	191.14	177.83	106.51	139.27	178.55	182.43	176.34	184.6
												130.41	110 30	1367 653		7 HALF

Among the property issues, Cheung Kong climbed HK\$1.50 to HK\$33.70, SHK Properties

HK\$1.75 to HK\$54 and Henderson Land HK\$1.10 to HK\$44.30. SINGAPORE was spurred higher by a late round of buying by foreign funds which took the Straits Times Industrial index up 34.2 or 1.7 per cent to 2,090.57. The energy-related service

group Van der Horst rose 26 cents to S\$4.32 on speculation that it was about to secure several lucrative projects in

SHANGHAI's hard currency B shares index jumped 2.3 per cent, pulled higher by strong overseas markets and in a technical rebound after the market broke through a key support level last Friday. The index rose 1.260 to 56.121.

Analysts noted that many B shares were traded below their

fell below 55 points on Friday. But at the same time, recent year-end reports by B share companies revealed that most of them had posted good

annual results for 1994. The A index bounced 18.344 or 2.9 per cent to 650.948 in much increased turnover of Yn1.5bn

SYDNEY shrugged off a weekend by-election defeat for the government, the All Ordinaries index firming 11.6 to 1,908.8. The All Industrials index put in an even more powerful performance, rising 21.4 to 2,873.4, although dealers warned that the upturn had been achieved in moderate trading volume.
WELLINGTON pushed ahead

strongly, helped by Wall Street's firm close on Friday and a good day for the New Zealand bond market. The NZSE-40 index rose 20.29 to

1,957.59. Dealers said the index would have been up to 8 points higher but for the impact of a number of leading groups going ex-dividend. TAIPRI rallied as a late wave

of buying hoisted electronics and textiles shares. The weighted index, down 34.64 at one stage, closed 68.89 ahead at 6.470.28. Fears for the reintroduction of capital gains tax caused the early losses, but trust fund bargain hunting

quickly reversed sentiment. Hualon gained T\$2.2 at T\$37.4. BOMBAY firmed as speculators bought on rumours that India's capital market watchdog would announce its decision on forward trading this week. The BSE 30-share index put on 19.09 at 3,299.19.

KARACHI gained ground following what dealers described as a combination of short-covering and modest institutional support. The 100-share index

advance, adding 2.44 at

KUALA LUMPUR was broadly lower as investors refrained from taking on fresh commitments ahead of Bank Negara's annual report, but selective shares rose on corporate announcements. The composite index ended 5.16 down

571 ---

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Analysts noted that the Bank Negara annual report tomorrow would give the first official figures for the country's current account deficit for 1994, which many have said will be much higher than official forecasts.

SEOUL edged down in thin. tight-ranged trading on blue chip consolidation, while small-capitalised shares and issues with low price/earnings ratios staged a technical rebound. The composite index slipped 1.67 points to 953.84.

# Expanding our media horizons.

	1994	1993	Increase
Operating profit	£272.4m	£216.1m	26%
Profit before tax	£297.8 <sub>m</sub>	£208.6m	43%
Earnings per share	40.4p	27.0p	50%
Adjusted earnings per share	34.1p	27.9p	22%
Dividends per share	15.0p	13.0p	15%

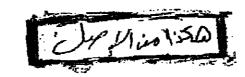
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Pensioners are the most powerful political lobby in the country: Page 8

#### FINANCIAL TIMES SURVEY

# POLAND

Tuesday March 28 1995









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Editorial production: Roy Terry

oland faces six months of political theatre as President Lech Walesa fights for re-election to another five-year presidential term in the autumn. But the economy is poised for another year of rapid, export-led growth and millions of Poles away from the hot-house political salons of Warsaw are unlikely to be too distracted by the intrigues and intra-party feuding which characterises the political

The presidential election campaign will rumble along an as yet unpredictable course because Mr Walesa's main opponents have still to declare themselves. But the risk of further political turmoil was averted on March 3 when Alexander Oleksy, a former communist minister, was sworn in as the prime minister of a new coalition government.

The formation of a new government removed the spectre of a dangerous political vacuum created by Mr Walesa's personal attack on Waldemar Pawlak, the former prime minister, which carried with it the risk of dissolution of parliament and early general elections coinciding with the presidential campaign. The new coalition government is dominated by the former communists-turned-social-democrats of the Democratic Left Alliance (SLD) while the former coalition was led by Mr Pawlak's Peasant Party (PSL), which also has its roots in the communist past.

The two parties forged a government alliance after the September 1993 elections which saw a shift of votes back to "left-wing" parties, accompanied by a humiliating defeat for the anti-communist Solidarity party and a plethora of small

# A chance to catch up on lost time

Rapid growth and a 38.6m population enjoying rising incomes have made Poland one of the most promising emerging markets, write **Anthony Robinson** and **Christopher Bobinski** 

right-wing parties. Solidarity was relegated to third place and has since merged with the pro-business Liberal Democratic Congress (KLD) to form the Freedom Union (UW). The coalition partners do not trust each other and in the long run SLD strategists, such as Alexander Kwasniewski, who remains a power behind the scenes, would like to forge a centre-left alliance with the Freedom Union. If it happens, this would give the former communists the respectability they crave and help to make the social democrats part of a broad-based centrist coalition.

But that lies in the uncertain future. Meanwhile, the two existing coalition partners enjoy a large parliamentary majority. They are not interested in forcing early elections and, above all, have the good fortune to be presiding over an export-led economic recovery. As in much of postwar Italy, the impression of political volatility masks an underlying stability and the channelling of energy into economic development and social progress.

development and social progress.

Official statistics point to 5.5 per cent growth in the gross domestic product (GDP) last year. But informed outsiders in the international financial institutions are convinced that real growth, including the

contribution from the thriving "grey" economy, was well over 6 per cent. It is likely to be at least as high in 1995.

The combination of rapid growth and a 38.6m population enjoying rising real incomes after years of deprivation has turned Poland into one of the most promising emerging markets. Given the political will to tackle structural weaknesses, such as the slow pace of privatisation, the overgenerous pensions for 9m Poles and further capital market and hanking reforms, Poland could be looking forward to decades of rapid economic growth.

The model is Spain which has a similar population, had a similar level of GDP in the mid-50s but then went on to liberalise its economy and society and enjoyed a foreign and domestic investment boom in the late 1970s and 1980s. Meanwhile, Poland languished under martial law. The result is that Spain now boasts a GDP almost seven times higher than Poland. Given sound economic policies, reason-

Given sound economic policies, reasonably stable politics and a welcoming attitude to foreign investment, Poland has the chance to catch up on lost time. The aim is to prepare the country for full membership of the European economic and security institutions by 2000.

The foundations of Poland's remarkable economic renaissance were laid by the "shock therapy" economic reforms of the first post-communist Solidarity government. That government, led by Tadeusz Mazowiecki, gave a free rein to Leszek Balcerowicz, the intense, ascetic finance minister. Mr Balcerowicz, a former academic who is now seeking a political come-back as a potential leader of the Freedom Union, inherited a near bankrupt economy and hyper-inflation in 1989.

ithin weeks of introducing a multi-pronged stabilisation programme in January 1990 inflation started to fall, the formerly despised zloty was transformed into an internally convertible currency, and traders and exporters started to implement a dramatic shift away from the former Comecon markets to the markets of western Europe and herward.

beyond.

Success has brought a new self-confidence. More than 2m Poles have set up businesses over the last five years. They employ a third of Poland's 8.5m workforce and account for more than 50 per cent of exports. Some have become rich. Many have failed. Most are struggling, limited

by shortage of capital, difficult access to a generally risk-averse banking system and subject to an increasingly efficient and onerous tax collection system.

But the new private entrepreneurs have given the Polish economy a new flexibility and dynamism and contributed strongly to higher productivity and rising prosperity. But not only the private sector has bene-

But not only the private sector has benefited from market-related macro-economic reforms and democracy. Visit the state-owned copper mines, factories and ship-yards of Poland and one meets a new managerial class. They are mainly young men and women in their mid-30s or early-40s who have introduced new technology and private sector working methods into formerly bureaucratic dinosaurs.

Sober and hard-working, such people have turned around many loss-making enterprises, cut bloated work forces and improved product quality to compete on western markets. Some are transforming former state monopoly foreign trade companies into privatised, export-orientated industrial holding companies. Others are restructuring enterprises to increase their asset value prior to a form of privatisation which will leave decision-making and profits in the hands of management, workers

and domestic investors.

Often, there is more than a tinge of economic nationalism in the thinking of the new managerial class, and a reluctance to hand over enterprises to foreign strategic investors, except as the last resort or when the technology, skills and capital needed are simply not available.

In some cases resistance to privatisation has harmed the long-term viability of state-owned companies. The belief that Poles themselves are capable of doing most of the things required to turn the economy into a competitive force is one of the reasons why Poland has been slower and less enthusiastic about privatisation than, for example, the Czech Republic. There is a risk of hubris here which could deter foreign investment on the scale which is needed to fund the huge infra-

structure and other projects.

For 130 years Poles kept the idea of Poland and Polish culture alive while the country no longer existed, partitioned as it was between Austria, Prussia and Russia. The force of Polish nationalism also played a crucial role in undermining Soviet imperialism. The main question facing the country is whether its political rulers can harness these strengths to push through painful reform of the social security and other institutions.

Such reforms are needed to attract the investment and ensure the continuing economic growth which will provide jobs for the new generation and create the middle class that underpins democracy. To pretend otherwise in a populist campaign for cheap votes in the presidential election campaign could cost Poland dear.

Beer for Poland.
Softdrinks for Russia.
Water for Czechia.
Juice for Slovakia.



A giant market is opening in the East. As the region's largest and most quickly expanding business arena, Poland is becoming the hub of Eastern Europe. Schmalbach-Lubeca recognized the signs of the times and has been providing a transfer of packaging technology to this growing market.

Today, the leading western European investor in the packaging industry - with a volume of 130 million marks - already produces a wide range of products in Poland. Schmalbach-Lubeca with its Polish subsidiaries is operating in the five segments within the focus of the international group's business. The spectrum of products ranges from tin packaging for foodstuffs in Gdynia to preforms for PET bottles in Radomsko, and from white-cap vacuum jar closures in Kraków to plastic packaging in Poznan. The highlight of the already realized enterprises is the largest German investment in Poland to date: in 1995, in the southern Polish city of Radomsko, Europe's most modern plant for the production of beverage cans was put into operation on schedule by Continental Can Polska. The plant runs at 1.200 cans every minute, 450 million per year.

Instead of billowing smokestacks, an ecologically exemplary plant presents itself to the observer. Beverage cans are virtually the only output of the factory. Emissions are disposed of by the plant's own thermo-reactor; wastewater is completely purified and reused.

Parallel to its ongoing production activities, Continental Can Polska is forging ahead on the development of a nationwide recycling system for used beverage cans.

Thanks to Schmalbach-Lubeca for leading the way, modern packaging technology is becoming established in Poland, a technology that fulfils the highest ecological and economic requirements. The course has been set for a flourishing market economy in Eastern Europe.

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Cans from Radomsko.

#### **POLAND 2: THE ECONOMY AND POLITICS**

ears that Poland could face a potentially risky

early elections were removed

earlier this month when President Lech Walesa finally agreed to swear in Poland's

sixth post-communist government. A three-month-long cri-

sis, sparked off by Mr Walesa's

attacks on Waldemar Pawlak

the peasant party (PSL) leader

and outgoing prime minister

ended with the appointment of

Jozef Oleksy as prime minister

of a new coalition government.

This time the former commu-

nists-turned-social-democrats

of the Democratic Left Alliance

(SLD) are in the driving seat.

Mr Oleksy was the minister

in charge of negotiations with

the trade unions five years ago

when Mr Walesa, then a Soli-

darity strike leader, and the

junior minister faced each

other across the famous

"round table" during negotia-

tions which led to the blood-

Polish politics, in short,

appears to have come full cir-

cle. But Poland and the world

have changed over these few

action-packed years. The Soviet Union no longer exists

and Poland is no longer occu-

pied by Soviet troops. Poland

itself is well on the way to

becoming a fully-fledged mar-

ket economy. A new property-

owning middle class is emerg-

The former communists have

also changed, to the extent

that it is possible to change the

human mind-set beyond a cer-

tain age. Important figures in

the present power structure,

such as Mr Oleksy, Labour

minister Leszek Miller or party

strategist Alexander Kwas-

niewski, knew the old system

from the inside. They knew its

well as its hidden strengths.

They seem genuinely relieved

to be able to operate in a freer

and more rational political and

economic environment. "Please

judge us by what we do now

and in the future, not by the

membership card we once held

The chances are that the

new coalition government of

neo-social democrats and peas-

ants will prove more efficient

the prime minister urges.

es and stupidities as

less defeat of communism.

vacuum of power and

ECONOMY: Anthony Robinson discusses the export-led surge

# Shock therapy works a miracle

Only the faithful, or the congenitally optimistic, would have wagered at the onset of Poland's "shock therapy' reforms in 1990 that within five years the bankrupt economy could be enjoying an export-led surge. But that is what has happened.

By liberalising trade and making the zloty internally convertible, Leszek Balcerowicz, the then finance minister, liberated the energies of Poland's entrepreneurial traders. Last year the economic recovery in Germany and theunexpectedly rapid increase in world trade did the rest.

In 1994, Polish exports soared more than 20 per cent to \$17bn while imports grew at a more modest 13.5 per cent to \$21.4bn. Polish industry's ability to

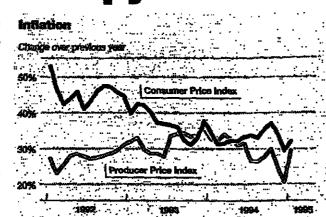
ke advantage of the recovery markets, which now account for more than 70 per cent of its trade, reflected large producand efficiency gains in crucial sectors of the economy, such as shipbuilding, electrical engineering and cars, especially over the past two or

The sharp increase in world market copper and other nonferrous metals prices also benefited Polish copper exporters while the strong demand for steel helped sustain output in the coal and iron and steel sectors which have been relatively slow to restructure, cut costs and raise productivity.

Last year, according to Grzegorz Kolodko, who was re-appointed finance minister and minister in overall charge of economic reform in the new government, labour productivity rose between 14-17 per cent. This helped cut unit costs and improve competitiveness and allow a 4-7 per cent rise in real wages, depending on the sec-

Higher productivity also raised the profitability and self-financing capacity of many companies. This has made them less reliant on inflexible and expensive finance from a banking system which remains risk averse and more attracted to risk-free financing of the budget deficit than supplying credit to enterprises.

Despite a 12-month decline in share prices on the Warsaw



Stock Exchange a number of quoted companies, including banks, managed to raise more than \$3bn in new equity last year. This reflects the growing status of Warsaw's well-run transparent stock exchange whose disclosure rules have done much to raise the quality of company report-

Grzegorz Kolodko: re-appointed

tution from newly efficient and

re-equipped domestic compa-

nies have fuelled a sharp rise

in industrial production which.

by the start of this year, was

running 15 per cent above lev-

els a year ago. More than two

thirds of the estimated 6 per

cent rise in gross domestic product (GDP) last year was

stimulated by external

Higher export receipts,

including an estimated \$3-\$5bn

income from cross-border trade

not recorded by the customs.

also resulted in a sharp rise in

system to \$11.8bn by the end of

January this year.

Meanwhile, higher exports The central bank is under and a degree of import substisome pressure to further reduce the crawling peg devaluation rate or drop it altogether. One alternative is to revert to the fixed exchange rate which was one of the main policy anchors during the first 17 months of the Balcerowicz

The IMF, which originally suggested the crawling peg system, is now believed to advocate its removal. Critics say that the automatic devaluation process has been a principal ctor behind Poland's still stubbornly high inflation.

The large and continuing

inflow of foreign currency into

the reserves prompted the

Poland (NBP) in mid-March to cut the automatic "crawling

peg" devaluation of the zloty to

a monthly rate of 1.2 per cent

and make other technical adjustments which amounted

to a small revaluation.

endent National Bank of

Last year inflation, measured by the consumer price index (cpi), fell to 32.2 per cent from 37.6 per cent in 1993, but this was higher than the planned 28-29 per cent. In January the cpi jumped 3.9 per cent, mainly because of higher food prices.

The monthly rate fell back in February, but the government's target of reducing inflation to an annual 17 per cent this year looks to be out of reach unless there are policy changes, especially the longpromised shift from wage-linked to price-linked pensions. This can be ruled out in a presidential election year given the political clout of Poland's 9m pensioners, nearly one quarter of the 38.5m population.

high, but last year the govern-ment comfortably fulfilled all the IMF's performance criteria connected to the current standby loan agreement. The general government deficit, for example, was reduced to only 2.4 per cent of GDP, compared to the target of 3.6 per cent.

While tight control over governous ernment spending helped, the main reason for over-performance in this area has been the government's success in raising new taxes such as VAT, which was introduced in 1993, and better tax collection. Last year, according to Mr

Kolodko, the number of tax payers rose 20 per cent while tax revenues grew by 38 per cent. way above inflation. The danger here is that higher taxation risks stifling

the profitability and growth potential of the economy, particularly the private sector which last year accounted for more than 50 per cent of exports and 33 per cent of overall employment.

Other areas of concern include the slow rate of privatisation, the oversized state sector, and the need for further reforms in the banking and financial system. But the main priority in a country which needs rapid economic growth to provide tobs for an avalanche of new job-seekers and heavy investment in long-neglected education, health and other public services is to reform the pension system.

Spending on pensions and other transfer payments to Poland's 9m pensioners has risen from 17.4 per cent to 22.4 per cent of steadily rising total government spending over the past five years, crowding out all other claims on the budget. Unless this inexorable rise

can be stopped, by linking the price index rather than to the higher wage index, for example, Poland will not be able to bring inflation down to EU-entry compatible levels. Neither will it be able to ensure that the job and wealth

than its Peasant Party-led predecessor in pushing through privatisation and other struccreating private and public sectural reforms. Grzegorz tors of the economy can func-Kolodko was reconfirmed as tion without crippling tax or finance minister. He will coninterest rates. The economic tinue to run a tight budgetary ball is firmly in the politicians' and fiscal policy and is also responsible for streamlining POLITICS: a vacuum is filled, says Anthony Robinson

# Wheel turns full circle



ef Oleksy (centre) is voted in as Poland's new prime minister

and simplifying the economic decision-making structure of

the government. At the same time Wieslaw Kaczmarek, the privatisation minister, who has also been reconfirmed in his post, has pledged to press for the rapid ivatisation of important industries such as tobacco. shipbuilding and copper mining, and will forge ahead with

mass privatisation. But a senior political figure, who was a communist party member. warns: "The risk is that many of those with a communist past do not really believe in anything. They can operate within any political system. They are adept at keeping their nose three inches from an invisible political wall. When the wall moves back they take advantage of the greater liberty. But if the invisible wall ever advanced again they would accommodate

While there is an element of truth in that assessment it is also fair to say that the intellectuals and amateur politicians who were brave enough to assume the responsibilities of government in 1989 have not

themselves to that new real-

proved very adept at building solid political structures and efficient party organisations.

Democratic politics remain

very personal riven by rival-

ries and intrigues, and heavily

concentrated in the capital

Warsaw which seems another

country for the millions of Poles who continue to live in small villages and towns. Poland also suffers from an ambiguous, ill-defined system of dual power. The presidency is a directly elected post and the partially revised "small constitution" gives the president considerable powers and privileges, including near-veto powers over the choice of candidate for three important "power ministries" - defence,

foreign affairs and internal affairs. The constitutional changes were tailor-made for Mr Walesa, but have lead to constant power struggles between the presidency and the govern-ment. Meanwhile, Mr Walesa seems increasingly divorced from the lives and aspirations of ordinary Poles, surrounding himself with a small group of personal advisers, some with

shady past connections with

the former communist security

police. The similarities with Russia are all too obvious, and worrying for those who wish to assert Poland's "westerness" and belief in open politics.

Tension between an elected president and an equally democratically-elected government is a constant factor of political life which also runs like a leitmotiv through the presidential election campaign now in course. There is always the risk that a manoeuvre intended to raise the electoral chance of the president or his as yet unknown rivals will undermine or derail the gov-

At this early stage Mr Walesa is performing poorly in the public ophnion polls. The FT's informal straw poll, taken while travelling through the country this month, showed that Mr Walesa is widely regarded as a trouble-maker who played a crucial role in helping to bury communism but is no longer seen by many Poles to be sufficiently qualified in all walks of life to represent the new Poland.

But the prospect of early retirement is deeply unattractive to the 52-year-old president. He recently moved from the modest Belveder palace close to the former Soviet embassy into a much bigger and expensively refurbished presidential palace. He was the first to throw his hat into the ring and announce his candidature. What he does not yet know is who will be his main

In 1990 he undermined the first Solidarity government by insisting on presidential elections. But his expectation of election by plebiscite proved way off the mark. He defeated Tadeusz Mazowiecki, the prime minister who was the Solidarity candidate, but was forced into a humiliating second round run-off against Stanislaw Tyminski, an obscure Pol-

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ish-Canadian emigrant. An enormous capital of political goodwill and willingness to sustain the costs of economic reform and political transformation was dissipated during the first presidential campaign. It remains to be seen whether the country will pass unscathed through the

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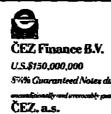
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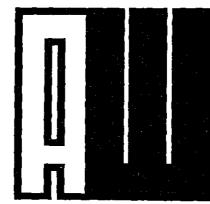
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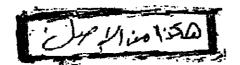
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#### POLAND 3: BACKGROUND TO THE ECONOMY

FOREIGN TRADE: Anthony Robinson reports

# Rise in exports boosts growth

The accelerating growth of the Polish economy last year was fuelled by a 20 per cent rise in exports to \$17.04bn, as officially recorded by the customs. But when unrecorded cross-border trade and other factors are taken into account, exports on a payments basis are estimated to have risen by 25 per cent, fuelling a rapid accumulation.

mulation of hard currency reserves.

The combination of rising labour productivity, a relatively undervalued zloty and recovery in the crucial German and other markets kept export demand strong last year. But concern that the undervalued zloty was contributing to inflationary pressures led to a reduction in the automatic "crawling peg" monthly devaluation rate to 1.2 per cent in February. A harder zloty is likely to dampen export growth and encourage imports.

Last year imports were surprisingly subdued, given a nearly 12 per cent rise in industrial production and a 5-7 per cent rise in real wages. On a customs basis imports rose by 13.5 per cent to \$21.38bn and by 7 per cent in volume.

The slow growth of imports was parily a reflection of sluggish investment while an undervalued currency and higher food

prices stimulated import substitution by newly efficient Polish producers of consumer durables and other products. As a result the trade deficit fell to

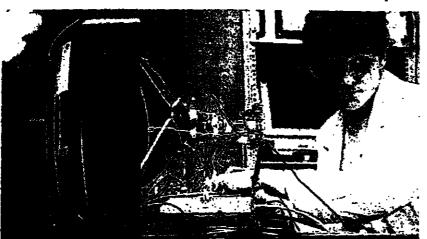
\$4.34bn from more than \$6bn in 1993. The

Polish electrical appliances are sought after by tourists from the east

deficit on EU trade accounted for \$1.64bn of the total, despite the much-vaunted "asymetrical" nature of the EU association agreement which is designed to favour the former communist countries.

Last year, however, the deficit on Poland's EU trade fell slightly. The value of exports to EU markets rose 19 per cent to \$10.57bn, accounting for 62.6 per cent of total exports. Imports from EU countries, meanwhite, rose only 14 per cent to \$12.31.accounting for 57.5 per cent of total imports.

Germany remains far and way Poland's biggest trade partner, having replaced the former Soviet Union as soon as the "shock therapy" reforms of 1990 made it possible



Part Mater

to trade freely with a heavily undervalued but internally convertible Zloty.

Last year Polish exports to Germany rose 18 per cent to \$6.08\text{in}, some 35.7 per cent of total Polish exports while imports increased 11 per cent to \$5.88\text{in}, 27.5 per cent of the total. The Netherlands, Russia,

Italy and the UK were the next most important markets.

But last year also saw clear evidence of a recovery in trade with the former Soviet Union and other former Comecon countries which are now partners in the Central European Free Trade Area (Cefta)

Exports to Russia rose 42.5 per cent to \$919m while imports, mainly oil and gas, rose 14 per cent in value to \$1.45bn. Exports to the Czech Republic also rose sharply, climbing 32 per cent to \$452m as Polish coal mines stepped up sales to Czech industries just over the border.

oland's official trade figures, based on customs statistics, do not tell the whole story of the country's remarkable export-led growth.

Andrzej Burt, the minister for foreign trade relations, says that total exports last year were from \$3bn to \$5bn higher than

the \$17.04bn registered by the customs.

The discrepancy is due to the high volume of unregistered cross-border trade on both the German and eastern frontiers.

Last year more than 74m foreigners crossed Poland's borders, of whom 47.5m or 64 per cent of the total, were Germans, mainly those living close to the border.

Western shoppers are believed to have spent well over \$2hn last year. They bought mainly cheaper petrol, food and textiles from the supermarkets and stalls which have sprung up just inside Poland. But 36 per cent of the visitors to Poland last year came from former Comecon countries, especially Ukrainians, Russians, Belorussians and Lithuanians. Many may have had to wait hours or days to actually cross the crowded frontier points. But Poland is far more accessible and attractive than any other country in the region. None of the visitors from the east needs visus to enter Poland to trade and buy consumer goods for resale.

Tourists help the recovery

talist revolution after 1990 depended partly on re-investment of the quick profits accumulated from buying western products at Berlin supermarkets for resale. But the privileged access to European Union markets enjoyed by Poles and other central Europeans is not available to those further east for whom access to EU countries is restricted by visa requirements.

Poland's porous eastern border does carry security risks of penetration by Madia-style gangs and a clandestine trade in guns, drugs and other shady activities. But, on balance, relatively easy access to Poland for citizens from the former Soviet states has revived earlier cultural and trade links while providing an economic lifeline for the impoverished border regions where unemployment is high.

Five years after Poles went west to buy scarce high-quality consumer goods in the west it is also a source of pride that many Polish factories are now producing the western-style products for which there is a ready market in the east.

The vast majority of visitors from the east are small traders who buy mainly

Ryszard Harhala, Stalexport's manag-

foodstuffs, electric appliances and textiles. Last year the number of Ukrainian visitors rose 37 per cent to 3.2m while Russian visitors increased by 55 per cent to 2.4m, many from the Kaliningrad enclave, while 2.2m came from adjacent Belorussia and 1m from Lithuania.

Collectively, visitors from the east are estimated to have bought goods worth \$2.\$3bn in Poland last year. Such sales boosted hard currency reserves and helped to fuel the recovery of formerly depressed tertile producing areas such as Lodg.

History is thus repeating itself. Towns such as Lodz became rich in the 19th century making cheap textiles for sale in Russia. The town's economy declined miserably after the collapse of official trade with the former Soviet bloc in 1990.

Now Lodz, like other smaller industrial towns, is recovering, partly because of the resumption of trade with the east on an individual, free-market trading basis, not state-to-state agreements and the planned targets of old.

In a broader perspective, Poland's growing importance as a supplier of goods to the east should also increase its attractiveness to foreign companies anxious to make inroads into such markets.

Anthony Robinson

#### FOREIGN TRADE ORGANISATIONS

# New lease of life for a relic of communist past

One of the most surprising phenomenons in Poland's export-led industrial recovery is the renalissance of the country's foreign trade organisations (FTOs). Once seen as a relic of the communist past many have found a new lease of life and have become industrial holding companies with the potential to wield considerable economic

Once the FTOs were all-powerful monopolies which functioned as the state-owned factories' links with the outside world. Their executives were envied for their foreign travel, periodic foreign postings and access to hard currency.

All that changed with centralising reforms in the 1980s and the introduction of internal convertibility in 1990. This meant that foreign trade was open to all and the future of FTOs was threatened.

Yet, revamped FTOs survived to handle more than 30 per cent of Poland's \$38bn foreign trade turnover last year. For

tic devaluation of the zloty in 1990, part of the shock therapy reforms, brought a sharp increase in sales abroad and higher profits. In 1991 and 1992, when recession set in, their windfall gains provided the capital needed to bolster the finances of ailing industrial partners who could not afford high bank interest rates for short-term loans. The FTOs became a financial lifeline for factories which received loans or pre-payment for export goods. But the economic upturn in 1992, which brought increased profits to producers of export goods, meant that the FTOs were in danger of becoming redundant as domestic industry began to find its own feet. The search for a new role

then began then in earnest.

The opportunity for reconstruction came through privatisation as the government began to sell off the foreign traders.

About 30 FTOs remain in state hands,

Impexmetal, once the sole trader in Polish copper, and Inter-Vis, which specialises in machinery, are among those due to be

One of the first to be privatised was Elektrim, which specialised in power and telecommunications equipment. Its Warsaw Stock Exchange listing has allowed it to pursue a policy of acquiring the plants

whose goods it once only traded.

"Who better to buy these factories then we who know them inside out?" Elektrim executives say. And the company's willingness to buy, gave the government an opportunity to sell plants to local investors and thus to deflect criticism that foreigners were getting all the best deals. Elektrim, for example, backed by the Export Development Bank (BRE), purchased a controlling share in the Bydgoszcz Cable Factory (BFE) against a very competitive bid from Siemens.

The next step in the Elektrim strategy was to partially float off the companies it had bought. But the downturn in the past year on the WSE has meant that this policy is now faltering. Nor can the company count on new share issues to raise funds for further acquisitions.

The stock exchange slump has also hit other foreign traders who had counted on the market providing funds for acquisitions. The initial public offers of Agros, a trader in processed foods, Rolimpex, a bulk agricultural goods importer and

exporter, and Stalexport, which specialised in steel, were successful. But the share price has since slipped, dismaying small investors who voiced their disapproval at last month's shareholders' meet-

Poles remain aware that their own capi-

ing.

Shareholders were asked to approve a new share issue and the issue of global depositary receipts. Small investors argued that a new share issue would depress the share price still further. They were backed by Bank Handlowy, a substantial shareholder, and by the Boston-

ot all foreign trade organisations (FTOs) have successfully transformed themselves. The recent history of Ciech, a state-owned FTO which specialises in oil and petrol imports as well as pharmaceuticals and chemical products, shows how vulnerable such com-

based Pioneer Fund, Poland's only mutual

panies can still he to political influence.

Last August, the foreign trade ministry. then led by Leslaw Podkanski of the Peasant Party (PSL), sacked Marian Malecki, a manager with years of experience, to win PSL control over a crucial sector of the economy. He was replaced by Zdzisław Matkiewicz, over the head of almost unanimous and, as it turned out, futile resistance from the staff of 700 and industrial

namagers.

The minister talked grandly of building

ing director, secured approval only with support from the state treasury which still holds a 35 per cent stake in the company. He argued that Stalexport had already invested in steel mills in Ostrowiec, Laziska and Gliwice but that new funds were needed to continue the process. He pointed to last year's net profit of

predicted that this year's profit would reach 50m zlotys. Universal, whose forte is white goods,

37.4m zlotys as a measure of success and

and which was the first privatisation in 1990, is another former FTO to come up against the capital market barrier. The company's delayed share issue will go ahead next month. It is partly reserved for two UK investors, Ullman Shore and Servepart. Richard Rowe, a director of Ulman Shore, is also the deputy chairman of Universal's supervisory board. His links with the company go back to before 1989 when he acted as one of its UK trade arrents.

Christopher Bobinski

# Prey to political manoeuvring

Ciech into a state-owned, vertically-integrated holding company like other former FTOs and based on an innovative privatisation scheme pioneered by Mr Malecki when he was still at the head of Ciech. Mr Malecki's plan assumed that the pri-

when he was still at the head of Ciech. Mr Malecki's plan assumed that the privatisation of Ciech itself with a turnover of \$2bn in 1993 and \$1.3bn last year, was politically difficult to achieve because it was a high profile company in a sensitive sector. Instead, Ciech established Chemico, a new company controlled by the state-owned trader, but with a slight majority of private owners. Its function

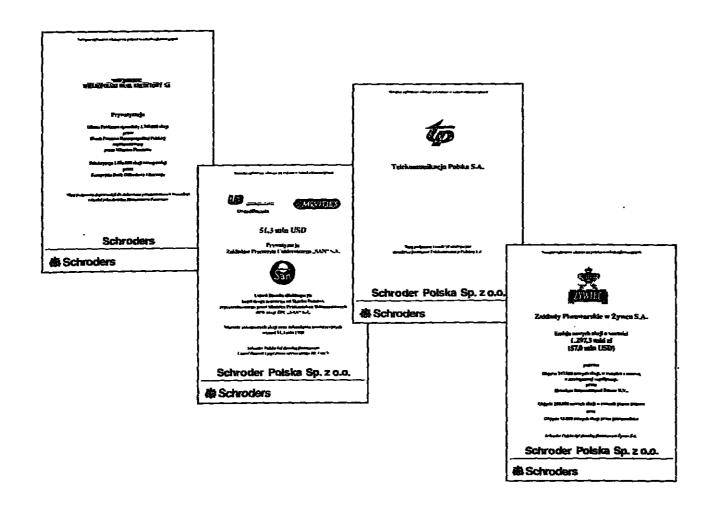
was to raise capital at home and abroad, and invest in domestic industry. A main plank of the programme was a plan to go ahead with Agip of Italy, and invest in the Gdansk Oil Retinery, one of Poland's two

main refineries.

The sacking of Mr Malecki destroyed the Chemico concept, while Mr Matkiewicz's future is now in doubt after Mr Podkanski lost his job at the foreign trade ministry in the latest reshuffle. Meanwhile, the refineries which imported less and less of their oil through Ciech in recent years, are likely to import their 1995 requirement directly, excluding middleman Ciech from the profits. Mr Podkanski's vision of turning Ciech into a powerful and profitable industrial holding company seems to have evanorated.



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# In search of foreign finance

Poland's capital needs far exceed domestic capabilities and large amounts of foreign finance will be required to revitalise the economy, build motorways, modernise telecommunications and prepare for entry into the European Union by the turn of the cen-

Large increases in labour productivity have enabled many Polish enterprises to generate modest financial surpluses for re-investment. Listing on the Warsaw Stock Exchange has also enabled a small but growing number of polish companies to raise fresh equity capital through public share offers. Nearly \$3bn was raised in this way last year.

But few Polish companies are able to finance their own expansion from cash flow while hyper-inflation in the late 1980s wiped out the savings of millions of people. This increases the reliance on foreign sources of capital until higher incomes can generate higher domestic savings with the aid of still fledgling institutions such as pension funds

Thus far Poland has attracted relatively little foreign capital, despite the attracple, relatively high skill levels and low wage costs. A perception of political instability after six changes of government in five years, a pervading suspicion of the motives of foreign investors and the legacy of the Polish government's default on its foreign debt in the 1980s are among the negative factors which have to be removed if Poland is to compete effectively for global funds.

According to a study by Schroders Polska, the Polish subsidiary of the UK-based investment bank, only \$1.1bn in long-term capital flowed into Poland between 1990 and March 1994, plus a mere \$250m of net portfolio investment. Only a quarter went into relatively high-tech industries. The bulk of investment to date was by the multinational food and household product corporations, including Coca-Cola, PensiCo and the detergent

With an \$8bn-\$10bn investment programme for motor-



Flat sources its European sales of the Cinquecento model from its Poilsh plant

ways alone over the next 20 years, and similar demands for the improvement of telecommunications and other infrastructure, Poland will have to fight harder to attract foreign capital against strong competition from other emerging mar-

kets, the report says. Matthew Olex, managing director of Schroder Polska recalls that Spain, which was Poland in the 1950s and has a similar population, managed to

Poland has attracted relatively little foreign capital, despite the attractions of a market of 38.5m people

finance much of its recent economic development byattractbetween 1984-93. This played a key role in Spain's still incomplete adjustment to EU entry and helped boost Spanish GDP to \$545bn, compared with the \$82bn GDP figure for Poland in

For Poland to emulate the Spanish example it will have to take full advantage of all sources of capital - direct equity investment, portfolio investment and that available from the international finan-

cial institutions, it argues. According to Paiz, the government agency set up to pro-vide a "one-stop" facility to help would-be investors around the bureaucratic and legal maze Poland has attracted a

much higher figure of more than \$4bn in investment plus investment commitments over the past four years.

Despite the frustratingly slow progress of privatisation the pace of foreign investment has speeded up recently, it

Grzegorz Kolodko, the

finance minister, estimates that \$1.3bn of foreign direct investment (fdi) flowed into Poland last year, bringing the total over the past five years to around \$4.6bn. "By 1997 we expect the total to exceed \$10bn." he adds. Mr Kolodko. who has been re-confirmed as finance minister in the new government led by Jozef Oleksy, says simply: "I want to see more foreign direct investment to improve the competitive edge of Polish enter-

A recent decision to suspend the controversial 0.2 per cent sales tax levied on share sales on the Warsaw Stock Exchange was partly intended to attract US investors fleeing from the Mexican debacle into Polish shares, he added. A serious impediment to Pol-

prises".

ish foreign borrowing was removed last year when the London Club of commercial hank creditors wrapped up the final details of a debt relief and re-scheduling package. The agreement cut the country's \$33bn commercial debt virtually in half and opened up Poland, the most populous of the former Soviet bloc countries, to a resumption of norClub agreement followed a 50 per cent reduction in debt to the Paris Club of official creditors three years ago.

Thanks to both agreements Poland started 1995 with the decks cleared for future borrowing and an outstanding forign debt reduced to around \$40bn. This translates as roughly \$1 000 per head of the 38.5m population, less than half the per capita debt burden borne, for example, by Hun-

Meanwhile, direct investment by such foreign companies as ABB and Fiat has helped to raise technical and productivity levels and re-integrate important sectors such as electrical engineering and motor vehicles into competitive world markets.

Fiat sources its entire European sales of the Cinquecento model from its Polish plant and has brought with it a slew of collateral investments by Italian companies such as the steel-maker Lucchini and several car component companies.

ABB's strategic investment in a string of Polish power generation and electrical engineering plants reflects expectations of big orders for power generation, anti-pollution and related projects throughout the former communist world.

ABB's low-cost Polish plants are being re-equipped in the expectation of Polish and export orders over the next decades. It is also using Poland as a springboard for expansion further east in Russia and

BANKS: crucial decisions lie ahead, says Christopher Bobinski

# Challenge from abroad mounts

Poland's free market reforms have put banks back at the centre of the economic stage and much has been done to modernise the sector in the past five years. But more needs to be done if local banks are to challenge the competition from foreign financial institutions. They now face crucial decisions which could determine their future.

Banking reform began in 1989 when nine large, stateowned banks were hived off from the central bank. An initially lax licensing regime saw the parallel emergence of a plethora of mainly small and under-capitalised private banks. Several have already bad loans, a shortage of bank-

ing skills and fraud. The National Bank of Poland's (NBP) regulators grappled with the problem and forced the private sector banks to build capital adequacy ratios while pressing ahead with bankprivatisation. Majority holdings in four former state banks are now in private hands and the sale of two other state banks, Bank Gdanski and the Warsaw-based Powszechny Bank Kredytowy. is planned for the end of this year and the first half of next. The main challenge comes from foreign banks which will enjoy full operational freedom

after 1997, according to the terms of Poland's association agreement with the European Union. Until recently the foreign-owned sector was limited to the nine banks, including Citibank and Creditanstalt. which received banking licences before 1991.

Last autumn, however, following Poland's London Club debt reduction agreement with western commercial hanks. new licences were issued. The first went to Dresdner Bank working with Banque Nationale de Paris (BNP). The second was given to ABN AMRO. which agreed to purchase an ailing local private bank. A Landesbank, which had invested in Bank Morski, another private sector casualty. This meant that the Westdeutsche Landesbank was the first fully German-owned bank to receive a banking licence and accordingly nast five years. opened a Polish subsidiary Western corporate consul-

company. Commerzbank. meanwhile, decided to take a 21 per cent share in the Export elopment Bank (BRE) leaving Deutsche Bank as the last of Germany's largest banks still searching for a suitable

takeover candidate. All potential foreign entrants must first prove to the NBP that they are willing to help bolster the local banking system. This is the condition set by the central bank for issuing new licences to

local and foreign investors. However, if the Europe Union agreement is to be observed these barriers will disappear. "Soon Poland will see branches of foreign banks able to make large loans based on their worldwide capital," says a foreign banker based in Warsaw. They will out-gun local banks which have a woo fully small capital base and which have to arrange consortia for even medium-size loans,

The combined capital of all the 73 hanks, not counting the co-operative sector, is little more than \$3.5bn. Several medium-sized German banks are bigger than Poland's largest banks put together.

The government's respons has been to urge the stateowned banks to merge and solidate. Krzysztof Kalicki, the deputy finance minister responsible for the system, wants bank manager take initiatives. But he has also commissioned studies by Rothschilds, the UK-based merchant bank, as well as US experts and Arthur Anderseu, the accountancy and consultancy firm, to help draw up a framework for the process. Meanwhile, he argues, banks must start co-ordinating procetion costs.

Some progress has been made and preliminary agreements signed. But senior managements have proved resistant, preferring to continue to rule the banks they have come to think of as their own in the

tants, such as Christine Bindert, argue that consolidation may not be the answer. "We should be asking about the strategies that bank managements have for the next five vears and their will and capacity to implement them," she says. While consolidation is important the mergers could compound the weaknesses, rather than combine the

The main challenge comes from foreign banks which will enjoy full operational freedom after 1997

strengths of banks, she warns.

Some idea of the scale of the challenge comes from last year's results. Citibank, which employs 250 people, notched up a net profit of 67.1m zlotys last year on a balance sheet worth 991m zlotys. The bank, which opened in 1991, has concentrated on foreign investors and blue chip local companies mainly provides short-term loans.

By contrast, Wielkopolski Bank Kredytowy (WBK) with nearly 4,000 employees. declared a net profit last year of only 62.5m zlotys on a balance sheet of around 3bn zlotys, more than three times as large as Citibank's.

WBK will be a test case for Polish bank modernisation as it now has two large foreign shareholders. Allied Irish Banks group has just taken a 16.3 per cent stake alongside the European Bank for Reconstruction and Development (EBRD) which took a 28 per cent stake nearly two years

However, unwieldy as the local banks may be, they have nevertheless attracted many intelligent and ambitious young people at lower and middle levels who have been intensively trained over the

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CONTACT

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past five years. This is good for the future of the banks but could lead to future tensions with existing senior management because most banks are still run by people appointed in 1989 during the twilight months of the last communist

Until now the foreign banking sector has provided jobs for the best of the young bankers. But real changes in Polish bank management are coming, starting with Bank Slaski where the Dutch ING bank. the saviour of the UK's Barings Rank, took a 26 per cent stake last year.

Richard Kaluzynski, of Russell Reynolds Associates, who has been recruiting top management for foreign and local hanks in Poland says that "it may well be that foreign ownership will prove to be the catalvst that is needed to attract the brightest and the best".

For however much local banks build defences against foreign competition the shortage of capital at home means that substantial growth of the banking system can only be funded from abroad. At the same time, foreign banks are looking with interest at Poland's rapid economic growth and future EU membership. Allied Irish Banks, for example, has invested in WBK seeing as a useful outpost in the expanded European Community once Poland joins.

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Stanley Szczurek, the head of ING's branch in Poland. says "if management at the large Polish banks can take on a more dynamic dimension they will start to grow and develop". In that case "the foreign banks will play a role as satellites in the system."

But if Poland's bank managers are not up to the task and foreign banks come to dominate the system Poland could find itself in a dangerous and anomalous situation. The state could then be tempted to try and defend local banks by ping out foreign competition. But without such competition, he warns, the local banks would wither and so would Poland's opportunity to develop the money manageeconomic development.

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#### Caution the watchword

Poland's state-owned regional banks, which are still the basis of the commercial banking sector, remain reluctant to make new business loans even though the government's ambitious debt reduction scheme injected 3.6bn zloty in 15-year government bonds to improve their capital adequacy ratios.

Fear of taking on a new batch of risky credits, coupled with the risk-free opportunities provided by a treasury which needs to finance its budget deficit, means that banks' loan portfolios are shrinking relative to their balance sheets. "All we currently need the

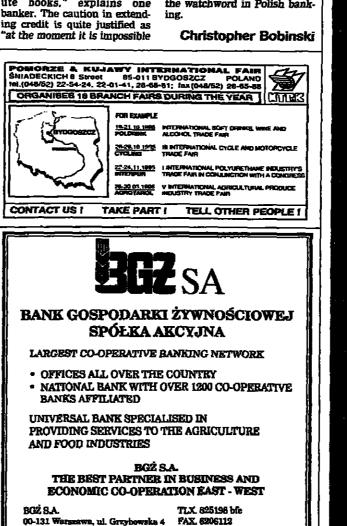
banks for is to finance the budget deficit through purchases of treasury bills," says Jerzy Stopyra, a deputy head of the NBP, the central bank. Enterprises are financing most of their investment out of their own profits, he adds.

Another factor in relatively low lending levels is the lack of adequate laws covering collateral. "There won't be any significant lending in Poland, indeed no real expansion of the economy, until a workable collateral law is put on the stat-ute books." explains one banker. The caution in extending credit is quite justified as

to secure loans". he adds. Under the debt reduction scheme, which covered loans before the end of 1991, around 400 companies have had their debts to banks reduced. Only in 28 cases has this taken place through debt-for-equity swaps, however, and a mere handful of enterprises have tised in this way.

The scheme covered bad loans worth 1.7bn zlotys held by the seven remaining state-owned commercial banks, the PKO BP savings bank and the specialist Food Economy Bank (BGZ). But bad debt problems continue at the BGZ, which is linked to Poland's backward farming sector, and the PKO BP, which is burdened by inherited housing loans.

This is reflected in PKO BP's continuing low capital adequacy ratio of 9.3 while the ratios of the seven commercial banks range from 13.2 at the recently privatised Bank Przemyslowo Handlowy (BPH) in Krakow, to 35.9 at the Bank Gdanski, which is the next to be privatised. Most other banks' ratios oscillate around the 20 mark as caution remains the watchword in Polish bank-



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# iving museum on the land

Applying communism to Poland is like putting a saddle on a cow, Stalin once said in a spirit of anger mixed with resignation. But the Soviet dictator's customary political realism left more than 80 per cent of Polish land in the hands of land-owning peasants throughout the communist years. As a consequence, 50 years

after the end of the second world war, large areas of rural Poland remain a sort of living museum. The countryside is full of the populous villages and busy fields which have been consigned to memory in most of western Europe by mechanisation and the protected, subsidised regime of the Common Agricultural Policy.

However, for those in Brussels and in Warsaw who are contemplating ways of integrating Poland into the European Union, the fact that 40 per cent of Poles still live, and vote, in rural areas while 17 per cent continue to depend exclusively on agriculture for their livelihood, raises problems of daunting complexity.

The embryonic debate in need to be made on both sides of the former east/west divide. But the biggest adjustments will have to be made by Polish and other central European farmers who have already suffered many painful changes since the fall of communism.

Agricultural production in central Europe as a whole fell by about 3 per cent in 1991 and 14 per cent in 1992. According to OECD figures livestock and meat production were the hardest hit, falling by 36 per cent in Bulgaria, 38 per cent in Hungary and 22 per cent in Poland between 1990 and 1993.

Compared to its neighbours. however. Poland has coped reasonably well and is considered a case apart. "If we compare our problems with some other countries in the region, Polish agriculture is not in such bad condition." says Jerzy Wieczorek, from the Polish mission to the European Community.

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The main reason, he argues is to be found in the 80 per cent of agriculture which remained in private hands. Only in western Poland, where large state farms were established on land confiscated from



The change to a market economy has been painful for Polish farmers

EU 59% USSR

Trade in food products (\$m)									
	1990	1991	1992	1993	1994				
Total exports	1,903	2,469	2,002	1,646	2,073				
Exports to EU	1,204	1,608	1,111	953	1,054				
Total imports	566	2,082	1,952	2,256	2,375				
Imports from EU	343	1,343	1,124	1,286	1,165				
Balance of trade	1.237	387	50	-610	-302				
Balance of trade	861	265	-13	-333	-111				

the Germans, were the farms run on "normal" socialist lines with large subsidies and privileged access to machinery, fertilisers and seeds. Elsewhere, "most farmers were accustomed to market conditions. After 1989 it was not so difficult to meet the requirements

of the new situation," he says. Even so, the change to a market economy has been painful for farmers, who lost their protected market, and for consumers who lost the cheap subsidised meat and other products (for which they paid

the trend can be reversed, be Apricultural trade, 1994 believes. "We produce a lot of raw materials but need to process them. If we develop this we will make products which can be exported to the EU." In the meantime, production continues to fall as several years of serious drought and a chronic shortage of capital and credit have compounded the

Source: Polish Agricultural Policy Analysis Unit

indirectly through long hours spent in food lines). Parm incomes have fallen by more than 50 per cent and increased competition from subsidised EU imports has

been part of the problem. Under communism Poland ran a surplus on its agricultural trade with the EU. But a surplus of \$557m in 1989 had shifted to a deficit of \$333m by 1993. "We have been flooded by products from the EU. People have been curious and attracted by the new prod-ucts," says Mr Wieczorek. But Profile: MAREK KAMINSKI

### Portrait of an entrepreneur

Poland's post-communist economic vitality, like Italy's post-war "economic miracle" is based largely on the energy and initiative of millions of entrepreneurial Poles obsessed with building up their own

More than 2.3m small firms have sprung up, most of them one-man or family-based enterprises, since the first post-communist government put in place the macro-economic which set people free to forge their own economic destiny. Many small companies have already fallen by the wayside, crippled by high interest rates, difficult access to capital and sheer inexperience.

But every month thousands more emerge to take their place, often formed by failed entrepreneurs, made wiser and more cautious but willing to try again rather than join more than 2.6m on the dole.

The real size of the unem ployment problem needs to be taken with a pinch of salt. Many small entrepreneurs hide from the tax man and moonlight while continuing to draw unemployment pay. It is a phenomenon which makes it difficult to belance the state budget, but helps to explain how Poland, and other postcommunist countries, have managed to sustain high rates of structural and transitional unemployment without largescale social unrest.

problems caused by higher

costs and EU competition in a

shrinking market. Overall.

food demand has fallen by 20

per cent in response to the end

of consumer subsidies and con-sequent higher food prices.

The pain can be seen in ris-

ing farm debt. At the end of 1993, debts of the farming sys-

tem as a whole amounted to

1.93bn zlotys (\$804m), of which

7.9bn zlotys was owed by pri-

Mr Wieczorek says: "We

have made a lot of mistakes. We lacked knowledge about

the new market situation and

we lacked the institutions,

areas that should be improved

very considerably." But, in an echo of those who defend the

CAP, he adds: "We have to

look for a model which will

expand production and keep

people on the land." Poland, he

adds, wants to make an "intel-

lectual contributions to the

debate about enlargement and

-the changes that would be nec-

essary to make it happen. "We

are not interested in just

appealing to the pocket of the EU, and we are not trying to

hide our deficiencies."

vate farmers.

Marek Kaminski, who at 30 has built up a fast-growing sanitaryware sales and production company with a \$6m turnover last year and a target of \$20m by 2000, is an example of the creative energies unleasted by the collapse of

the communist state in 1989. In the last years of the old regime he attracted the attention of the secret police by building a yacht in his spare time with the intention of sailing away from his Gdansk home and around the world. "In those days it was not considered usual to have such plans," he says with unintentional understatement. "The secret police tried to enrol me to spy on Polish sailors abroad, so I got fed up and left for Hamburg," he adds. There he worked as a gardener and in a yacht-building yard while

studying physics and philoso-phy at Hamburg university. In 1990, after the collapse of communism, he returned to Gdansk and, with initial capital of around DM1.000 (\$714.20), decided to set up a private company called Gamma. The plan was to start by importing coffee machines and catering equipment. Later Mr Kaminski and his partner added sanitary equipme hasic items such as tans, lavatories and shower equipment. In 1992 they split the company

partner took over Gamma Gastro, the food equipment com-The decision to go for cater-

with Mr Kaminski taking

charge of Gamma San, the san

itaryware company, while his

Italian supplier.
"We had no money, Polish banks were reluctant to lend to unknown people with no track record and charged huge interest rates so we had to find companies which would trust us enough to grant trade credit," Mr Kaminski recalls. The first deal was naturally

the hardest to arrange. But again it was a shrewd decision to approach small Italian family companies where decisions are often made by owner-managers on the strength of fiducia (confidence), shrewd judg-ment of the personal qualities and reliability of potential cli-

The man who first decided that Mr Kaminski was a safe bet was Agostino Pati, owner of the Itap company.



Marek Kaminski: avoided pitfalls which have ensnared other businessmer

ware were shrewd choices. Throughout post-communist Europe small cafes and restaurants have sprung up like mushrooms while home-owners and small businesses have wn a fierce desire to rip out the antiquated, smelly and unhygienic bathrooms which were part of the defining achievements of the socialist era, and replace them with clean tiles and shiny chrome

fittings. Privatisation, which began typically with the sale by auction of small shops, cafes and restaurants, unleashed the

With virtually no capital of his own, and a Polish fascination with Italy, Mr Kaminski set out in an old Volkswagen

minibus to try and find an

The small specialised company is based in the small town of Lumezzane, close to Brescia, the north Italian city 60km from Milan which is a byword for risk-taking private entrepreneurship a l'Italiana.

The Bresciano entrepreneur. looking for ways into the newly opened markets of central Europe, agreed to supply goods worth a modest DM10,000 on a 60-day supplier credit basis without collateral. The goods were loaded into the Volkswagen, driven back to Gdansk and sold.

As the original credit was renaid a new and larger credit was agreed and the business grew exponentially. Now Mr Kaminski deals with more than 50, mainly Italian, com-

Gamma San's turnover ros nearly 400 per cent in 1992/ 1993, Mr Kaminski says. By wholly-owned by Mr Kamin-ski, who re-invests all profits, was employing 80 people and had already moved into manufacturing with a small factory at Koszalyn on the Baltic coast, managed by his father. The factory produces flexible sanitary tubes, valves and other equipment both for the domestic market and for

Last year Mr Kaminski bonght a 10,000 square metre plot and is building a 4,000 sq m factory to expand produc tary equipment for Italian, German and other companies using Gamma San as a cheap production hase for the pene tration of markets in the neighbouring Baltic states. Belarus and Ukraine where Gamma San is actively

involved. "My ambition is to make Gamma San a leading maker and marketer of sanitary fittings in Poland and to go international step by step," Mr Kaminski adds.

Thus far Mr Kaminski has avoided the pitfalls which have ensuared so many fledgling small businessmen. For this he is grateful to the British government's Know-How Fund which helps to fund a body called British Enterprise

Through Beso, experienced often retired, businessmen and specialists make their skills available as consultants to emerging small businesses in

"Thanks to the Know-How Fund, which pays the fares of the volunteer advisers, I was able to obtain the services of specialists who advised me for two to three weeks on crucial skills such as accounting. logistics, general management marketing and advertising, he says.

"They were all older, experienced men. Without them I would not have been able to build up my company," he said in London last month while competing for a young businessmen's award.

**Anthony Robinson** 

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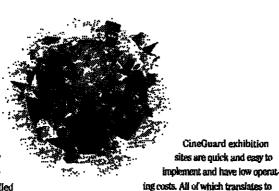


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## POLAND 6: BACKGROUND TO THE ECONOMY

PRIVATISATION: Christopher Bobinski on a contentious political issue

# The pace of sell-offs quickens

contentious issue in Poland over the past five years and is likely to remain one of the most divisive issues in the governing coalition for some time. It was therefore a bold move by Jozef Oleksy, the new prime

minister of the government led by the Social Democrats, to stress in his maugural speech that his administration would speed up sales of state-owned companies and widen the scope of the Mass Privatisation Scheme (MPP).

When he followed up this commitment with a statement that Wieslaw Kaczmarek, privatisation minister in the previous government and veteran of many clashes with the Peasant Party (PSL) coalition partner, was to stay in his post, there was a murmur of angry

Waldemar Pawlak, the outgoing premier and PSL leader, made a valedictory speech in which he warned against giving foreign capital a free hand in Poland. "Foreign investment," he said, "gives us the chance to develop more quickly and learn from those who are better and stronger than we are.

"But if the foreign presence is not controlled, or too large, then it could lead to our own companies being dominated or even closed down before they even begin to learn how to deal with competition." Poland, he warned, "could become a white semi-colony" if the state failed. for the moment at least, to retain control in crucial areas

such as the power industry.

It was a message which explained his government's hesitation during the past 18 months in its approach to foreign participation in the priva-tisation process. However, it also signalled that the PSL was preparing to adopt a nationalist stance in future elections and would seek to play the "national interest" card even within the present govern-

Given Mr Pawlak's reservations, last year's privatisation record was surprisingly good. In all, 36 companies were sold either to strategic investors or through public share offers. Revenues reached 868.1m zlotys (\$362m), almost double the 448.8m zlotys raised in 1993. The costs of privatisation were also squeezed by 29 per cent to 26.8m zlotys, as greater reliance was placed on local and

cheaper consultants. Even so, it has been the spontaneous growth of the private sector through new

In his valedictory speech. Waldemar Pawlak warned against giving foreign capital a free hand in Poland

start-up companies, green field investments and the purchase of assests from state-owned factories rather than formal privatisation which has pushed the private sector's share of GDP to more than 50 per cent. There are signs that last year's good performance was essentially the delayed result of efforts by previous governments and there is now a smaller head of steam behind

There is little indication that

utilities such as the state telephone company (TP SA) are being prepared for sale. Telecommunications is likely to remain in state hands under Mr Oleksy. Long-delayed plans for the sale of a minority 20 per cent stake in the petroleum sector are coming to fruition, but it now seems that the international oil companies, which are needed to provide capital for the modernisation of the biggest refineries at Piock and Gdansk, have lost interest. With spare refining capacity in the former Bast Germany and the Czech Republic, the hig oil companies would prefer to confine their investments to the distribution network, a development the government is unlikely to per-

ministry is preparing 80 plants for sale in other sectors and

about 50 deals should be closed in 1995. The sales revenue figure written into the budget is 1.500m zlotvs from trade sales and public offers. This will not be achieved if controlling shares in seven tobacco producers estimated to be worth a total of 800m zlotys are not sold this year.

But the farming lobby, led by PSL deputies such as Bogdan Pek, keeps sniping at potential investors like Philip Morris, which is bidding for the Krakow tobacco works where it has made Mariboro brand cigarettes under licence since the

> Other factories for sale include cement plants, chemical and pharmaceuticals factories as well as paper mills and cable producers. The ministry is also talking to Asea Brown Boveri (ABB) about purchasing the Pawafag railway engine works in Wroclaw.

New features on the government's transfer list this year are the Domy Towarowe Centrum, a network of 31 prime

throughout the country with a combined retail space of 100,000 sq m. The still substantial state-owned wholesale network, P.H.S, is also up for sale. These two, taken together with Ruch, the newspaper and tobacco retailer which is also on offer, make up a considerable part of the consumer

goods distribution system. This year will also see some spectacular battles between multinational food companies such as Nestle and Philip Morris's Kraft Suchard. Both are whetting their appetites for Winiary, a soups and sauces producer near Kalisz. The company is the jewel in the food processing industry's crown

share and a highly recognisable brand. The brewing industry, which already has a mix of foreignowned, local, state and private plants and where competition for custom is keen, will see leading state companies such as Tychy and Zabrze come up

with a substantial market

city centre department stores for sale. Here, too, foreign companies such as Heineken which has a local foothold with a minority stake in the listed Zywiec brewery, are expected to try and extend their market

share through acquisitions.
Other planned disposals include the sale of a minority stake in Polska Miedz, the country's profitable copper producer, as well as the successful Ozarow cement works which has been reserved for domestic investors.

The government is also planning to find strategic investors for several listed companies such the Debica tyre works and Agnelia and Bytom, both garment producers. At the same time there are also plans to sell the treasury's remaining equity in plants which already have strategic investors such as the Gorazdze cement plant now controlled by CBR, the now controlled by CDB, the Belgian-based, German-owned cement company, and the Lech brewery in Poznan, owned by Janusz Kulczyk, a local busi-

#### The great leap forward is imminent

Poland's Mass Privatisation Scheme (MPP), the country's privatising great leap forward, looks set to be implemented this year.

The plan was originally announced in 1991 and is designed to combine the best features of coupon privatisation programmes elsewhere in former communist Europe. But in its Polish version the plan includes assurances that the companies involved will actually have the improved management and capital inputs which are generally associated with private sector corporate

Under the plan which has emerged from a maze of muddle and political controversy. equity in 444 state sector companies is to be handed over to 15 closed-end investment funds which are to be run by local and foreign fund managers for

Towards the end of 1995 the shares in the funds themselves are to be distributed to the population at large, or at least to those who are willing to pay a nominal fee equal to a

month's average wage. The fund managers include Kleinwort Benson, BZW and Raiffeisen, the Austrian bank. Their initial costs are to be covered by a \$50m loan from the European Bank for Reconstruction and Development and they are to be paid an annual fee for their efforts as well as a bonus at the end of the period. The bonus will be linked to the value of the fund at that time. Potential fund managers, who were short-listed last

autumn by a government commission, are still locked in tortuous negotiations with their government-appointed fund supervisory boards on the exact terms of the management contracts. Once final

agreement has been reached state sector companies will be distributed and the process of enhancing their value, which is what the scheme is all about, can begin.

The plan has long been regarded by institutions such as the IMF and the World Bank as a test of Poland's privatisation intentions. Thus, they should be pleased to hear that Jozef Oleksy, the prime minister, plans to bring more state sector companies into the

Wieslaw Kaczmarek, who has been confirmed as privatisation minister in the new government, has said he would like to use the formula to establish similarly managed funds, capitalised with equity in state-owned companies, to finance old age pension and disability schemes as part of the country's social payments

STOCK MARKET: Christopher Bobinski reports

# Share shops empty as investors sit tight

No longer are people quetting for shares in initial public offers as they did during the great Warsaw Stock Exchange (WSE) boom which peaked a year ago on March 8, 1994. Nor do they still crowd into the stock exchange, located in the old communist central committee building, to watch the trading results and work out the increase in their paper profits. Many small investors who fuelled the market's 700 per

cent rise, and took heavy losses on the way down, are sitting on their stocks in the hope of an upturn, Others are selling out and putting their savings back in the banks or buying govern-ment bonds which carry tax

relief as well as a steady The stock brokers' "share shops", crowded a year ago, are empty. Only 6 per cent of

Poles now say they are interested in buying shares compared with 19 per cent a year ago, according to CBOS, a polling unit.

Only 3 per cent now say they own shares. A year ago 4.1 per cent said they owned shares when the basic WIG index peaked at 20,760.3.

After a bleak year for inves-tors the WIG index is gyrating around the 6,500 mark. Activity is limited to a relatively small group of speculators looking for short-term profits on marginal daily price With the small investor in

retreat, share ownership is concentrating in the hands of the few. Recent flotations such as that of Budimex, the construction company, saw a mere 400,285 shares sold of the 4m shares offered to the public. Three local bank underwriters, the PKO BP, the Polish Development Bank (PBR) and the Bank Handlowy, were left to pick up the difference.

The PBR, which offered 2m

shares in early March, thought

it best not to trust the individual investor but arranged 100 per cent guarantees, including one from Citibank (Poland), which underwrote up to \$10m worth of shares in its first foray into investment banking in Poland. Companies floating new

stocks are looking increasingly to underwriters to support their offers and it is the institutions, and not individual investors, who are beginning to set stock price levels. At the same time the bulk of

foreign investors, who played a role during the boom but usu-

are staying on the sidelines waiting for prices to drop still further.

Foreign brokers such as Nomura note that industrial stocks quoted on the exchange are still overpriced, with price earning ratios ranging from 10 to 20 and more. Quoted bank stocks, whose p/e average at

around 5, are judged to be

"There are no compelling undervalued companies," says a western analyst to explain the lack of foreign buying. At the same time, however, there was little selling of Polish stocks by foreigners in

Continued on page 7

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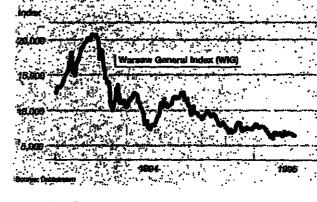
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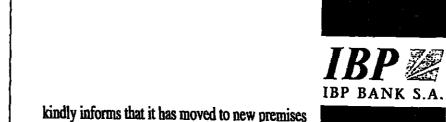
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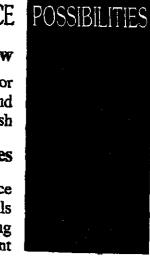
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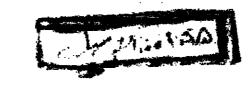
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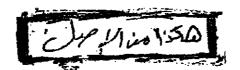


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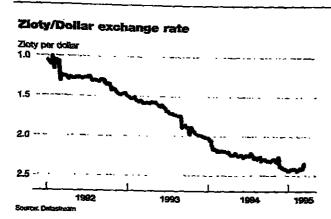
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#### **POLAND 7:** BACKGROUND TO THE ECONOMY

1993: \$1:21: 1.74 1994: \$1:21: 2.27 LATVIA RUSSIA Real GOP . 38 45 6.2 11.9 32.2 ۱ (بار) ۱۹۹ 25.2 29.7 16.0 181.5 207.0 BELGIUM 36.0 376 LUXEMBOURG 43 6.4 SLOVAKIA 18.6 21.4 4.70 -4.34 MOLDOVA



#### THE NEW ZLOTY

# Millionaires have been devalued

Everyone used to be a millionaire in Poland, until January 1 this year when the National Bank introduced a new "hard" zloty which knocked four zeros off everything. Overnight a 10,000 zloty note, worth just under 40 US cents, became the equivalent of a tiny one zloty coin, and a 2m zloty note, the largest in circulation was turned into the equivalent of four new 50 zloty

If that sounds complicated it

years, old and new zlotys will continue to circulate together and the blue 50 aloty note is the largest of the new notes to be issued so far. Later this year a new 100 zloty note, to replace the old 1m 2loty note, and a 200 zloty note to replace the 2m note will be issued. In the meantime, it is possi-

ble to proffer a new 50 zloty note to buy a newspaper, and receive nearly 500,000 zlotys, in old notes, as your change. Alternatively, you might find is because, for the next two yourself being handed an



assortment of shiny new

"grosz" coins. Each tiny grosz coin is worth 100 old zlotys and denominations include one, two, five, 10, 20 and 50 grosze, supplemented by a one, two and five zloty coin.

The five zloty coin replaces

the old 50,000 zloty note, and both are worth just over two dollars, at the mid-March rate of exchange of around 2.4 zlotys to the US dollar used for conversion in this survey.

Anthony Robinson

PROPERTY AND CONSTRUCTION: Christopher Bobinski reports

# Bureaucracy curbs development

developers as a "bureaucratic quagmire" continues to com-plicate land transfers. Bureaucracy, when added to "an extremely cautious and con-servative approach" by financiers, according to Michael Roskelly of Gerald Eve in Warsaw, means that Polish cities are not changing tast enough.

Many developers focus on
Warsaw because it is there that most of the foreign inves tors have located their headquarters. The principal retailers, who are beginning to take an interest in Poland's emerging consumer society, also want to centre

Demand for office space remains high, Mr Roskelly says, but building projects are relatively few. The Atrium Office Centre, with 80,000 square metres of office and parking space available, is due for completion soon. It was built by Skanska of Sweden. But even though Arthur Andersen and Reuters have signed up to take space in the property, the European Bank for Reconstruction and Development (EBRD), one of the backers, is insisting on an 80 per cent pre-let before going shead with phase two of the scheme planned for the site next door. "The EBRD has set a pretty tough precedent on financing," Mr Roskelly says. All this helps to explain why

in the city centre are in the region of \$50 a sq m, approaching the level of rents in western capitals. Warsaw needs more economical out-of-town office buildings where monthly rents could come down to between \$32 and \$35 a sq m. But the scarcity of space at present, means that several existing developments charge

as much as \$45m a sq metre.

While office space is scarce the supply of botel rooms of four-star quality and above seems sufficient for the time being. However, this has not stopped the Sheraton hotel chain from building a 300-

room hotel on Three Crosses square, opposite the old comahead can only be because of corporate policy to go into rants such a move.

munist planning commission building. The decision to go the state of the market war-Retailers are showing increased interest in the city,

but they, too, are running into some brick walls. Life is easier if they decide to locate in outof-town sites such as Ursynow, a giant high-rise 100,000 dor-mitory complex in southern Warsaw. Here, Leclerc, the French retailer, have a site

expanding on its present two stores, one located in part of a bus depot.

The problems begin if large retailers want prime sites in which to start operations. Ms Janet Choynowski, of Prime Property, property consul-tants, says that the multitude of leases on city centre sites is keeping "big western names out of the high street". The crux of the problem is

that the four-fifths of Warsaw's retail space which is owned by the city authorities, is mostly occupied by local small retailers who negotiated long leases in 1990 when the height. Now, the successful retailers are profiting from the relatively low rents while those who did less well are sub-letting their sites at a

Both kinds of tenant, on hearing that a western company wants to rent their space, quote "incredibly high" prices, Ms Choynowski says. As a result, the city fails completely to benefit from the potential income it could have as War-

saw's largest retail landlord. The deadlock appears to be complete and may only be broken when the Domy Towarowe department stores in the city centre, is privatised later this year. If it is sold to a western company, Warsaw might see its first Marks and Spencer

#### Share shops are empty

Continued from page 6

the aftermath of the Mexican debacle, be added. But the past 12 months have

not been entirely bad. The market may have delivered capital losses and merely symbolic dividends to investors but the number of companies quoted on the exchange has grown from around 20 to the present 48 capitalised at around US\$3bn. Despite the fact that eight of the quoted stocks are banks there is a greater measure of diversity. giving investors more choice than before. authorities.

More stocks are in the pipeline. A handful of new companies are due to come on to the exchange following recent public offers and the government could sell 10 state-owned companies through the exchange by the end of the year.

Perhaps most important, is that the Warsaw Stock Exchange has provided a mechanism through which listed companies have been able to raise capital relatively cheaply.

No fewer than 35 companies did so last year, raising a total of \$600m, according to the WSE

The market, the transparency and regulation of which is judged to be the best in central Europe, not only provided equity capital for companies, but, thanks to strict requirements by the Securities Commission, it also generated a steady stream of information about the quoted companies directed at the general public.

This has had a significant educational effect which should not be underestimated in a country where five years ago people knew or cared little

about the workings of a free market economy. It also disciplines company managements which have to publish monthly results and feel investors' watchful eyes following their

Thanks to this kind of pressure many of the companies now on the exchange have changed a lot since they were first listed. Most showed profits last year and, often thanks to rights issue, have minimalised their lending to the point that some are now investing surplus funds in treasury bills rather than owing money to creditors. In Poland's fastgrowing economy such companies are already emerging as the corporate elite.

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#### POLAND 8: BACKGROUND TO POLITICS

#### THE YOUNG

# Youth rises to the challenge

faces fresh challenges as a new generation which has been brought up in freedom comes of age in the final years of the But their children, born in the turbulent late 1970s and A giance at the demographic repressed early 1980s, will soon charts shows how the post-war be leaving school, going into haby-boom generation came of the army or to university or age in time to play a critical looking, maybe fruitlessly, for

role in the political crises which led to the collapse of the Poland alone will account for government led by Wladyslaw 40 per cent of the increase in Europe's labour resources over The post-war generation's the next 15 years and Ms Maria urgent need for housing, jobs Holzer, director of the Polish and consumer goods as they Children and Youth Foundastarted families forced the new tion, says that around 2m new communist party leader, jobs must be created in the next five years if youth unem-ployment is to be contained. Edward Gierek, to seek foreign finance for his modernisation

opulation factors have played a crucial part in

change in Poland since the

war. The present leadership,

raised under communism.

Gomulka in 1970.

and expansion drive.

martial law.

which was suppressed for a

decade after the imposition of

The post-war baby boomers

Oland's 9m old age and disabled pensioners

powerful political and eco-

nomic lobby, although individnal pensioners, struggling

with high prices and an unfa-miliar market economy, would

hardly recognise themselves in

But the truth is that the

combined voting power of a group comprising nearly one quarter of the total Polish pop-

ulation has ensured that pen-sioners have kept pace with inflation better than industrial

workers since the collapse of

the communist state in 1989.

What is more, fear of alien-

ating pensioners' votes has blocked all attempts at needed

reforms of the welfare pay-

As a result "transfers to

nouseholds" have risen from

17.4 per cent of total govern-

ment expenditure in 1991 to

21.3 per cent in 1994. They are

projected to rise to 22.4 per

cent in 1995. The inexorable

rise in the largest single Item

of government expenditure

risks curtailing investment in

■ormer foreign minister

caused a stir three months ago when he accused

Andrzej Olechowski caused a stir three

the coalition government then

led by Waldemar Pawlak, of

not doing enough to push for

pean Union and Nato at the

earliest possible opportunity.

Since then senior government

figures, including the new

prime minister, Jozef Oleksy,

and Alexander Kwasniewski,

the eminence grise of Polish

politics, have not lost an occa-

sion to underline their commit-

But Russia's bloody assault

on Grozny, and above all the

tendency of western govern-

ments to view Russia's mili-tary attack on Chechnya as an

"internal affair", has under-lined the misgivings of Poles

and other central Europeans. The combination of western weakness and Russian brutal-

ity struck a painful chord in all

the countries so recently liber-

ated from Red Army occupa-tion and decades of Soviet

Warsaw, in particular, was

looking for a strong western protest against Russia's viola-

tion of its commitments to the

ment to both

hegemony.

health, education and other

government services.

ments system.

make up what is almost certainly the country's most

bringing about political

This will be a difficult task When this \$20bn dash for even for an economy expected growth came to grief, angry workers at the Gdansk shipto grow by around 5 per cent a year. Only growth rates of yards led by a fiery, young electrician named Lech Walesa sparked off the 1980 revolt by Asian Tiger proportions could absorb such a press of young job seekers. the Solidarity generation,

Ms Holzer says there is a real danger of widespread patholog-ical behaviour, drug use and criminality if the job problem growth in the shadow economy will probably provide the best outlet for their energies and source of income.

Already a third of Poland's 3m unemployed are between the ages of 17 and 24. Another 800,000 are between 24 and 35. In 1994, 262,000 of around 500,000 school leavers immediately registered for unemploy-

Many have already entered the grey economy, treating their benefit as pocket money, and effectively subsidising low wages in the unofficial sector of the economy where millions of un-declared jobs have been created in recent years.

thriving cross-border trade also provides many clandestine job opportunities.

During a recent visit to a secondary school in Chelm, a high unemployment area close to the Ukrainian border, crossborder trade offers an eco-

Along Poland's border areas

A school teacher says of his students: "Their parents are still looking after them and many hope to get into university or be called up before they start looking for a job. Things

can't be that bad as many

drive their own cars to school."

Ms Holzer agrees that for the moment young people remain hopeful about the future. They are optimistic, they don't feel any threat and they believe that if they get on to a course they will have a future." Computer programming and driving courses are all over-subscribed with appli-

ut she also notes that the job openings which appeared in the first years of the market reforms in small retail businesses are beginning to dry up. "I'm afraid that they will be disap-pointed when they finish the course and find there is no

work for them," she says. Furthermore, not all the courses on offer are seen by future employers as useful.

Teachers are still very traditional and education budgets are being cut by 10 per cent a year leaving little room for innovation," Ms Holzer adds.

The main difficulties will come in two or three years' time when children, now in the first stages of the secondary schools, leave their classrooms. They are part of the first generation since the war to have been brought up in freedom, and it is difficult to predict what values they will choose to

Memories of the past under communist rule will no longer be the reference point they remain for their parents. In Chelm, an older pupil admits to his confusion. "I can't remember communist times, nor do I have much idea of real to the hybrid, transitional

phase through which Poland is passing from communism to a market-orientated democracy.

But this new wave of young people provides opportunities for consumer goods producers who traditionally target this age group. Pepsi Cola for example recently announced it would be investing a further \$500m in Poland between now

and 1997. It has already put \$300m into its local salty snacks business, its Wedel chocolate factory in Warsaw and its fast-food outlets and soft drinks plants.

But if the multinationals such as Pepsi, Nestle, Coca-Cola and Cadbury Schweppes are beginning to focus on this rising generation the politicians have yet to do so. School children do not have the vote. But the school leavers of the next five years will make up a very sizeable constituency whose political attitudes are

still unknown. Much will depend on the way that they face up to the challenges and opportunities created by the emergence of a new democratic Poland which their parents fought for and

Christopher Bobinski

This was partly offset by

income tax of 4.4bn zlotys on

pension income of 36.3bn zlo-

Farmers, meanwhile, con-

tribute a mere 6 per cent of the payments made each year

to the farming sector. The

treasury contributes the rest.

budgeted at 6.3bn zlotys for

The World Bank advises the

government to discontinue the

pensions link with wage levels

and to raise the average retire-

ment age. Once that is done Poland should be able to build

a public pension scheme which

links contributions to benefits

and allows private schemes

which would help capital markets to develop. It is a sensible scheme. But the World Bank 

#### THE OLD

# A powerful political lobby

know this. But they also know that out of a voting population of 27m around 4m are old-age pensioners, 2.5m receive disability pensions and 2m are farm pensioners. If they win the pensioners' vote politicians are assured of power. If they lose the pensioners alle-giance they face the political

Nobody knows this better than President Lech Walesa, who opened his presidential election campaign late last year with a pledge to pensioners that he would not permit the government to change the way their pensions are calcu-

The president's promise to act as the pensioners' cham-pion was immediately picked up by Leszek Miller, the politically canny labour and social security minister from the former communist SLD which will also be running a candi-

Organisation of Co-operation

and Security in Europe (OCSE) and the Conventional Forces in

"Poland has a specially com-

plicated relationship with Rus-

sia, full of complexes and neu-roses on both sides," says Mr Olechowski. They exist despite the great strides which Rus-

sians have made in recent

years to clear the air by admit-

ting past crimes, such as the

wholesale murder of Polish

officers in Katyn forest during

has helped to clear the decks for the younger

generation. But television

news has kept the Chechen conflict as the lead item for

months and ordinary citizens have shown their solidarity by

sending money and food con-

onesty about the past

Europe (CFE) treaty.

Mr Miller pledged that planned pension reforms would not be introduced in 1995, and obtained the endorsement of the cabinet against strong opposition from the finance ministry.

Fear of alienating pensioners' votes has blocked reforms of the welfare payments system

This reform This deeply dismayed Grzegorz Kolodko, the finance minister, and the IMF and the World Bank. They all argue that the present pensions system will soon become financially insupportable and could break the budget. What is needed, they argue, is for pensions and disability payments to be indexed to the consumer price index rather

RUSSIA

Complicated relations

sia and concentrate on mun-

dane but practical ways of

increasing trade and invest-

ment, would have preferred to

keep a lower profile. Millions

of Russian citizens now cross

into Poland to trade and 150

Polish and Russian delegations

of various sorts visited each

other's countries. Trade

increased by more than 30 per cent last year, but Poland is no

longer economically dependent

on Russia as the bulk of trade has shifted westward.

Despite Chechnya, Victor Chernomyrdin, the Russian

prime minister, was able to sign several trade and invest-ment agreements during his

delayed visit to Warsaw in Feb-

ruary. The most important cov-

ered the financing of the Polish

section of the 6,000km gas pipe-line from the Yamal peninsula

to Germany. Poland will even-

tually take 14bn cubic metres a

year of Russian gas, but it now gets much of its oil from the

Initial client contacts

Legal document drafting

, originally planned for 1995 can now only be introduced in 1997 at the earliest. Any attempt to introduce it earlier would be disastrous politically autumn will take place in the midst of the highly-charged presidential election cam-

The World Bank says that Poland's total spending on benefits to pensioners increased from 9.4 per cent of GDP in 1988 to 21 per cent last year. This is higher than in Spain or Italy or even Germany, partly because of the inherited generosity of the for-mer communist system and partly because early retirement was offered to help mask the growth in unemployment after market reforms began in

The large number of disability pensioners often reflects the hardships of the second

North Sea and is no longer

over-dependent on Russian

the Polish-Russian relationship

is Polish membership of Nato.

The Poles argue that the inte-

gration process is not aimed at Russia and that countries will

he accepted as members of

both the EU and Nato as they

fulfil the entry requirements

The borders of a future united

Europe are not yet defined but the Czech Republic and Poland

will clearly be ahead of Russia in the queue, they argue.

Intellectually, the Russians

see the logic of the Polish argu-ment. In discussion, however,

Russian officials make clear

that they still think in balance

of power terms and fear that if

Poland "goes over to the other side" then the balance of

power in Europe will shift against Moscow. The Russians

admit they have great diffi-

culty ridding themselves of the

The main sticking point in

of bad food and poor housing. But such pensions were also often granted as a sweetener to compensate for the loss of a

As a result between 1989 and 1992 the average retirement age dropped from 59 to 56.9 years while the age of the average disability pensioner dropped from 49 to 45.9 years. The overall number of pensioners grew by 30 per cent between 1988 and 1994. The system is still based on

a state organisation, the Zaklad Übezpieczen Spolecznych (ZUS), which collects a levy from employers equal to 45 per cent of each employee's wage. It pays this out in pensions and sickness benefits. The shortfall is filled by contributions from the budget which, according to Lech Milewicz, the head of ZUS. reached 5.8bn zlotys last year.

thought processes and habits of an imperial past and ask for time to adjust their thinking. But recent events in Chech-

nya have diminished even fur-ther the willingness of Poles

and other central Europeans to

wait. Delay would only give

Russia more time to regain its

strength. Better seize the

opportunity to integrate fully

into European economic and

defence structures now that

Russia is relatively weak than

wait until a strong Russia has

**Anthony Robinson** 

the power to prevent it, they

does not depend on pension-Christopher Bobinski



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voys to the Chechens.

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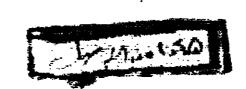
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#### **POLAND 9:** BACKGROUND TO POLITICS

**EUROPEAN UNION** 

# Judge us by our health, not wealth

"For many British people the European Union is seen as a threat to sovereignty. For Poles, by contrast, the desire for quick entry is seen as an expression of our newfound sovereignty, of our newly-gained freedom of choice," says Jacek Saryusz Wolski, Poland's plenipotentiary EU negotiator.
"We want to join for the same reason that the original six members set up the iron and steel community, to prevent another war," he adds.

Membership of the EU is important economically. "But we see our future economic prosperity in a wider geo-political context. Only stability and prosperity produce the sort of democratic society which assures security in the wider sense. That's why we want eco-

nomic integration," he adds. He has no illusions about the difficulties involved in facing up to EU competition. But he insists "our preference is for early entry followed by a lengthy transition - on the Iberian pattern. Spain joined in 1986 and was given a 10-year transition period to catch up."

In words which he has clearly used in many a debate with Brussels, he says "we would like to judged on our health not our wealth". In terms of the convergence criteria agreed at the Maastricht summit Poland already performs better in critical areas than several existing members. including Ireland, Italy, Belgium and Greece, which all

strong sense of deja vu

permeates Mr Lech Wal-esa's second bid for the

presidency. He is again angling

for the votes of anti-communist

Poles, even though his own

role in undermining the first

Solidarity government is argu-

ably the greatest single factor

in paving the way for the

return of communist-era politi-

cans to power in the elections

As in the 1990 campaign he

is playing the populist card.

and making life hard for eco-

nomic reformers in the govern-

ment, by posing as the cham-

pion of lower taxes and higher

Earlier this year he stalled

government business for three nonths by refusing to sign the

budget into law until mid-

March. He encouraged taxpay-

ers to refuse to pay the higher

income tax bands imposed to

help keep the budget deficit

then promised the 9m-strong

of pensioners that he

pensions at the same time.

of September 1993.

have far higher levels of indebtedness. Inflation is the main area where we are out of

line with the criteria," he adds. Warsaw hopes to begin negotiations in 1997 shortly after the next inter-governmental conference and hopes to join the club by 2000. "But as yet we have been offered no dates and the Essen route map has no clear road signs, no indica-tion of when and where the racy," he adds.

bus stops and no traffic code," he complains. "What we want is clear con-

ditionality, say two years for the steel industry and 10 years to get agriculture into shape, and clear benchmarks to judge our progress. We really must enter the EU within the lifetime of the generation which got rid of communism and has made the changes to democ-

"Poles have already wasted a decade. We achieved maturity in 1980, but because of the external constraint imposed by the Soviet Union we got mar-tial law instead. We feel that western elites are too inward-looking. For us it is more important to re-unite Europe than to perfect the technical details. We reject 'the deepen or enlarge' dichotomy. We believe there must be synergy

between the two so that a bigger united Europe is better able to compete globally with the Asian Tigers and Nafta," he adds. On the trade front, Germany replaced the Soviet Union as Poland's top trade partner in 1990, as soon as the internally convertible zloty made it possible for Poles to trade freely across the border. Germany alone imported more from Poland last year than Poles exported to the EU as a whole in 1989.

The European Commission takes the doubling of Polish trade with the community over the last five years as proof of good intentions. The Poles, happy that 63 per cent of their exports now go to the EU, from which they take 57 per cent of total imports, still see the trade glass as only half-full.

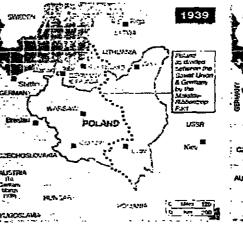
"The association agreement and the Copenhagen declaration on freer trade helped. But start of our economic transforgreatest. In 1990 we still had a

Polish exports are still well under 1 per cent of total EU imports, it would have made a big difference, especially at the mation, had the EU not restricted trade in steel, textiles and foodstuffs where our competitive advantages were big trade surplus in agricultural products. Last year we had a deficit of \$330m. They can do better than that, Poland's toughest negotiator in Brussels concludes.

Anthony Robinson

tial hopeful. Janusz Onyskewicz. Mr Onyskewicz speaks fluent English, is married to a granddaughter of Marshal Jozef Pilsudski, the inter-war dictator, and has impeccable anti-communist credentials as Solidarity press spokesman in the 1980s. He has been an MP since 1989 and was a strong pro-Nato deputy minister of defence in the Solidarity government headed by Ms Hanna Suchocka.

Courteous and intelligent, with no known skeletons in the cupboard and few enemies, his opportunity is only likely to come, as he frankly admits, if the more charismatic candidates stumble and the noncommunists look around for a calmer, if less exciting figure, to personify the decent, democratic side of post-communist





#### WESTERN POLAND

# Area of dynamic growth

The borders of post-war remain Polish. Former Ger-Poland and Germany were drawn up by Stalin and endorsed by the victorious allies at the Yalts and Potedam conferences. Form five the end of the first world war. vears later re-unification dasagain made Germany the must populous and economically powerful state in Earnpa. But newly united Germany is smaller and less populous than the presuar German Reich which included Pemerania and

Prussia and extended right across the southern shore of the Baitic. Before the

war German lands were interrupted

> corridor, created specifically to give otherwise landlocked Poland access to the sea. Berlin's authority extended 150km beyond Konigsberg. now the Russian enclave of Kaliningrad. The port of Stettin and the mines and industries of lower Silesia with its beautiful capital city of Breslau were also German cities.

only by the narrow Banzig

One of the highest priorities of the first post-communist government led by Tadeusz Mazowiecki was to secure through agreement with Chancellor Helmut Kohl a Polish-German treaty under which the German government solemply confirmed the legitimacy and permanence of the post-war borders. Agreement was reached and signed.

The Polish-German border therefore continues to follow the line of the Oder and Neisse rivers; most of former Pomer-Anthony Robinson | ania, Prussia and lower Silesia and rich deposits of copper,

man cities such as Stettin and Brestan, as well as cities such as Danzig and Posnan which were under German rule until are populated, owned and governed by Poles. They are known by their Polish names of Szczecin, Wrocław, Gdansk

and Poznan. ironically most of the Polish inhabitants of the once forci-

bly abandoned cities, villages

Anthony Robinson, accompanied by interpreter Jacek Cobrowolski, toured western Poland earlier this month. His reports appear on this and the following two pages

> and farms were themselves forced immigrants from the castern provinces of inter-war Poland and cities such as Wilna and Lvov. For Stalin not only shifted

> the western borders of Poland. While millions of Germans were uprooted from their homes in eastern Germany, similar numbers of Poles and Ukrainjans were forced to leave their old homes in the eastern provinces of Poland. The whole country was shifted 200km to the west. The former Polish city of Wilna is now Vilnius, the capital of Lithuania, and Lyov has become Lviv, the regional capital of western Ukraine.

Economically, the defeat of Hitler and Stalin's desire for a wide cordon sanitaire between Soviet Russia and the west, gave Poland a Baltic coastline with important port cities, broad acres of good farmland

resources in compensation for the largely rural areas of former eastern Poland.

The post-war Polish popula-tion mix is also very different from pre-war Poland. As a result of forced movements of population and the Nazi extermination of Poland's large pre-war Jewish community the country has become more commore Slav.

> This painful recent history left modern Poland with a much more pronounced western orientation than before the war.

Wroelaw is closer to Berlin or Prague than it is to Warsaw. Thanks to Bismarck's canals and railways and Hitler's autobahns the port of Szczecin is much more couveniently placed to serve Berlin than either Hamburg or the former East German port of Rostock. With Sweden and Finland now KU members, and the Baltic basin opened up for trade and commerce, western Poland with its ports and communications is further developing its strategic potential as a north-south as well as eastwest axis.

The strategic advantages which are already attracting a growing number of foreign investors can only increase with time. Separate articles chronicle the activities of some of Poland's most dynamic exporting companies active in the region and the foreign investments which are starting to come to the area.

#### Eager supporter of the EU the Brussels club barometer survey said that

Poles are among the most enthusiastic supporters in the former communist countries of closer ties to the European Union, according to Eurobarometer, an annual BU survey in

the area. Last year the Polish approval rate rose to 42 per cent, second only to Romania where 51 per cent of the population views the Union kindly. The latest rating marked a recovery from the low 37 per cent approval figure in 1993 when anti-dumping rows with Brussels over soft fruit, meat and cement clouded the image of a harmonious future.

Of the six countries which have an association agreement with Brussels only the Czech Republic exceeded Poland in enthusiasm for the EU. While 40 per cent of Czechs said their their future lay with the EU. only 37 per cent of Poles saw

However, the picture is not entirely rosy. Poles, Slovaks and Slovenes were most inclined to say that the present EU countries benefited more from closer ties than aspirant members. This reflected in Poland's case a persistent, if diminishing, trade imbalance with the EU. Bulgarians, Hungarians and Romanians thought the mutual advantages were more balanced.

The survey, which is now into its fifth year, also shows that while Poles were among the most discontentedabout their standard of living last year and lacked optimism about any improvement in 1995, they are also more impatient than most to see further progress in introducing free market reforms.

No less than 45 per cent of Poles questioned in the Euro-

Czechs though the pace of reform was "just right". Eurobarometer shows that Poles believe that EU membership will benefit private busi-

market reforms were coming

too slowly while only 41 per

cent of Hungarians and 26 per cent of Czechs called for more

baste. In an encouraging mes-

sage for Vacla Klaus, the

Czech leader who faces elec-

tions next year, a majority of

men. Relatively few see much benefit accruing to farmers and 49 per cept in this still largely rural country think it will harm farmers' interests. Few think that EU membership will favour manual workers or lower incomes groups

Christopher Bobinski

#### THE PRESIDENTIAL ELECTIONS

# Walesa ready to play the populist card

for the powerful presidency 1993 elections. But the UW's when the government is already in the hands of former

The left has several potential presidential candidates, of whom the most impressive is probably Alexander Kwasniewski who is relatively young, very smart and ambi-

But the non-communist right, bitterly divided as ever, has failed thus far to come up with an alternative candidate to Mr Walesa and with a better

would fight to prevent the gov-ernment reducing their darity party, is now an amalgam of Solidarity and the incomes by indexing pensions free market Congress of Liberal Democrats (KLD). The latto prices not wages. Mr Walesa's strongest electoral card is the presumed ter failed to jump the 5 per reluctance of many Poles to cent of votes entry barrier into vote for a left-wing candidate parliament at the September

most likely candidate, Jacek Kuron, is a fiery former labour activist from the workerist left of the Solidarity movement who is anathema to many of the middle class professionals and businessmen from the former KLD. Feeling among businessmen is mixed, however. Some see Mr Kuron as a man with great communication skills who could help pursuade

est until the economy is in a stronger state. to the average Pole's identikit of the ideal presidential candihe Freedom Union (UW), heir to the defunct Solidate is probably Andrzej Olechowski, the tall, silver-haired, moustachioed former banker, finance minister and foreign

workers to keep pay rises mod-

He not only looks the part but has a solid reputation as a man with an international reputation who understands about the economy not just about

But Mr Olechowski, who advises Mr Walesa on economic matters and who agreed to head a pro-Walesa political grouping, the BBWR, at the last election, has made it known that he will not stand for election against Mr Walesa and will only be a candidate should he decide to step down. A long way behind the front-

runners at present, however, is another interesting presiden-

# **Facing New Challenges**

Elektrim S.A. was created fifty years ago and has developed into a diversified company involved in trade, finance and production. Its major business partners include companies from Germany, Austria. France, Czech Republic, Russia, United Kingdom, Libya, USA and Turkey.

The modern history of Elektrim started in 1992 when it went public and its shares were listed at the Warsaw Stock Exchange (WSE).

A strategic action plan was developed including: capital investment in supplier base, entering new sectors, increasing the organizational efficiency.

A decisive component of the Company's long-term strategy is and has been to invest in its core activities of exporting cables, electric motors and power generation equipment.

Elektrim is re-orienting itself from its traditional role of an intermediary on international markets to one of a producer and supplier of services.

A typical investment project involves acquiring companies that are part of the privatization program of the State Treasury.

Elektrim often teams up with a partner bank to negotiate an acquisition of 100% of shares, of which 20% is reserved for the employees. Such a mechanism was utilized to purchase Bydgoszcz Cable Factory and electric motor producers, Indukta and Besel.

The next stage of the investment project is to modernize production facilities while increasing productivity in order to increase the market standing of the company. In addition to capital, Elektrim supplies marketing and management expertise.

In the third and last stage some of the company's shares are publicly sold on the WSE, while Elektrim retains a controlling stake.

Recently, Elektrim has sold Mostostal Warszawa S.A. shares and Bydgoszcz Cable Factory S.A. shares on the WSE. The profitability of the above operation has shown that thereby Elektrim can acquire the capital necessary to buy subsequent factories.

In 1994 Elektrim bought 80% of the shares of Indukta in Bielsko-Biala and the same amount in Szczecinek-based Telzas. Seventy-five percent of Besel shares were also acquired. Elektrim became the owner of Polam Wilkasy and Polam Myslakowice as well as Elester S.A. in Lodz.

The capital for further purchases was generated through the third issue of Elektrim shares in the middle of 1994. The offering was a success; PLZ 700,000 million (PLN 70 million) raised was earmarked for fur-

In 1995 Elektrim plans to purchase other companies involved in the privatization program.

Elektrim currently employs, if one were to consider all the companies in which Elektrim has at least a 51% stake, approximately 10,000 persons.

Elektrim invests in a few core sectors:

power generation and environmental protection, high and low-voltage electric equipment, electric machines and lighting fittings,

telecommunications.

In addition to investments in traditional sectors, Elektrim continues to seek new areas to diversify ope-

The Company is interested in building a system of toll highways in Poland. Elektrim is one of the cofounders of the Polish Economic Consortium that was created to build highways.

Another example of a new field of activity is an international consortium created to establish the first Polish GSM cellular telephone network.

In 1994, Elektrim's net profits stood at over PLZ 521,000 million (PLN 52,1 million). If the conditions of sustained domestic demand and growing world economy are maintained, chances are that in 1995 the results will be even better.



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a producer of crude oil, margarine and edible oil. The undersigned acted as adviser to the Polish Minister of Prin



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BANK PRZEMYSŁOWO-HANDLOWY S.A.



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The undersigned acted as adviser to the Polish Minister of Finance



Creditanstalt Financial Advisers S.A. Creditanstalt Investment Bank Group

### POLAND 10: WESTERN REGION

Profile: POLAR

# Appliance maker sees off rivals

Under the old regime Poles could have any kind of refrigerator or washing machine they wanted - provided it was a Polar. For the state-owned white goods manufacturer was the monopoly producer of domestic appliances. More sophisticated western imports were available only to a privileged minority.
Now Poland is wide open to

foreign imports but the Wroclaw-based domestic appliance company has managed to survive and even prosper while rejecting foreign suitors and government efforts to privatise

Polar's recent history provides a useful illustration of the often surprising twists and turns in the complex privatisation debate in a country now ruled by free-market converts with their political roots in the

communist past. The rules of Poland's economic game were dramatically changed after 1990 when real incomes collapsed, the zloty was made internally convertible into foreign currencies and the borders were thrown open to western competition. In the wake of the "shock therapy" reforms introduced by finance

Polar's new washing machine has seen off foreign competition

minister Leszek Balcerowicz in January 1990, demand and output ofconsumer durables of all kinds collapsed.

In Polar's case output by 1991 had slumped to 50 per cent below the 650,000 refrigerators, washing machines and other appliances produced and

"For us 1991 was the nadir of our fortunes," says Waldemar Wojcicki, the 39-year-old managing director.

Instead of the comfortable old central trading system under which 10 large state trading companies each took their share of Polar's entire production the company suddenly found itself with plummetting demand and having to deal with 1,600 small, self-appointed private distributors working out of garages and back garden sheds.

Over the past three years the distributors have been whittled down to around 70 tried and proven distributors accounting for 93 per cent of sales. The remaining 7 per cent is accounted for by the compawork. "We now have the strongest and most reliable distribution and service network in Poland," says Mr Wojcicki, pointing to how a weakness has been turned into one of the company's main defences against foreign com-

Consolidation of Polar's hold on the domestic market was made more urgent by a series of hard blows in export markets. The re-unification of Germany, for example, was followed by the virtual disappearance of the former East German market as Boschwhere real incomes have started to recover. "Last year

Polish professionals.

S. Hofbauer in Toronto.

Internet: redesco@ftn.net.

For more information please contact:



manufacturers moved in.

The management team feared that the foreign suitors

did not want to acquire and

develop the company but

merely gain access to the 38.5m-strong Polish market.

Meanwhile, from Warsaw the

company was being pressed by

the Polish government to pre-

vatisation would either have

opened up the state-owned

company to purchase by a for-eign strategic investor or to its

inclusion in the mass privatisa-

tion programme. In the latter

case the company would have

been "owned" by thousands of

small voucher-wielding share-

holders whose ownership rights would effectively have

been vested in a foreign-man-

inclusion in mass privatisation

were rejected by the young,

nationalistic management team led by Mr Wojcicki which

took over in 1992. They opted

instead to pursue their own

autonomous reconstruction

programme which was heavily dependent on financial support

from the state-owned regional

bank, the Wroclaw-based Bank

started in 1992. We re-organ-

ised production and manage-

ment and designed a new

model washing machine, the Grazia. We were able to import

the latest Italian and other for-

eign production machinery

thanks to a \$10m loan from

Bank Zachodny," Mr Wojcicki

said. The company also

invested heavily in equipment to build environmentally-

The new model washing

machine was a big success,

especially in the Polish market

friendly refrigerators.

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Zachodny (western bank).

Both a foreign takeover and

aged investment fund.

Management feared that pri-

pare a plan for privatisation.

recalls.

refrigerator sales rose 6 per Siemens and other western cent to around 500,000 units At the same time the openwhile washing machine sales jumped 26 per cent to around 300,000 units," Mr Wojcicki ing of Poland's western borders to foreign imports suddenly

revealed the obsolescence of a model range unchanged for 15 Refrigerator exports to westyears. "Production slumped, cash flow dried up, and we found ourselves being wooed ern markets, especially Ger-many, were depressed last year by lengthy delays to technical by all four of our major interapproval certificates for the Polish-designed electronic national competitors. Electrolux, Whirlpool, Bosch-Siemens and Merloni all approached us equipment in the new models. including the new environmento buy a strategic stake or simtally-friendly, freon-free refrigply take us over," Mr Wojcicki erators. Higher sales are expected this year.

In partial compensation for the temporary loss of German sales the Russian market reopened with the sale of 4,000 front cash before delivery basis. Sales are expected to rise to 15,000 units this year.

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37. ---

Export sales have been helped by the gold prize awarded at the Poznan fair last year for the Grazia model and the "Teraz Poiska" (Made in Poland) quality label. Russian buyers insist the labels are prominently displayed on washing machines sold on the

competitive Russian market. Traditional markets in the Czech Republic, Ukraine, Turkmenistan and other former Soviet republics are also reviving on a private trading, cash

up front basis. But productivity remains relatively low as the still stateowned factory retains many of the auxiliary services such as kindergartens and creches of the old socialist regime. In an area of high unamployment the company has added more than 1.000 to the payroll over the past few years to cope with rising demand, although wages remain below the national average at around \$220 a month for a 42-hour week.

Mr Wojcicki says: "We have considerable reserves for increasing labour productivity." Once privatised the company would hive off most of the auxiliary service areas and let the slimmed down company concentrate on its core business as Poland's leading appli-

#### Search is on for investors

Last year Polar made an \$11.25m pre-tax profit on turnover of \$140m, of which around \$15m came from exports. Germany remained the biggest single market, taking 31 per cent of all exports, followed by France, Benelux and Canada. Profits were all re-invested to fund the development plan and the \$25m investment needed to conform with the Vienna Treaty and Montreal protocol on the elimination of ozone-depleting CFC chemicals.

But Waldemar Wojcicki, the managing director, estimates that the capital-starved company needs around \$40m to fund its future development

consortium of passive inves-tors. They should be prepared to put in the cash now, add value to the company and realise their profit in two years or so time when the re-capitalised and restructured company should be ready to float shares on the Warsaw stock exchange, he says. By re-capitalising and

restructuring before privatisa-tion through an initial public share offer the management team hopes to arrange a deal which would leave management and workforce the owners of a sizeable portion of the

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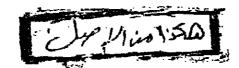
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#### **POLAND 11: WESTERN REGION**

COPPER: a very profitable industry

#### Rich potential for exports

much lower level," Mr Sedzi-

sharply, reflected in a drop in

employment from 42,000 three

years ago to under 29,000 as

the socialist-era company hous-

ing, kindergartens, sports sta

dium and service activities

were hived off to local authori-

ties or newly-created subsid-

iary companies. At the same

time financial controls have

been strengthened, manage

ment restructured and labour

remain overmanned by world standards. The

Rudna mine, biggest of the

four underground mines.

compared to only 375 at a

Swedish opencast mine with a

Last year the company's four

underground mines, two inte-grated smelting and refining

plants and one copper rolling

mill turned out 405,093 tonnes

of refined electrolytic copper

from 26.14m tonnes of ore. This

is just over 4.1 per cent of total

world copper production, and

roughly one third of the output

of the low-cost Chilean open-

cast mines which produce 12

per cent of the world's copper.

\$20m precious metals refinery

at the nearby town of Glogow

last year produced 915 tonnes

of silver, which earned 17 per

cent of total revenue, plus

The new refinery, which employs the latest Swedish

technology from Boliden AB,

has reinforced the company's

position as Europe's largest sil-

ver producer. Slimes from pro-cessing the combined output of

the four mines produce around

10 per cent of global silver out-

put, mostly in the form of sil-

ver granules for the photo-

Miedz also produces 150,000

graphic and other industries.

tonnes of salt from the vast

deposits which overlay the

entire 96 sq km mining area,

plus 450,000 tonnes of sul-

phuric acid, 10,500 tonnes of lead and smaller quantities of

selenium and other metals.

400kg of refined gold.

At the same time, a new

similar output.

ven so the Polish mines

Productivity has risen

kowski says

Four high-rise mine shafts make ourselves profitable at a tower above the rolling farm-much lower level," Mr Sedzilands and neat villages of south-west Poland much as their equivalents rise from the Transvaal flatlands in South Africa. But the rich seams between 700 and 1,000 metres below the Polish fields are not gold-bearing but rich instead in copper fused with silver. lead, selenium as well as useful traces of gold in a polymetallic ore-body extending over many

Foreign visitors to the mines and refineries of KGHM Polska Miedz SA, the state-owned Polish copper company, frequently expect to see third world standard mines, says Krzysztof Sedzikowski, chairman and chief executive of Poland's richest and most profitable company.

"They are surprised when they find that we are an efficient, European-level mining company with the added advantage of being sited close to the heart of industrial Europe," he adds.

The combination has made Polska Miedz Poland's richest and most profitable company and the country's most valuable net earner of foreign currencies. Last year export customers in Germany, the UK and elsewhere bought more than 60 per cent of the company's top quality copper electrodes, wire rods and billets. Exports earned well over \$650m in foreign currency, contributing significantly to Poland's export-led recovery. Last year was a particularly good year. Copper prices on the London Metal Exchange averaged \$2,313 a tonne compared with only \$1,913 a tonne in 1993 and soared over \$3,000 earlier this year before falling back. Net, after-tax profits nearly tripled to a record 350m new zlotys (\$142m) on sales of 2,600m new zlotys (\$1.Q84bn).

Higher profits were not only a reflection of higher prices. The company has cut costs by more than 20 per cent since a new management team took over less than three years ago. "We did not expect such high prices and worked on the assumption that we had to

beyond the Wroclaw city lim-

a sign of the new prosperity arising from the determined efforts of the mayor, Ryszard Chomicz, and his enthusiastic staff to attract foreign invest

new junior school with a sloping red tile roof and large windows is nearing completion behind the , white washed building which houses the local council (Gmina) of Kobierzyce just

The school cost \$2.5m and is

To date the most tangible evidence of success is the spanking new \$50m chocolate factory which has just been completed on a greenfield site by Cadbury Schweppes, the UK-based confectionery and KOBIERZYCE: industries bring new prosperity to a small town

Foreign invasion welcomed cash-and-carry retailer Makro is due to start building a large

Cargill, the US-based com-modity trader and grain products company, is expected to build a 100,000-tonnes-a-year corn starch processing plant on the site next door.

few hundred metres further porth, on land bordering the motorway which will eventually run from Prague and Berlin and connect with the planned motorways through to Warsaw, Krakow and Gdansk, the Dutch-based

store later this year. Ikea, the Swedish-based furniture company, is also plan-ning to build a store in the

Five years ago Kobierzyce was just another impoverish largely rural community of 11,500 people situated just beyond the southernmost city limits of the Lower Silesian city of Wroclaw, better known

way had Mayor Chomicz not taken advantage of the 1990 local government reform which permitted Gmina, the smallest of local councils, to sell or disoose of land in certain circum-

as to how this was to be done. or how to attract investors. But we decided that it was no good just offering land alone." the mayor explained.

"So, with the money from our first land sale to Makro in

"Nobody offered any advice

roads, water, electricity and other services both to the land areas ripe for development," he

He is particularly pleased about Cadbury's decision to locate its first investment in former communist Europe on one of the Gmina's serviced

"There is quite a fashion for shopping mails and so on, but attracting a first class produc-tive enterprise like Cadbury's is something else," he says of an investment which has created 300 jobs and will provide substantial tax revenue in the years to come.

"Most of the potential inves-tors we talked to came from Germany. They came to do business, but then they talked for hours about politics. They wanted 100 per cent guarantees and were frightened by what they see as our political insta-bility," he says.

The British, by contrast, were very concrete. They wanted very technical and preall the details. But we held very substantial negotiations and we were really glad when Cadbury decided to come here," he added.

Profile: CADBURY SCHWEPPES

# Sweet factory moves quickly

Speed was a key factor in Cadbury's and start from scratch in building up investment plans for Poland. Robert Narojek, marketing director at the 7,200 tonnes a year Cadbury plant, says the UK chocolate company decided late in the day to invest in what is already a highly competitive but fast growing market and had to move fast to catch up with the competi-

Peusico, the US fast food and drinks company, gained an early lead in the con-fectionery and snacks market three years ago by buying control of Wedel, the biggest chocolate producer. Nestle similarly moved into second place by taking over Goplana, another leading Polish company, while another Swiss-based company, Jacob Suchard, also took a 10 per cent market share through acquisition

Cadbury's had to go for a greenfield site

be factors which brought

Cadbury to western Poland have also

attracted two other significant

British companies to the

region. They are British Vita,

foam at a brand new purpose-

een, which produces and bot-

at one of several former state-

a strategic investor two years

market share and in production. Ma foods, the US company which makes Mars bars, snickers and other highly successful products, is in a similar position. It is building a \$100m plant near Warsaw which is due to come on stream in July.

Starting late as a newcomer to the market with a greenfield plant required fast footwork once the Cadbury board gave the green light. Thanks to co-operation from the enthusiastic local authorities of Kobierzyce the plant has already begun turning out chocolate bars and confectionery little more than a year after the decision to go ahead. At the same time, Cadbury's have rapidly built up a sales force and backed it with a highly sophisticated brand-awareness TV advertising cam-

liked chocolate, had not yet developed any clear brand loyalty but liked slightly brit-tle, nuity products. Cadbury expects its fruit and nut bars to become its flagship product and market leader of its class.

The Polish chocolate market is growing at around 7-9 per cent annually and the production to rise from the start-up annual capacity of 7,200 tonnes to 13,000 tonnes with minimal additional investment. With plenty of space on site Cad-bury's architects were also able to design the state of the art plant with maximum efficiency in mind.

Another advantage of the Kobierzyce site is that more than 60 per cent of the 38.6m Polish population live within a



Cadbury expects its truit and nut bars to become its flagship product

Profile: BRITISH VITA and BRITISH OXYGEN

# UK companies stake their claim

which makes polyurethane from Wroclaw. Rokita used to built factory, and British Oxymake cyclon-B poison for the tles a range of industrial gases Nazi gas chambers during the war but now produces a wide owned gas plants it bought as range of fine chemicals.

BOC has been doing business

in Poland for more than 20 By coincidence rather than years, extracting liquid helium and selling industrial gases. design the two companies, But the main opportunity to which are completely independent of each other, sit side by take a strategic stake in the side across the road from Rokfast-growing industrial gas market came with privatisaita a German-huilt hut now Polish state-owned chemical tion of the state-owned Polgas complex at Brzeg Dolny, 30km company two years ago.

Privatisation allowed foreign gas companies to bid competitively for the 13 plants and ancillary facilities of the former state industrial gas monopoly.

BOC won the bid for plants near Wroclaw, Poznan and Siewierz, near Katowice, by offering a higher price and pledging enbetantial investment to raise quality and introduce new products and new technology. It has already introduced more sophisticated gases and secured large productivity gains through new high-capacity road tankers as well as new and safer methods of filling gas

rate citizenship BOC Gazy, the Polish subsidiary, has also funded a welding school to train young welders in new

**BOC** and British Vita employ Polish managers to run their local operations with technical from headquarters as required. Wieslaw Wegrzynowski runs British Vita from a boardroom decorated with a bronze bust of the company's founder, Norman Grimshaw, whichbears an

uncanny resemblance to

ally was taken only in 1992

Poland's new prime minister, Jozef Oleksy. The decision to opt for a custom-built £5m greenfield plant to produce 8,000 tonnes of polyprethane flexible foam annu-

after a fruitless search to buy an existing foaming plant. The plants British vita looked at were old-fashioned and overmanned. Our new plant employs only 38 people while a similar capacity polish plant at Zgierz near Lodz operates with 240," Mr Wegrzynowski says. With costs low and demand

from furniture manufacturers and other industrial users soaring the plant is already contributing to British Vita's recently announced 47 per cent rise in the group's global pretax profits.

With plenty of room for expansion at the greenfield site British Vita is well placed to add low-cost capacity additions as the Polish economy contin-

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#### **POLAND 12: WESTERN REGION**

SZCZECIN SHIPYARDS: a symbol of Poland's export-led industrial regeneration

Relaunched on a rising tide of profits

#### n four years, Stocznia Szczecinska, the Szczecin shipyard, has been transformed from a bankrupt basket case, dependent on a Soviet market which no longer exists, into a symbol of Poland's export-led industrial regeneration.

A thoroughgoing financial and managerial re-organisation, coupled with investment in new slipways, cranes and other equipment and a new cooperative relationship with the trade unions have worked won-

Last year the semi-privatised company with a share capital of only \$30m turned in a net after-tax profit of \$15m on sales

This year sales are expected to rise to \$450m, although higher profit forecasts are being scaled down following the central bank's February decision to reduce the "crawling peg devaluation" of the zloty from 1.4 per cent to 1.2 per cent a month and raise

"With practically all our output sold for dollars to foreign or foreign-registered shipwill cost an estimated \$5m in lost profits," says Andrzej Zarnoch, sales and marketing

Another complaint is the high cost of capital for a fast expanding company whose own slender capital base was

The renaissance of the

Szczecin shipyards is the cru-

cial element in a broader

recovery of the heavily mari-

time-based economy of this

north-western province ceded

to Poland after the second

But five years ago the Polish

shipping industry and the ship-building and repair yards in the main Baltic ports were all

In Szczecin all three sectors

are now in a much healthier

state although further east-

ward along the coast the mari-

time-based industries of

Gdynia and Gdansk are at

least two years behind in their

The recovery in the fortunes

of the shipyards is now also being shared by the Polish

restructuring plans.

world war.

facing a crisis.

virtually wiped out, like most other Polish companies, by the hyper-inflation of the late 1980s. This leaves it exposed to the high interest rates which have been a feature of post-

communisi economic life. One of the first stages in the company's regeneration was the successful debt write-down and rescheduling which accompanied the US-style financial restructuring completed in 1991. This has helped to reduce the overall interest rate bur-

Robert Pollan, an American financial consultant who arrived in Warsaw to help establish the Polish-American Enterprise Fund in 1990, left the fund to advise on the restructuring in 1991. "We started from ground zero to establish what the losses were. We examined the cost structure, transferred 1,000 auxiliary workers into production set up a new pay system and started debt negotiations with banks and suppliers," he

One of the first victims was the shippard fleet of 67 yachts.

shipping industry, which runs

one of Europe's largest fleets.

But Janusz Lemba, general

manager of Polska Zegluga

Morska, the Polish Steamship

Company (PZM), says last year's 8 per cent rise in global

trade, and the resulting higher

sea freight rates, came just in

time to save the Szczecin-based

shipping group from looming

However, low freight rates

were not PZM's only problem.

It was also suffering from over-

investment in a badly timed and over-ambitious hotel and

office block development in the

late 1980s and an expensive

leasing contract with Bur-

meister and Wain, the Danish

shipyard, which saddled it

with six expensive new Pana-

bankruptcy.

advise on optimal paths for entering Polish

After accepting a request for PAIZ's assistance, a

Project Manager provides continuous guidance

throughout the investment process.

market (joint-venture, agaity, acquisition, etc)

Profile: POLSKA ZEGLUGA MORSKA

Fortune smiles on industry

club. They were sold. Another priority was selling off the ships built for Soviet customers who could no longer pay.

But the event which marked the re-organised shipyard's fight back to solvency was the order from Bertrand Richmers. a German shipowner, for a \$20m standard container ship. Ordered on a 16-month deliv-

ery schedule in December 1991 the new ship was actually built and delivered in 11 months. Other orders started to flow in and Bank Handlowy, the shipvard's biggest creditor, took over as the shipyard's "house bank". It opened an annually renewable credit line which has expanded pari passu with

the growth of the shipyard's

perity, fuelled by a vigorous cross-border trade with Ger-

mans from the former East

Germany as well as growing

investment from Germany and

Scandinavia, is reflected in

higher occupancy rates. All the

shops and banking halls in the

Pazim complex are occupied, 80

per cent of office space is let

and the hotel occupancy rate

has risen to 35 per cent and is

steadily improving, Mr Lemba

But with the original financ-

ing from Austrian and other

foreign banks already half way

through the unusually short

10-year financing term, PZM

and its Austrian joint venture partner, Ilbau of Vienna which

built the 24-storey complex,

face difficult re-financing nego-

The greatest need is for working capital as the low cost of Polish labour and reliance on Polish equipment suppliers has made it possible to keep the cost of capital investment relatively low. Last year, the shipyard invested around metre wide, panamax ships and re-equipping with 300tonne lifting capacity gantry cranes. The bulk of investment was financed from retained The cranes were specially

designed and built, at a fraction of the cost of similar \$20m, most of it on the conimported models, by Famak struction of two new slipways

Kluczbork, a mining equipment company in southern Poland without previous experience in heavy cranes. This is a prime example of the way the regeneration of the shipyard has helped to support the recovery in other sectors of the

Polish economy. The two new bays are crucial to the shipyard's future. "We invested \$18m in building the two bays, but they will be instrumental in producing ships worth \$220m a year by 1997," says Mr Zarnoch.

Another important investment was in IBM computer equipment and software for the 600-strong design team and to upgrade financial and manage rial control systems.

Until now the two existing 25-metre wide production slipways were capable of building ships only up to 22-28,000 deadweight tonnes (dwt). But the new container ships designed for the new bays will range from 40-50,000 dwt.

Three of the first of the new ressels will be 40,000 dwt product tankers sold to Unicorn lines of South Africa for charter to Shell and Engen, the South African oil company created after Mobil was forced to disinvest from the country in

Chile is another important customer and Krzysztof Piotrowski, the shipyard's managing director, was among the

party of Polish officials and & businessmen who accompanied President Walesa on his official visit to Chile and other Latin American countries in Febru-

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Building the new bays enables us to keep up with our customers' demands for bigger ships. Without them we would have become a 'short pipe', capable of winning initial orders but unable to build bigger ships and therefore doomed to lose customers to our fierce competitors in the Far East which can offer a bigger range of container ships," Mr Zarnoch adds.

Statistics published by Clarkson research Studies show how successfully the Szczecin shipyard has been in identifying and occupying a niche in the smaller end of the standard container ship market. Of 279 container ships on order worldwide as of January 1995 the Szczecin Shipyards have captured 41 orders, 14.7 per cent of the

On a deadweight tonnage basis, however, the Polish yard accounts for 8.3 per cent of the 8.4m dwt of container ships currently on order.
This reflects the relatively

small size of the Polish ships compared to the 50,000 dwt and upwards turned out by Japanese and South Korean

#### Shipbuilders receive rich rewards after reorganisation

With expected sales of \$480m in 1995 and a 27-month-long order book worth \$1.3bn Stocznia Szczecinska's restored health has become a big factor in Poland's export-led recovery. Similar restructuring is under way in the Gdynia shipyards, which are capable of building large bulk tankers, and in Gdansk. Before the end of the century. Poland's leading shipyards \$2bn annually. For the next 20 years at least the combi-

nation of relatively low wages, high skill levels and well-developed industrial infrastructure should sustain steady growth of the industry. Already, however, re-organisation and the resulting leap in labour productivity has provided tangible benefits for the formerly demoralised workers.

The decision to build the

Pazim complex (a weird combi-

nation consisting of a high-rise

circular office block tower with

angular adjuncts housing a

luxury hotel and shopping complex) was "five years ahead

of its time", Mr Lemba says. In

impoverished post-communist

Poland there was little demand

for the luxury, western-style office block which towers over

a city centre destroyed by

allied bombing at the end of

the war and rebuilt in dreary

For three years most of the

offices and shops were unoccu-

pied while the hotel, managed

by the US Radisson chain, suf-

fered 25-30 per cent occupancy

rates until business started to

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pick up last year.

Average wages at the Szczecin shipyards have doubled over the past three years to around \$450 a month for a basic 42-hour week. Serial construction of standardised ships, more rational working methods and new equipment, such as automatic vertical welding lines and 300-tonne lifting cranes, have kept unit labour costs down even as wages have

Rising production has also led to the creation of 1,000 new jobs over the past two years, bringing the direct labour force to 6,500. A further 1,500 workers are permanently employed on site by sub-contractors and several thousand jobs are indirectly connected in supplier compa-

Despite high unemployment in the sur-

been able to recruit sufficient welders locally and more than 200 Russian welders from Kaliningrad, the Russian enclave in the eastern Baltic, are now employed in the shipyard. The biggest indirect beneficiary from the shipyard's recovery is the Poznan-

rounding region the shipyard have not

ed Cegielski marine engine company which now sells 75 per cent of its output to the Szczecin yards. But the shipyard also consumes more than 60,000 to Polish-made steel annually. It would buy more, but the still largely state-owned steel industry has not matched the industrial revolution in the shipyards and is frustratingly unable to produce more of the steel required by the shipyards, leaving large tonnages to be imported.

> pared to only 24m in 1993. More than 90 per cent of income last year was generated from foreign charters with activity concentrated primarily on the Atlantic basin region.
>
> "Around half of our recovery

is due to the global rise in freight rates, the other half can be attributed to tighter cost control, active use of financial markets and better financial controls and higher efficiency by the fleet itself, especially through a reduction of ballast legs," Mr Lemba says of a company which has not received government subsidies since 1964 and has developed into one of the world's largest shipping companies.

PZM-controlled companies have an estimated 2 per cent share of the highly competitive global shipping market, mainly carrying bulk cargoes such as fertiliser, coal, grain and iron

Around 40 per cent of the fleet was built in Polish yards and most of those in Szczecin



Five years ago the Szczecin shipyards were facing a crisis

Meanwhile, tighter management and re-organisation of PZM into a holding company structure had led to a more focused and efficient core ship chartering business. PZM, and its subsidiary Zegluga Polska, own around 80 per cent of the group-controlled fleet of 110 bulk carriers ranging from 4.400-74.000 dead weight tons

10 - 13.04

05 - 08.09.

11 - 15.09.

21 - 24.11.

(dwt) and five tankers ranging from 9,700 to 145,000 dwt. The fleet includes 14 small bulk carriers of around 4,500

dwt which were supplied by UK shipyards in a controversial deal made between the UK Labour government headed by Harold Wilson and the commu nist regime headed by Edward Gierek. The deal involved

heavily subsidised prices and cheap credits on which the final payment was made in January.

Last year the total 3m dwt of shipping under management of the three main operating companies - Polsteam Ocean tramp, Polsteam Shortramp and Polsteam Tankers - carried 26.5m tons of cargo com-

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